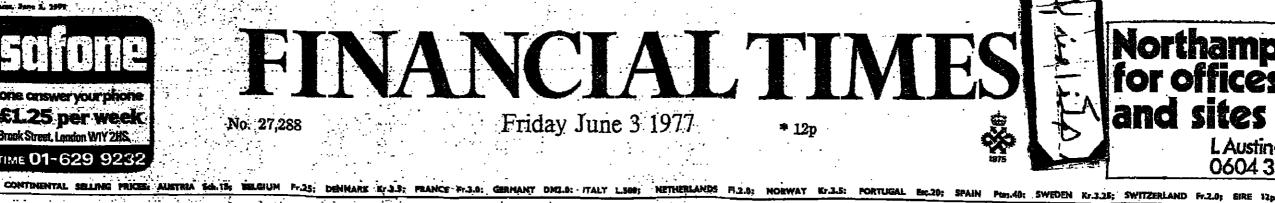
Friday June 3 1977



Northampton for offices and si

L Austin-Crowe

BUSINESS

gold

Equities

rise 6.0;

down \$2½

● GOLD fell \$2.50 to \$342.125

U.S. MONEY SUFEY: M1 michanged at \$322.75 M2 \$766.5hn. (\$766.1hn.); estimetrial and industrial season up

at Heathrow

BRISTOW heliconer strike is to be called off while a public court of inquiry under a Scottish

has been turned down. The bid came from a nationalised indus-try pension fund. Page 7

• STOCK EXCHANGE turnover

pute with an unnamed overseas

Back Page, Page 37 and Lex

to March 31. Page 37 and Lex

Ister olice illed

near Cookstown, Co. • GILTS made numerous gains

two gunmen who had been Index rose 6.14 to 68.61.

of the men were young trade-weighted index sell to the members of the Royal 61.5 (61.7). Dellar's trade-Constabulary. The third weighted depreciation widened as a 58-year old reservist, to 0.96 (0.94) per cent. Dublin's Special Criminal a 24-year-old unemployed from Co. Armagh, was it with the murder of 1 Robert Nairac of the Army. Five men have charged in Ulster with ı Nairac's murder. Irish n news. Page 4

th pulls out iozambique

sian troops started to pull Mozambique after their raid on black nationalist as. Back Page, Editorial ∻nt, Page 4

ts fired in ch siege

Moluccan guimen fired t police television cameras ring the hijacked train in they are holding 55 wall street for the Dutch Government \$603.15. ed to be about to succeed uging for mediators to end

guards erected at the Mr. Michael Rhumenthal said parrier round the rede that he would prefer to be com-TU-144 supersonic air mercial banks prime rates lower. and the IL-88 Airbus at Page 5 tris Air Show. Concerds said that the wings and New distribution been extensively attered the original TU-144. Threatened I Donne's report, Page 1 threatened

irid clashes

Right-wing factions HEATHESW maintenance in Madrid. Shots were engineers, whose distute with and several people were British Airways affected flights ed. Less serious clashes earlier this year appeal likely to in the factions have taken spart potentially disrustive action several times since the next week involving the missing 1 campaign began. Other of shirts. Page 11 rom Spain Page 5

- ian crisis

eo Tindemans, Prime Judge Iooks into the dispute, of Belgium last night which began seven weeks 250. his resignation to King in after four Ministers in wly formed Government used to attend the formal ig-in ceremony. Page 4

iice Proms

new works, commissioned BBC to cetebrate the Jubilee, will have their res at this year's Henry

res at this year's Henry OFFER of over \$40m. for the romenade Concerts. Page Knightsbridge estate in London ilee feature, Page 14

a trains

Rail is to run more than ra trains over the Spring bilee Bank Holiday.

Ofish fire

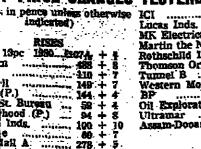
ish trawler skipper was ish trawler skipper was against Japanese trade restriction at a special Tyneskie pions which have hit Italian industries, particularly ski boot makers. Page 6

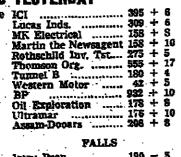
arn To Go later, the financier, has cord £2.13bn, last month, while a contract with Welden-trading in gilts fell f0.04bn. to d Nicolson for the world 88.18bn. Page 9 rights of his autobio-Return To Go, which is COMPANIES

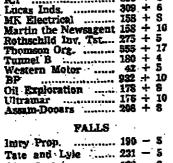
place commanderating country could cost the company rid's first high definition 557m. The group boosted first adcast 40 years ago is to quarter pre-tax profit to £606.5m nveiled by Mr. Ian (£371.9m.), largely as a result of wan, BBC director general the build-up in Forties field profite, at Alexandra Palace duction and stock appreciation.

t beat Australia by two GRAND METROPOLITAN at Old Trafford in the lifted pre-tax profit by 30 per me day Predential Cup cent to £27.16m in the half year

F PRICE CHANGES YESTERDAY







Doornfontein 182 - 9

Jones opposes new pay curb policy for transport men

BY CHRISTIAN TYLER, LABOUR CORRESPONDENT

Mr. Jack Jones yesterday virtually ruled out a Phase Three incomes policy • EQUITIES gained ground for his union, the 1.85m.-member Transport and General Workers, and thus

Ulster policemen were little enthusiasm. The FT 30ead when their paired car
share index rose 6.0 to 454.6. main—and possibly only—ingre-dient of any central agreement or "understanding" with the Government about what happens yesterday afternoon. from 1 to 1 after i heaftant Government about what happens after July 31 would be obsert the car passed a cross start. FT Government Section 12.

two gunmen who had been made in wait, ran into the middle of road and opened fire at STERLING stipped 23 points road and opened fire at STERLING stipped 23 points think there should be a percentar of the vehicle.

The men were young trade-weighted index sell to Chancellor's right to look for the men were young trade-weighted index sell to Chancellor's right to look for one if he wanted to.

Mr. Jones was speaking after meeting of the TGWU's gen-ral executive council which, faced with a revolt against in-comes policy at the union's conference in the first week of July, decided that it will amend its own resolution to take the opposition into account and keep the union united. The executive, he said, had stressed again the need for "an orderly return to voluntary col especially fuel and fares, he

ing the line on Phase Two; and He agreed that action on prices and is expected to meet the that would carry most major before his own conference would Chancellor for formal talks after groups of workers well into the help secure the commitment to that winter and into 1978.

A reflationary summer Budget

MR. JACK JONES Call to hold Phase Two

lective bargaining" enshrined in said action on this front was its existing resolution for conneeded to prevent workers ference. But Mr. Jones yesterday abandoning Phase Two in the construed the "orderly return" face of a still-rising retail prices almost entirely in terms of hold index.

winter and into 1978.

Repeating the executive's demand earlier this year for a Secretary, is believed to be try-freeze on a wide range of prices, ing hard to win Cabinet acceptable with the control of the control of

tance for a freeze on some nationalised industry charges while this idea is apparently being resisted by other Ministers, Mr. Hattersley is believed to have some support for the idea of blocking the next school meals increase and it could be that the Government will announce this before the TGWU conference.

Dealing with the problem of workers who are stalling on pay settlements due around now in settlements one around now in the hope of doing better in two months, he thought the THC economic committee would be in favour, of people settling under Phase Two.

groups Some groups, including Merchant Navy officers and Fleet Street journalists, are holding off claims.

Yesterday leaders of the country's 24,000 general practitioners said they would defer their Phase Two rise, awarded last month, and press for 10 per cent after July 31 instead. The economic com committee meets again on Tuesday week

Continued on Back Page CBI pay plan, Back Page

Swiss banks given new code on foreign funds

INJOHN WICKS

Swiss banks' handling of foreign to recognise as having been funds flowing into Switzerland acquired by means which would and on the way the Swiss bank- be illegal in Switzerland. ing secrecy laws should be applied.

The drawing-up of the code was precipitated by the so-called Chiasso affair, where a branch of Crédit Suisse (Switzerland's third largest bank) was found to have channelled some Sw.Frs. 2.17bn. worth of tunus entrusted to it by foreign clients into a of clients are to take effect from But Liechtenstein holding company July 1 for new customers and National Bank president, said Liechtenstein holding company July 1, 1978, for existing the agreement was "more than of still unknown net worth. from July 1, 1978, for existing the agreement was "more than customers. There is a cut-off just a pious recommendation." Fines of up to Sw.Frs.10m. 2.17bn. worth of funds entrusted The code has been drawn up customers. There hurriedly in order to get in point at Sw.Frs.Im. before the opening of Parliament next week. The Chiasso affair has caused a furore in Switzer-land and the future of the Swiss

banking industry is expected to

home country in order to evade

Hard-sell

be hotly debated.

It classes certain activities as apart from the imposition of existing federal law.

"improper" and sets out sanctious—regulation of Swiss pumishments for those who engage in improper activities, form of "gentlemen's agreements by giving numbers to all Swiss involve far-reaching reform.

The National Bank had considered "demystifying" the institution of numbered accounts by giving numbers to all Swiss involve far-reaching reform.

It could, it is felt, upset the sowner of deposits or securities business of some smaller banks owner of deposits or securities business of some smaller banks of it to be introduced, though on a portfolio management basis.

Skeondly, they will be but would hardly worry the expected to refrain from accept.

THE Swiss National Bank and ing some of the more unsavoury these are themselves now rethe Swiss Bankers' Association money which has a tendency to viewing their operations very to-day signed an agreement flow to Switzerland—in particulations of the detailing a code of conduct on lar funds which it should be able Credit Suisse affair.

Mr. Alfred E. Sarasin, presisaid to-day that the content of Actively canvassing abroad for the agreement was not new, but various kinds of funds will be simply represented what good considered "improper" under bankers had always worked to the code, with funds fleeing their and what had been normal practice in the vast majority of all local taxes also included under banks. The agreement would this head. The new rules on identification tion of Swiss banking, he stated.

Fines of up to Sw.Frs.10m. Continued on Back Page common fund to stabilise common fund to stabil mission would consider the suitability of individuals involved The initial reaction among to manage a bank irreproach.

Swiss bankers to-day was that ably, as called for by provisions

GEC likely to control merged turbine generator industry

BY, MAX WILKINSON

BP disclosed that a tax dis-

The plan is that GEC should have a shareholding of at least 60 per cent, in the merged company. Regrolle Parsons, the other company in the field, would have a managing shareholding, or per-haps, would sell its interest

This scheme, worked out earlier this year, was reported in the Financial Times on

Safeguards

The Department of Industry Appelaiments said yesterday that the Enter-Appelaiments Advis. Prise Board would have a Sub Bank Resura Company and that safeguards Cressers Resurance of the Mark Resuranc

works.

It appears that GEC, the Enterprise Board and the main board of Reyrolle Parsons could now reach agreement, but both companies have said they cannot agree terms against the resolute opposition of the unions involved.

Mr. Eric Varley, the Industry Secretary, yesterday spoke to representatives of all the unions affected and spelled out the Gov-

THE Government has been told ernment's policy in vigorous to the merger would be to order by the National Enterprise terms. He asked them to back a \$600m power station at Drax Board that the General Electric the merger in the long-term near Selby. This would provide company must have complete interest of the industry.

Company must have complete interest of the industry.

The Confederation of Ship the merged company.

The Confederation of Ship the merged company.

By the confederation of Ship the merged company.

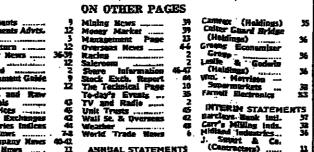
The confederation of Ship the merged company.

The confederation of Ship the merged company. And vesterday the Governis is to consider his appeal early rundown of manning in the ment amounced that it was supporting the Enterprise Board's workform which is structured in influencing the Parsons 10,000—to be phased more gradu-

workforce, which is strongly antiGEC. The unions at GEC, on the
other hand, want a merger, and Drax power station would still
believe that their company probably have to be ordered to should be in charge. give work to the boilermakers
The Government's contribution Babcock and Wilsox.

FEATURES Swedish product design North Sea oil review ...

25 years of change FT SURVEY The National Theatre's problem 35 British Exports 15-34



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GOLD and CURRENCY RESERVES

Reserves down

BY MICHAEL BLANDEN

BRITAIN'S OFFICIAL reserves fell last month for the first time this year, by \$229m. to

\$9.9hn.
Taking account of the inflow from official borrowing abroad, including a further drawing from the international Monetary Fund of \$360m., this indicates an underlying drop in the preserves of \$565m. in the reserves of \$605m.

The decline is a partial reversal of the heavy inflows of funds which boosted the reserves in the earlier part of the year,

It is thought that last month there was some with-drawal of hot money attracted previously by the relatively high interest rates in the U.K. but finding London less tempting as rates came down to their present levels.

Substantial

Last week, the Bank of England, for the first time in recent months, had to cope with significant selling pressure on the pound.
The underlying fall in the

reserves probably exaggerates the amount of support in-volved—the total is affected by other transactions as well—but it is clear that the authorities had to spend a substantial amount to hold the sterling exchange rate. A halt to the previous upsurge in the reserves had been widely predicted, and the

market yesterday showed little reaction to the figures. Over the first four months of the year, the reserves leapt record level of \$10.13bn. at the end of April This increase was only partly due to official borrowing abroad of around

On top of this, the reserves gained from a substantial inflow as last year's adverse movements on commercial payments—the leads and lags -were reversed. They were also boosted by

Rich and poor fail to find the solution

BY REGINALD DALE, EUROPEAN EDITOR

countries for a massive reschetries was that they did not want
duling of their debts.

Energy: The developing tries included in the consultacountries have rejected the tions.

main Western demand for contries was that they did not want
oil importing developing countries included in the consultations. tinuing consultations on energy. Although the West accepted that t could not use such consultaputting its point of view.
The 18-month talks staggered

nto their final phase more than 24 hours late to-night.

Most of the aid, trade and financial package the Western in-dustrialised countries planned to offer to secure the conference's success seemed likely to remain on the table.

It seemed improbable that the West would pursue its offer with much enthusiasm after the dis-orderly end to the talks. The matically to all countries. The new Carter Administration in West maintains that each case new Carter Administration in Washington is bound to be upset

Mr. P. J. Patterson declined to judge the conference an undertaking to study new a failure. The 19 developing ways of guaranteeing developing countries represented at the countries' export earnings. talks had not managed to secure the acceptance of most of their as much as \$6bn. to be allocated major demands but a "modest to the common fund to finance advance had still been made, 18 new commodity agreements.
he told a Press conference. The West believes that no U.S. Congress will ratify the modity agreements make econo-\$375m. American contribution to mic sense. the \$1bn. emergency aid fund Where divisions lie, Page 6 for the poorest countries which was the main feature of the E in

West's offer.
The West's commitment to look more sympathetically a third world demands for a nev common fund to stabilise com

THE WORLD'S rich and poor fund resume in Geneva in countries have failed to achieve what they hoped for in their 27-nation talks here—the so-called North-South dialogue.

Outright confrontation has been averted but the conference's inconclusive end can only damage relations between the West and the developing countries.

The situation to-night under the principal heads of discussion was:

Common Commodity Fund: A

Was:

Common Commodity Fund: A to a restricted group of developform of agreement has been ing countries on energy after the
reached to push forward with
conclusion of the wider talks
the negotiation of a common here. Their insistence that
fund to stabilise commodity
prices.

Add: The Western countries prices to be taken by the
have committed themselves to
Organisation of Petroleum Exa substantial increase in official
development and.

development aid.

Debts: The two sides have Officials said the main reasons agreed to disagree on the for the intransigent stand of demands of the developing most of the oil producing coun-

Bankruptcy

importing tions to try to fix future oil Oil importing developing prices, it had hoped at least to countries like India and Pakistan establish a potential forum for are even more strongly opposed putting its point of view.

West.
The developing countries are particularly concerned that no agreement has been reached on the issue of debt relief.

The West has said it is pre-pared to accept new procedures for bailing out developing countries before they reach the edge of bankruptcy. The 19, bowever, are still insisting that should be treated separately.

by the developing countries' The West's offer of Slon, in rejection of the energy dialogue. This is one of its first major foreign policy setbacks.

Breakdown

Breakdown

Sound be treated separately. The West's offer of Slon, in emergency aid was intended to go some way to providing immediate relies, for the poorest countries.

The second part the General provides approach to the General provides.

approach to the Geneva negotia-J. Patterson, the tions on the proposed common Foreign Minister, fund for commodities, the third The developing countries wan

But there is doubt whether the more than five to seven com-

!			
		June 2	Previous
•	Spet	\$1.7168-7173	91.7193-7197
•	1 month 3 months	0.80-0.76 dis 2.05-2.00 dis 6,80-6.70 dis	1.07-1.00 die 2.53-3.46 die 7.60-7.50 die
_	12 months	6,20-6,10 078	1 1.00-1.00 015

LOB: ... promoting the better distribution of office employment throughout the country"

Mr. Peter Shore, Secretary of State for the Environment.

And we have the facts to do it

In a recent statement to the House of Commons. Mr. Peter Shore proposed new terms of reference for the Location of Offices Bureau.

Subject to Parliamentary approval the Bureau will have two new tasks: attracting international concerns to bring office employment to Great Britain, and promoting office employment in inner urban areas. LOB's unrivalled store of information can then also be used for these broader

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Paying for a free Press

BY REX WINSBURY

Most Continental European boleths on both sides of the countries view it differently, argument

and in the find the f

Most Continental European countries view it differently. Democracy needs free Press, they argue: a free Press means a Press that the extensive Press that represents the diverse political and religious groups in society: therefore there is a government obligation (supported by right and left of the political spectrum) to ensure the survival of the requisite newspapers.

Hence the paradox that from a similar concern about democracy, they subsidies their newspapers, and we do not. Indeed, it does not enjoy the wide range the British distasts for state subsidies for the Press has just been shown in a dramatic way. But it is zew-tated for VAT on Only last year the Royal Commission on the Press, in its insterim report, took the fairly revolutionary step, within the British context, of recommending a limited revamped plans for its duspended Canvey Island the suspended Canvey Island to suspended Canvey Isla

NORTH SEA OIL REVIEW

Challenging lessons for Bl

BNOC's interests in Gas and Oil Fields in production or under development

Field Type Viking gas Thistie all Ninian oil Dunlin oil Statiford oil Murchison oil	Location of field (Slocks) 49/13, 49/17 211/18, 211/19 3/3, 3/8 211/23, 211/24 211/24 211/19	Proven recoverable reserves of fieldit 81 73 146 73 58	Year of first production 1972 1977 1978 1979 1979	Operator Conoco BNOC (BODL) Chevron Shell Mobil Conoco	interest (%) of Corporation la field 50 16.2 21 12 33.3 33.3
* U.K. sector only				• • •	

Late Film: "Sardonicus."
HTV Cymra/Weles—As HTV General
Service accepti.25-1.25 p.m. Penawdan
Newyddion y Dydd. 6.80-6.15 Y Dydd.

IT HAS been quite a week. The was one of those who paid for still not clearly defined, how to accept — perhaps somewhat like being one of the region's British National Oil Corpora the licence; in the case of block ever.

British National Oil Corpora the licence; in the case of block ever. THE BRITISH, with the Ameri-published, no doubt for good cans, believe that democracy reason. But now the study by cans, believe that democracy reason. But now the study by brightest jewels with possibly press means a Press free of the International Press Institute that government intervention, and not only sets out the facts, but that government intervention, down an equal number of ship and most of the few criticise BNOC's workeds a few criticise BNOC's workeds with possibly at the licence, in the case of block of the lic presented its first report and carries no specific drilling commore about other reservoirs on teeth and muscle. The Corporatoverable oil reserved has temporated as one of the most this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this week that total recoverable questioned by a number of pered the excitement to a point this period to a point the period total recoverable questioned by a number of pered the excitement to a point this period to a perio Occidental drew support from the North Sea.

Occidental drew support from the North Sea.

750m. barrels—a little short of few criticise BNOC's workingte gest that reserves of 750m. the figure for Occidental's and depth of involvement.

No less than 25 exploration, the figure for Occidental's and depth of involvement.

barrels might be more reasonable. In truth, no one is quite mitted revamped plans for its delineation and production wells attractive Piper Field. Mobil For his part, Lord Kearton able. In truth, no one is quite milited revamped plans for its defined and production wells attractive Piper Field. Mobil For his part, Lord Kearton able. In truth, no one is quite suspended Canvey Island have been sink at a total cost is using the rig Sinbed to drill pays tribute to the private set. Since There seems to be two refinery project, a scheme of about £90m. The discovery of a delineation well in south-east tor. "Their contribution has distinct schools of thought: which is likely to renew the Beryl Field led the group to of the block. At least one been enormous," he said. He those who feel that the poor contributions the Island and the Island of inspiring find; others who be-lieve that a way will be found to exploit what appears to be considerable quantities of oil

and gas in place. This is why the industry will pay particular attention to the eighth well now being drilled on the Brae block by Odin Drill. Pan Ocean, a wholly-owned sub-sidiary of Marathon Oil, took the unusual step this week of releasing details of the well before it had been tested. Preliminary core analysis and well logs had been "encouraging," it mational newspapers in financial mean interference, why cannot straits, to aid the implementation of new printing technology.

Solution

Solution

But in the event, not only did formula for introduction of new industry fall to find a formula for introduction of new technology that was accentable.

But Mr. Smith argues with the first and the industry fall to find a formula for introduction of new technology that was accentable.

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But Mr. Smith argues with the problem of "We haven't nationalised any introduction of new technology that was accentable.

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But Mr. Smith argues with the problem of "We haven't nationalised any introduction of new technology that was accentable to drill a second well on the system. Mobil suffered consider the group with the problem of "We haven't nationalised any introduction of new technology that was accentable.

But Mr. Smith argues with the problem of "We haven't nationalised any interference, who promotes for oil; biffing the problem of the problem o

the free market approach to the which it operates.

That does not prove that no press has not prove that no press has not prove that no press has not proved a That does not prove that no press has not proved a That does not prove that no press that corresponds to the form of subsidy would ever work press has not proved in this country. What it probably that if subsidies work on the does prove it that no form of idifficult to divide up their argument has been bedevilled (that is without detriment to the yard and alck of a clear reference press) unless both sides agree to work on how other countries both its desirability and its pursubsidise, and why, and with pose Such a consensus does not have the provided in this country. What it probably work on how other countries both its desirability and its pursubsidise, and why, and with pose Such a consensus does not have a provided a three provided in this country. What it probably work on how other countries both its desirability and its pursubsidise, and why, and with pose Such a consensus does not long aga by the Newspaper Channel.

The Mobil group, which in cloud to the has not intention of moving the wasteful flaring.

Mobil is anxious to half the wasteful flaring.

It is expected, however, that is expected peak rate of 85,000 has not expressed any year in the 1980s. 1980s Like those in other major desired to induce a proved as whether may increase as oil companies, he questions its expected peak rate of 85,000 has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed any year in the 1980s.

1980s Like those has not expressed in this country. What it probably will be yielding oil at the first to 1980s.

1980s Like those has not expressed any year in the 19

Radio

† Indicates programme in black and white, BBC

c.40 a.m. Open University (UHF only). 10.45 You and Me. 11.05 For Schools, Colleges. 12.45 p.m. News. 1.00 Pebble Mill. 1.45 Playboard. 2.02 For Schools, Colleges. 2.20 Jeremy. 3.53 Regional News (except London). 2.55 Play School. 4.20 Inch High Private Proc. 4.40 Schools Proc. 10.00 Person Test. Private Eye. 4.40 Screen Test. 5.10 Desert Adventure. 5.35 Captain Purwash.

5.40 News.

Wales5.55 Nationwide (London and 5.55-6.20

7.35-8.00 Twndish. 9.25 10.15 Kane on Friday. South East only). 6.20 Nationwide. 6.45 Sportswide.
7.05 The Tom and Jerry Show.
7.15 The Water Margin.
8.00 It's a Knockout. 9.25 Harry O.

9.25 Harry O.

10.15 Tonight (London and South Account. 10.15-10.45 The Pleasure Is Mine. 10.45-18.46 News for Is Mine. 10.45-18.46 News for Southand.

10.46 Soccer Special: Northern Ireland News. 5.35-5.50.

10.46 Soccer Special: Northern Ireland News. 5.35-5.50.

10.46 Soccer Special: Northern Ireland News. 5.35-5.50.

11.16 Ballroom Champions.

11.16 The Friday Film: "Sky lokely talks to Andy O'Rahony. Northern Ireland Crooked," star-ring Hayley Mills.

All regions as BBC 1- except at the following times: Wastes—145-2.00 p.m. Tredwr. Schedul F.T. CROSSWORD PUZZLE No. 3,397

BBC 2

6.40 a.m. Open University.
11.00 Play School.
5.20 p.m. Open University.
7.00 News on 2 Headlines.
7.05 Model World.
7.30 Newsday.
8.05 Gardeners' World. 8.35 The Mouey Programme, 9.00 Call My Bluff. 9.30 Worldwide.

10.20 Murder Most English. 11.10 Late News on 2. 11.20-11.25 Music at Night played by Terence Judd. LONDON

9.30 a.m. Schools Programmes.
12.00 A Handful of Songs. 12.10
p.m. Rainbow. 12.30 Those
Wonderful TV Times. 1.00 News
plus FT index. 1.15 Today's Post.
1.30 About Britain. 1.55 Racing
from Epsom. 4.00 The Cedar Tree.
4.30 Cartoon Time. 4.45 Magpie.
5.15 University Challenge.
5.45 News.

6.00 Today—London Looks For Only. 4.30 David Hand Cartoom. 5.15 ward.

6.25 Crossroads.

6.25 Crossroads.

6.26 Report West. 6.15 Report Wels. 6.26 Report Wels. 6.26 Report Wels. 6.27 Paradise Island. 7.30 General Respiral. 8.30 Sale of the Century. 9.80 The Sale of the Centu Jubilee. 10.15 Kane on Friday.

10.45-10.46 News for Wales.

Scotland—12.20-12.45 p.m. Bonn
Comhraidh (talking point). 5.55
Comhraidh (talki

westney. 18.30 Cembery. 5.00 The Minimal Land When Land Report at time. 11.50 September 1.00 Sep

Sh. 7.00 Challenge of the Series. 7.30 "The Man Without a Body" starting General Hospital. 2.38 keryls Lot. 10.23 George Coulouris. 12.38 a.m. Open Bible. Chalmel Late News. 18.32 Late Night Movie: "Maler Dundee." (12.33 News and weather in French.

1.25 a.m. First Thing. 12.39 p.m. Gold Ulster Law Master Chefs.—Assiria. 1.30 Amount of the Challenge. 1.30 p.m. Lanchtime. 3.39 Ulster News Headlines. 4.39 p.m. Lanchtime. 3.39 Ulster News Headlines. 4.30 p.m. Lanchtime. 3.30 Like News Chefs.—Assiria. 1.30 George Coulouris. 1.30 Ulster News Headlines. 4.30 p.m. Lanchtime. 3.30 p.m. Lanchtime. 3

RACING

Lucky Mickmooch Sanyo Handicap at

ONLY SEVEN line up for this riding at that weight, Wiltie Car afternoon's £6,000 Sanyo Handi son, Lucky Mickmooch can recap at Epsom. But the race gain winning form by outpacin promises to provide the best another lightly-weighted cours finish of the day for cases can winner, Night Sky. be made out for each of the A second possible winner for runners, who are headed by Carson, who felt a furioug from Amboise.

Hot Grove were soins to Day of

The winner of the Carshalton Stakes on the corresponding card a year ago, Lucky Mickmooch has made only two appearances this term. A respectable fourth of 15 behind Indian Mark in a competitive mile and three fur-longs handicap at Windsor early last month, Lucky Mickmooch

then went one better.

It finished third, beaten a short

My idea is a likely win for Hot Grove were going to pay of John Winter's Newmarket repre-is the James Bethel-traine sentative, Lucky Mickmooch. Chads Gamble

EPSOM 2.00—Chads Gamble*
2.35—Persian Friend**
3.10—Lucky Mickmooch**
3.40—Great Memoirs 4.15—Weish Dancer 4.50—Calspea

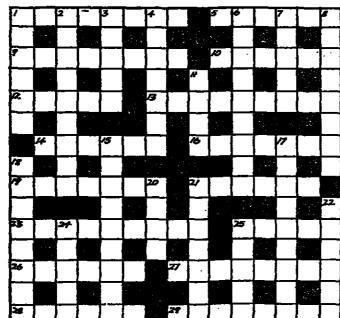
It finished third, beaten a short head and three lengths by
Winged Dagger and Bagshot in put up a particularly encourae Kempton's Ambition Handicap ing performance tast time ou over to-day's one and a half mile failing by only the minimulation.

Well treated with 8st 1lb and experienced Marjolaine in a ridden by the strongest jockey auction event at Goodwood.

SALEROOM

BY AN

Silver ewer tops £12



ACROSS

Trailers Across

Trailers of retinant of the stands of the stand

حكنا فنالاهل

Vixen/Voix humaine

All credit to Glyndebourne for tive command of that eternally well in a lengthy and frequently serviving Jonathan Miller's 1975 youthful rhythm. In the dry interrupted telephone call, is production of Janacek's The Cun-Glyndebourne anditorium, to extreme irritation, and a ning Little Vizen — so gorious which Janacek is better suited an opera, in a staging so valiant than many another composer, the wittedness of the orchestration and serious (if not always difficulties of those high string and the blend of declamatory entirely successful), deserved figures and tortuous bassoon and lyrical vocal styles, Poulenc's music is bettraying, dragging out contends have been tighteened: the Some of the playing had rough Cocteau's: theatrical conceit massacre of the hens at the end edges; but the spirit behind it, Then, increasing fascination with of the first act is now much more energetic and also lyrical, was the details of its manufacture. of the first act is now much more energetic and also lyrical, was the details of its manufacture. Fire (A) purposefully enacted, the vixen just right. plays out a clearer, spryer

To the original cast Thomas intrusion of hand conversational over the three tipsy forest straggiers, and the clutter of uncertain animal imitation at the start has been pruned.

The original cast Thomas intrusion of hand conversational out other three tipsy forest straggifficant newcomer. He has pourings the reminiscences and gramam Greene in a film review the clothes and the skin of the ing realisation that Poulenc's in 1935, "a way must be found that been pruned.

culture without permissibly mistyered or seat tentions; and equally hard to think of another opera more bound to awaken in the decision to like the control of the composer's own think of another opera more bound to awaken in the decision to living and growing terms of living and growing the first of the control of the c world of light, colour and considerable. The decision to is of warm sincerity and accompany through contact with the all to the good. Except on the plishment, if not yet the last of the grounds of shrewd economy. It is not yet the last of the grounds of shrewd economy. It is not yet the last of the grounds of shrewd economy. It is not yet the last of conductor for the revival provides the most peculiar and conductor for the revival provides the most peculiar and exacts a price of imperfect unlikely choice of companion chording and loose ensemble than the London Philhat My any resetting to the revival in the which the London Philhat My any resetting to the review of the revival provides the most peculiar and chording and loose ensemble. tiously vibrant manner in for Janacek imaginable.

An odd, interesting double bill, which the London Philhar My swn reaction to the piece in sum, to which the Comptonmonic attacked Janacek's always wavers wildly, and did Burnettish Indoors and Outdoors nuggety cells and repeated again on Wednesday. First might be thought an approprite rhythmic patterns, it was im-response to the sophisticated mediately and rewardingly triviality of the subjects a woman vicen half is memorable. apparent that he has an instinc-bidding her unseen lover fare-

has been pruned,

the clothes and the skin of the ing realisation that Poulenc's the clothes and the skin of the ing realisation that Poulenc's in 1935, "a way must be character, and still to discover oddly grave, hieratic manner of the second that the clothes and still to discover oddly grave, hieratic manner of the second to use it realistically, not only as a beautiful decoration." Can schooled to the point of subcontailous but which Mr. Rattle and teristic spell, and that one is with the necessary assumed to the necessary assumed to the district spell, and that one is with the necessary assumed to the district spell. especially chind actors) not allows but which Mr. Rattle and schooled to the point of subcor allows but which Mr. Rattle and schools fluency and definess, still the orchestra do not always heads the dippings and bowings sufficiently encourage. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings sufficiently encourage. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings sufficiently encourage. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings figure. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings figure. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings figure. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings figure. In voice, in the dangerous direction of full, stardy and heads the dippings and bowings and head an early set and to set down in the color flue points. It is hard to set down in the color flue points of the high phrases. If a large grievously misrepresenting it:

It is hard to set down in the color flue points and hard an early success as they had the arrival of colour long to sound her own producer. If it is must now, if they are still with the necessary accuracy the absorbed, even, in the end, moved.

Glyndebourne has done well by pounted to colour long to cotton. Martin Battersby, and a bold choice of prolagonist and a bold choice of prolagonist and a bold choice of prolagonist they had the arrival of colour long to continue the colour shall be a properly designed 30s set and costume from Martin Battersby, and a bold choice of prolagonist and a bold choice of prolagonist and better they are still with the necessary accuracy the suit that has been worn too long.

Glyndebourne has done well by pounted the colour long about the colour long to continue the colour long to colour long th

Romeo and Juliet

Cinema

Colour me real by NIGEL ANDREWS

Warner West End

is Depression America circa 1936, "This such jaunty-mournful songs as and downbeat a lead performand the colour photography of veteran cameraman Haskell know you." Guthrie has been photographs dust and haze and impersonated in the cinema once shimmering heat as if they want to be pression the open serious distribution. He shambles through the film in as un-starry and downbeat a lead performance as one has ever seen in a prestige "Hollywood film. But they want impersonated in the cinema once shimmering heat as if they want before in recent years—as Anle shimmering heat as if they were floating out at us from the cinema screen; he captures the morable. sickly, vaporous twilight of a MAX LOPPERT California work camp; he finds



impersonated in the cinema once before in recent years—as Arlo Guthrie's father, he eujoyed a brief reincarnation in Alice's Restourant—but here he receives the epic treatment. Bound For Glory lasts 2½ hours, spans several years of Guthrie's life, honesty has its own magnetism, Glory lasts 24 hours, spans
several years of Guthrie's life, honesty has its own magnetism, Reed, Raquel Welch, Ernest
and has about it that brooding, and second to the photography Borgnine, Charlton Heston, Fire offers us Ernest Borgburnished solemnity that spells the sloppy truth and charm of George C. Scott, David Hemnine, Vera Miles, Ty Hardin,
Mollowood in its Homeric mood. Carradine's acting prove the mings and Rex Harrison to Lloyd Nolan, Neville Brand and

After a prologue set in film's greatest asset. Guthrie's dusty home town in

One neglects, in one's adulation to displaying a singing and guitar-strumming talent the flow's looks, to mention what it is about. It Nashville.) Carradine has the chronicles the early life of pale, hollow-cheeked, bristle-dusty, oily or otherwise dilapidated, has seen better days. This is Depression American fook singer and guitar-strumming talent the equal of his brother Keith's (cf. Nashville.) Carradine has the pale, hollow-cheeked, bristle-dated, has seen better days. This is Depression who composed it is Depression. He shambles such jaunty-mournful source as

The Entertainment Guide is on Page 9

One wishes the rest of the film

producers who gave us The tors come and go, bringing news. Three and The Four Musketeers, of fresh relapses, and the film's and who have been spending whimsical marginalia — the title most of their money of late song sung by a hoarsely sentiwhetting our appetites for their mental Mr. Harris, the sad-comic forthcoming blockbuster Superantics of the hisping boy-nextman. Their motto as producers door - seem oddly out of place man. Their motto as producers door—seem addy but of place seems to be: money should not in the context of so determinedly only be spent but be seen to be brave and businesslike an spent. So this two-hour adaptation of Mark Twain's famous a change from the usual Holly-children's story is sumptiously wood formula, but not a very designed sumptiously continued refreshing one. designed sumptuously costumed refreshing one.

name but a galaxy.

succeeds. Reed, whose stock-intrade is debonair thuggery, lends a heroic role a welcome touch of the sardonic But Heston is a ponderously dull Henry VIII, and Borgnine is absurd as a bullying, tatter demalion East End father spending so much energy injecting some accuracy into his cockney accent that he has none left for a coherent or convincing

Worst sufferer is Mark Lester. who plays the dual title role. dumpy-angelic star of Oliver! has grown up into gangling youth of, I hazard, 18 years. His body, long-legged and stork-like, now suggests an apti-tude for comedy, and the role invites it. But Lester plays it instead with a fulsome seriousness that smacks of school theatricals. Instead of taking wing, the mistaken identity plot lumbers archly to its denouement in a predictably over-dressed and over-expensive Coronation sequence in West-minster Abbey.

other screen luminaries of yes-The problem is that in a teryear coping with the horror film which has all the glamour and havoc of a forest fire. Horror The most striking thing about largely in Nureyer's picture of Romeo and Juliet, given its first performance by Loodon Festival Ballet last night, is the lack of liantly satiric death scene for Nureyer dances in rather Romeo, which Mr. Deliver Romeo Romeo

Oval House

IONINIC W

Som

Motocar w michael coveney David Pownall has set his new man in search of the truth. He barmonised arrangement of the marks the 50th anniversary of

David Pownall has set his new man in search of the truth. He harmonised arrangement of the lay in a mental hospital for lack Africans in Rhodesia "two panions to participate in a ritua. The play suffers from a lack listic searce independence" of Rhodes, Queen Victoria, but the writing has a rare listic searce in a political prisoner, bout to undergo a psychiatric xamination. But the white napector has brought him to the rong room, where he proceeds and a certain Portion of the Queen's Silver Music of Rhodes, Queen Victoria, but the writing has a rare Sophocles and a certain Portion and frequently reversions to undergo a psychiatric xamination. But the white napector has brought him to the rong room, where he proceeds and certain Portion of the Queen's Silver Jubilee, the Proms will begin with three concerts of British marks the 50th anniversary of the BBC's responsibility for the Proms. The 55 concerts run from July 22 to September 17. In celebration of the Queen's Silver Jubilee, the Proms will begin with three concerts of British marks the 50th anniversary of the BBC's responsibility for the Proms. The 55 concerts run from July 22 to September 17. In celebration of the Queen's Silver Jubilee, the Proms will begin with three concerts of British marks the 50th anniversary of the BBC's responsibility for the Proms. The 55 concerts run from July 22 to September 17. In celebration of the Queen's Silver Jubilee, the Proms will begin with three concerts of British marks the 50th anniversary of the BBC's responsibility for the Proms The play suffers from a lack like in BBC's responsibility for the Proms The BBC's responsibility for th is adversaries in a potent and section played in a and the adept little touring com-lagical summary of Rhodesian section played in a and the adept little touring com-listory. Mr. Pownall knows the stronge light while the drum-pany, Paines Plough, prove that Groves. The other commissions abject much better than I, but ming grows louder outside. At the Pownall's Music To Murder are Peter Maxwell Davies'

assorted walkers on who feature

Iverground, Kingston

Nothing Truer than Truth

ced a passage from one of Oxford did indeed write poems and plays to emphasise it.

For example, the youthful survived—not under his name, for done robbed some anyway. He ran two companies vernment tax collectors as a of players, Lord Oxford's Men at e., and Mr. Blake has turned to Newington Butts and Oxford's Jameson.

Oxford himself is pleasantly if not very dashingly played by Damien Thomas and there is a striking portrait of a toughly handsome Elizabeth by Anne Jameson.

Sandor Balassa's Quarter for percussion, while the BBC SO will give the world première of Richard Rodney Bennett's handsome Elizabeth by Anne Jameson.

E. A. YOUNG

anything more than convenient pegs upon which a sometimes clever, sometimes wilful production depends. Of what Sergey Radiov, the Russian librettist, called "the growth and development of a personality in the course of the entire spectacle," is little trace.

In place of characterisation, we are given an incessantly busy action which takes place against Exio Frigerio's scrupution bearing to have.

Not at any moment did I find myself moved by the lovers' plight Mr. Nureyev has, at certain points, dissipated the dramatic energy of the story with vision scenes, allegorical figures, symbolic returns by Mercutio and Tybalt (a good portrait by Frederic Werner) as Juliet contemplates suicide. The directness and force of the MacMillan and Cranko productions come from their increasing concentration busy action which takes place against Exio Frigerio's scrupulously. Careful evocations of Renaissance scenes, in costumes no less careful in cut. Visually the staging has felicities: it starts with a stunning coup de the future in which a death cart starts away the bodies of Capulet and Montague minions who are victims of the feuding

who are victims of the feuding A mixed blessing, then, which that runs like a thread through will need to be considered again. the entire presentation. There is A first impression is of excessive a kind of fragmented and length — the ballet ran for 3½ freuetic energy that informs hours on opening night — and much of the supporting action: of a need to prine and reshape. Mercutio (a role excellently the action so that Romeo and taken by Nicholas Johnson) and Juliet do not seem obscured by Benvolio seem never still, and their surroundings. From Festi nor do the hordes of acrobats, val Ballet's artists heart-whole servants, courtiers, friends and and enthusiastic playing.

Announcing the programmes for this year's Promenade Con-certs, Robert Ponsonby, Music ubject much better than I, but ming grows rouger outside. At all Pownall's Music To Murder ven allowing for a certain the root of at all is a deep By was no fiash in the pan. bscurity in the writing, there pessimism about the future of Here is a fine new playwright of some the country, as well as a deep with intelligence and wit equal trength of the action we regret about its past. This mood to his finely attuned sense of achieves a poignant climax 25 compassion. The director is Motocar is an educated black the company sing a beautifully Edward Adams. mezzo-soprano, electric guitar and large orchestra, in which Mark Elder will conduct the BBC SO. Contemporary masterworks.

series of four concerts offered for the price of three, consist of Henze's "The Raft of the 'Medusa," receiving its British Whether or not there is anying in the claim considered by
T. Loopey and P. Allen speech. When Oxford has
at Shakespeare's works were become a ward of Queen Elizaritten by Edward de Vere, 17th beth and continues unruly,
art of Oxford, it makes a folly undation. For a theatrical "Your noble ward is mad" bit
undation. For a theatrical "Your noble ward is mad" bit
Ashdown Road, Kingston-onis written and directed for the tion of Othello in Oxford's
artitle Overground Theatre
Ashdown Road, Kingston-ontuer than Truck (a translation
de Vere's motto) is either
very good play or a convincing mend as if from Romeo and
turrant for the theory. It contuer than Truck (a translation
de Vere's motto) is either
very good play or a convincing mend as if from Romeo and
turrant for the theory. It contuer than truck (a translation
de Earl, into which, wherever Ends Well, The Winter's Tale,
Blake has felt a connection and other plays, all jig-sawed
th Shakespeare, he has introced a passage from one of
conford in the speech. When Oxford's life.

When the Chapel Royal, at
Blackfriars. It was the latter
company that was associated
with John Lyly, whom Mr. Blake
with John

Proms 77

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France to revise growth forecasts

By David Curry

THE FRENCH Government B revising its expectations for the country's economic per-formance this year is line with changing world conditions, and the progress of its austerity programme introduced last

The picture to emerge shows Mrtual stagnation in economic srowth coupled with deteriorating employment. On the credit side, the most notable gain is expected to be the return to balance in foreign trade in the course of the

The forecasts, being formulated by National Account Commission, see economic growth (GDP) rising by 3.5 per tent in 1977 against last Sep-tember's expectation of a 4.8 per cent, improvement. This is much closer to the OECD foreeast made in March of a 3 per cent. 1977 growth. In 1976 economic activity grew by 5.2 per cent, thanks largely to the reflation measures of the autumn of 1975 which the present Prime Minister M. ond Barre, not then even in the Cabinet. regards as hav-ing been illjudged.

The scaling down of growth expectations is partly due to the weak investment trend in private industry. This stems from the persistent difficult world economic conditions and the political uncertainties in France, focussing on next March's general election which could bring the Socialists and Communists to power.

Private sector investment is expected to grow by only 1.4 per cent, against the 3.1 per cent, originally thought posible: public sector spending is schedule dto rise by 3 per cent. thought likely to fall back by 2 per cent. Taken together, these elements translate into a 0.7 per cent. investment expansion.

However the Government is tinging trend away from savings and into consumption, (although 16.6 per cent. of disposable income will be saved this year, it is thought) and on the steady growth in con-sumption over the past 10

In addition, it is relying on the overall 16.6 per cent, increase in family allowances over the year to show through in consumption and compen sate for price inflation, which it expects to be around 8.5 per cent, in 1977.

in coalition crisis moves

BY DAVID BUCHAN

regionns and two linguistic com-

BELGIUM continued to night of the EEC Commission until BELGIUM continued to-night of the EEC Commission until without a proper government, as last December, is reckoned to be the caretaker Prime Minister, well-suited to tackle the responder. Leo Tindemans, offered his sibilities of the Belgian president to King Baudouin, dency of the EEC.

after an extraordinary last—minute hitch is which four still have a parliamentary Ministers from one party refused majority in the 212-seat Lower to attend the Cabinet swearing—House, even without the PSC. in ceremony at the Palace.

But without the support of the to attend the Cabinet swearing—House, even without the PSC, in ceremony at the Palace. But without the support of the The King asked for time to PSC, Mr. Tindemans' party consider the resignation, and it loses to the Socialists its de fucto is thought be will try to perposition as the largest political suade the recalcitrant Ministers, grouping. Thus, if the PSC perwho are from the PSC, the sist, it may be the Socialists who French-speaking sister party of form the next Government—Mr. Tindemans' own Flemish even though it was Mr. Tinde-Social Christians, to change their mans who emerged the real minds.



Mr. Leg Tindemans

munities.

This far-reaching plan was agreed last week, but is jeopardised by to-night's last minute show of stubbornness by the PSC, which left the King and the other would-be Ministers drumming their fingers at the Palace for nearl yan bour.

Mr. Tindenians has several reasons to be impatient now with any further delays in forming a proper Government. Foremost is the fact that at the end of the month Belgium succeeds Britain as president of the EEC Council of Ministers.

Victor in the election clocking up a record number of 136,000 personal preference votes.

The outgoing Dutch Premier a form a new woul distart trying to form a new of Government on Minday after he has been appointed "formateur" by Queen Juliana, writes Michael van Os in The Hague.

He has given himself five to six weeks in which to complete what he called a "damned difficult job," with a 50 per cent.

Council of Ministers.

Council of Ministers. Dutch Premier after his PVDA
Time now presses if Belgium (Labour) Party's big victory in is to make adequate preparations the general election of May 25, to fill this role. Mr. Tindemans, will aim to put together a a man of considerable European renewed coalition between his experience, appeared to recog-party, the Christian-Democrat nise this when earlier to-day he Appeal (CDA) and the small announced that M. Henri Democrats 66. The previous Simonet, from the Socialist third partner in the Government, Party, would be the next Foreign the small radical PPR Party is Minister. M. Simonet, a member unlikely to participate again

Tindemans quits Rivalry threatens joint European air project

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AEROSPACE, the Aerospace launched a determationalised aircraft industry organisation, is hoping that its the European aerospace industry discussions with the French and in the development of this twinder of this twinder of the proposed new laboration on the proposed new

french A 200 will cost more than space stressed here to-day that twice that sum. The French deny the programme was already to fillying distances of up to about the airlines beginning in 1981.

These details of the U.K.'s plan for the K-11 emerged on the as good as those experienced by opening day of the international airshow here at which British

These differences of view and favourable.

French A 200 will cost more than space stressed here to-day that the programme was already to fillying distances of up to about the programme already the programme already the programme was already and 130 passengers and capable design a specialised as passengers and capable design as programme was already the programme was already the programme was already to fillying distances of up to about the indicate the Paris Air Show to the sales programme already of the underway in Europe, the U.S. Australasia and Japan, had been wide by 1990.

The new helicopter is intended to operate at night in all weather wide by 1990.

existing 1-11 while the French ments by mid-summer.

The subsequent programme aircraft is a totally new design.

The world's airlines for up to will cost about fi50m, while the french A-200 will cost more than twice that sum. The French deux

ket for jets seating between 130 Fokker company to study and and 180 passengers and capable design a specialised anti-only

revealed that the U.R. day made what it collaborative proposals on the of jets.

X-11 to the French and West Both the British and French Britain's Westland Helicopter, has entered an agreement with German aircraft industries.

Shokesmen for British Aero craft, broadly aimed at the marthewen 130 Fokker company to study and

men shot in Italy

By Paul Betts

ROME, June 2. SIG. INDRO Montanelli, the controversial and distinguished talian journalist, was shot and wounded, by urban guerillas in the centre of Milan this morning on his way to work, while another Italian journalist, Sig. Vittorio Bruno, was gunned down by terrorists in Genoa last night.

In Florence to-day the cars of two Italian journalists were

also bombed. These episodes effectively add a new element in the current revival of the socalled strategy of tension afficing italy. It is the first time that journalists have become the target for urban guerillas of unclear political

The Left-wing extremist Red Brigades to-day claimed re-sponsibility for the shooting sponsionity for the shooting and wounding of Sig. Brune, the deputy editor of the Genoa daily Secolo XXX. Although labelted independent, the newspaper generally represents the Left wing of the ruling Christian Democrat Party. The Red Brigades also said they were responsible for

the Florence bombings. So far no one has claimed responsibility for the shooting of Sig. Montanelli, the founder and editor of the new Milau daily Il Giornale Nuovo and a former columnist of authoritative Corriere della authornaus.
Sera. Sig. Montaneus,
liberal, ls known for his
manchant auti-Communist

Two Press | Demirel warns rival of assassination plot

BY OUR OWN CORRESPONDENT

IN A dramatic pre-election IN A dramatic pre-election development to-day Mr. Suleyman Demirel, the Turkish Prime Minister, has written to his chief rival, Mr. Bulent Ecevit, saying he had information of a plot to assassinate the Opposition leader in Istanbul to-morrow where he is scheduled to address his Republican Peoples Party's final election rally.

final election rally.

Copies of the letter, the contents of which were disclosed by hir. Ecevit, have been sent

to be Turkish President, the chief of the armed forces, and to the Turkish secret service. The letter claims that Turkish Communists supported by international terrorists are were part of the same group responsible for the May Day massacre in Istanbul when 34 people died, and also for an attempt on Mr. Ecevit's life last week in the southern city of izmir. The immediate reaction of Mr. Ecevit and of his closest advisors was one of scepticism coupled with suspicious of a strong whist of rather desper-ate last minute electionseering

behind the plot to be mounted from the Sheraton Hotel which has a commanding view over-looking Istanbul's Taxsim Square, the venue for all big political railies in the city. The Premier's letter said the people behind the attempt

on the part of Mr. Demirel.

The Opposition leader, who is generally favoured to come out ahead in Sunday's general election, said he intended to go ahead with the rally and would be accompanied by his wife. He arranged personally to take over a period of radio time already allocated to his party for a political broadcast to-night and was scheduled to raise some doubts about the accuracy of the Prime Minister's letter.

ter's letter In a script due for delivery, he asked how it was that Mr.
Demirel had information
which was not known to the
President, the army or the

Prime Minister anyway had a clear duty to take whatever clear duty to take whatever security measures were necessary to protect blue it Mr. Demirel thought in fact that such as assassination plot was to be mounted.

ANKARA, June 2

A search for illegally held arms is being made through-out the city and, it is under-stood, the police will ensure that all offices and rooms over-leaking Taysim Square indelooking Taxsim Square, including the entire front portion of the new Intercontinental Hotel will be scaled of tomorrow, or else will be occupied solely by police marksmen. Similar precautions are planned for Ankara where the Prime Minister will be speaking.

Seeking an end to the blood-letting

BY DOMINICK I. COYLE IN ANKARA

First vote for one in seven

religion and towards Europe.
The constitution still insists that no party can exploit religion for political ends, yet Mr. Necmettin Erbakan's National Salvationist Party is campaigning on an explicitly Islamic ticket. He is one of three deputy Prime Ministers, and he is also election is being held four

mouths prematurely.

His grandiose plans to make.
Turkey "the world's Number one industrial nation by the year 2000" has created havor within the four-Party ruling coalition of Prime Minister Suleyman Demircl, and has brought the economy virtually to its knees.

Mr. Erbakan is unrepentant. His party held the balance of power in the short-lived 1974 coalition. When Ecevit resigned following the Cyprus invasion—but not because of it—he brought his parliamentary forces to the other side of the House and to his old school mate, Mr. Demirel. The latter finally managed to put together a shaky coalition which has survived, but has not in any

real sense ruled real sense ruled.

The Cabinet, said one dejected

JP member of it, has been nothing but a lice-infested bed. Cabinet room.

and the RPP since they see this or even indirect intimidation of and it could not last. It has not, Mr. Ecevit is promising firm as the best method of breaking Sunday.

If a clear Government does not a receive the conservative status quo.

If a clear Government does not a receive the conservative status quo.

THE TURKISH electorate of

some 21m. people (one in seven will be voting for the first time) goes to the polls on Sunday. Mr. /Suleyman Demirel, the Prime Minister.

months ahead of schedule

ewing to irreconcilable dif-ferences within his four-party

coalition, and against a back

ground of growing violence on the streets and in the univer-

sities, Bominick J. Coyle writes from Ankara. At issue is a clash between

the two big parties: Mr. Demirel's conservative and

pro-private enterprise Justice

Party, and the generally social democrat Republican People's Party (RPP) of the opposition leader and former Premier,

All signs point to a clear lead for Mr. Ecevit, the man

who as Prime Minister in 1974, authorised the Turkish inva-sion of Cyprus. The big re-

Mr. Bulent Ecevit.

THE MAN smearing blood on the streets armed. Mr. Demirel has shown recently to provide the special election bus carrying the Turkish in lister in a Government which Deposition leader. Mr. Bulent Minister in a Government which Ecevit, was simply following really is an unboly alliance.

The Demirel Government which any evil which might befall the man who will be greatly disappointed if he is not the new Prime Minister after Sunday's general election.

Cows and sheep are often "sacrificed" in small towns and villages whenever the main political leaders pass through on the campaign trail. It is a called Communist Left, which in its turn retailated. It has sheep on the campaign trail. It is a conting short of anarchy on the streets of Turkey's main cities and towns and chaos within the religion and towards Europe.

EYECT VOICE OF DIRE IN SEVEN

Mr. Necmettin Erbakan's

National Salvation Party

(NSP) is strongly nationalist

apparently to NATO of which

Mr. Alpasian Turkes leads the small neo-fascist Nation-alist Movement Party which is

widely expected to make gains. His followers are blamed for much of the violence over the

last two years. Mr. Turkes, like Mr. Erbakan and Mr.

Turban Feyzlogioo, the leader of the small Republican Reliance Party—a breakaway from the RPP—are all Deputy

The state of the three main parties at the dissolution of the 450-member · National Assembly was: RPP 189, Justice 170, NSP 49.

Prime Ministers.

Turkey is a member-staunchly pro-Islamic.

Menderes.

Menderes.

The Turkish military put as end to his reign of carlos paternalism and political dealisd dealing, and also to his lie when he was hanged in 186. maining question is whether the RPP will gain sufficient seats for an overall majority. But in the Anatolian village. his legend lives on, even if h faraway Ankara the military and the judges did rule that he bal gone totally against Atauris principles and had appropriate vast sums of money among a host of other charge

Mr. Ecevit, meanwhile, insist true followers, that they can the flame first set alight by Ataturk, although its brightnes has surely dulled in the year since he died in 1938.

The army waits and watch reluctant to move again directly into the political arena, but still in a fundamental sense the real "political" force here, if only because the soldiers have taken it upon themselves to ensure the lagger of Ataturk's sensor the legacy of Ataturk's samlarism.

Against a background of electric states.

toral violence, the army as committed itself publicly to ensure that the streets and the

and it could not last. It has not, and it could not last. It has not, but only parily because of Mr. coreparty rule an end to violence for legious fanalticism, coupled on the streets, a relatively of religious fanalticism, coupled on the streets, a relatively of religious fanalticism, coupled on monetary and fiscal manage put the principal emphasia on economic policy which of monetary and fiscal manage put the principal emphasia on economic self-sufficiency and on highly capital intensive industries in a country with precious little foreign exchange reserves, now reached such a point that a little foreign exchange reserves, now reached such a point that a with a vast horde of angry no outright victory is sure to lead to allegations of electoral fraud, part of the problem. The real reason for the early election is with the charisma to convirous the violence in the streets, and people that his case is just, and particularly in the universities. It has been politically motivated.

To the Prime Minister's hands and details of past voting the conservative status quo.

Mr. Demirel and the JP are in the conservative status quo.

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Mr. Demirel and the JP are in the conservative status quo in the conservative status quo.

Mr. Ecevit and Mr. Demirel best of the conservative status quo.

Mr. Ecevit and Mr. Demirel but tradition: the ward political mane deconomic political and

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BANCO DI ROMA-BANCO HISPANO AMERICANO COMMERZBANK-CREDIT LYONNAIS

EEC regional development plans Greece plans

BY ROBIN RELYES

THE EUROPEAN Commission the co-ordinated use of all EEC The fund is generally available by Our Own Correspondent inveiled plans to-day for financial instruments, including for grants of up to 20 per cent.

ATHENS, June 2 of the cost of suitable industrial THE GREEK five-year economics.

developing the next phase of the loan facilities.

The Commission recognises projects and up to 30 per cent. The Commission recognises projects and up to 30 per cent. The Regional Development have aggravated the old problems to the Regional Development have aggravated the old problems to the Regional Development have aggravated the old problems to the Regional Development in the Regional Development have aggravated the old problems to the Regional Development in the Regional Development have aggravated the old problems to the Regional Development in the Regional Service of inflater up to 50 per cent.

The Commission is recognised to the control of infrastructure projects; though the Regional Development plan for 1876 development plan for 1876 development are of 6.7 per cent. This would be defined the Regional Indiance in the Regional Commission is proposal to the Regional Commission in the Commission is proposal to the Commission is proposal to the Regional Regional

for 6-7% annual growth

MR. MICHAEL Blumenthal, portant to look at long term barely existed, while the banks. Treasury Secretary, to-day rates, which had moved up only were flush with each. The Fed. ggested that money market marginally. nditions might force the tion's major commercial

est round of prime rate in Indeed, though Mr. Lance cited hase was "unjustified." Yester recept Fed money market policy y he also laid the blame for at being behind the prime rate it. Friday's rise at the door increases, he was careful not to the Federal Reserve and its question the wisdom of tightenairman, Dr. Arthur Burns, ing the money supply after the Blumenthal did say this morning it take care of it and see what April.

But Mr. Lance did argue that to contribute to the Witterest is morning. He said that he the conditions justifying higher ald prefer to see prime rates interest rates from a banking wer than they were now, but point of view did not exist. He often a book in the said that it was more incontended that loan demand well below the 4-6bn. SDE

Moreover he declined to cri- has been an appreciable pick-up

nks to lower their prime in ing of the money supply. Noting It is almost certainly precent rates.

In a news conference here monetary policy, he said that entirely erroneous—to suggest morning, Mr. Blumenthal he consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regu that Dr. Burns and the Administration of the consulted Dr. Burns regulation of the consulted Dr. Burns regulation of the consulted Dr. Burns and the Administration of the consulted Dr. Burns regulation of the consulte s morning, Mr. Blumenthal he consulted Dr. Burns regulated that Dr. Burns and the Administration are about to indulge in a discussion tration are about to indulge in a discussion tration are about to indulge in a context position than that been involved in no discussion "confrontation." That had seemed cently espoused by Mr. Bert inside the Administration as to on the cards before last nee, the Budget Director, whether the President would November's election but President last week and again yester nominate Dr. Burns to another dent Carter's financial conservy, Mr. Lance said that the term at the Fed next year.

The provided the Dr. Burns and the Administration are about to indulge in a conficulty of the cards before last new that the cards before last new that the cards before the cards before

Energy-linked loan plan

NOVEL scheme to boost loan a cash windfall of \$50. Twenty-mand and to capitalise on the five to 29 miles to the gallon brings \$100 and more than 30 miles brings \$150.

Foreign cars are included in good by Chemical Rank in New 4

scheme lays solemn stress on the scheme lays solemn stress on the loan on a car returning 20 words "conserving energy is our 24 miles to the gallon brings responsibility too."

that he still did not know bow much Saudi Arabia was willing to contribute to the Witteveer facility inside the International Monetary Fund (IMF). Recent reports have put the Saudi pledge at only 2.5hn, special drawing rights (about \$2.9hn.), well below the 4.6hn. SDRs sought from the Government in Rivadi.

But Mr. Blumenthal appeared to squelch another rumour, which emanated from last week's bank he said that the U.S. did not anticipate commercial banks assisting in the funding of the Witteveen facility.

He said that the IMF's imme tional agencies in the global economic policies, but comple-tio of such a task, he said, was "some time down the road."

U.S. concern over Soviet dissident

WASHINGTON, June 2. PRESIDENT CARTER is disturbed about the detention of Mr. Anatoly Shcharansky because it appears to be part of a deliberate campaign directed against dissidents who support the 1975 Helsinki Agreement on human rights.

Mr. Jody Powell, the Presi dent's Press Secretary, told reporters to-day that Mr. Carter understands that the Soviet dissident, who now faces treason charges, is part of that group and that the Administragroup and that the Administra-tion would be watching the situation closely. The issue would also be discussed at the forthcoming Belgrade con-ference on the implementation of the Helsinki agreement.

Earlier, the State Department said that Mr. Cyrus Vance, the Secretary of State, has already personally raised the man's case with a very senior Soviet efficial but declined to say if this was Mr. Andrei Gromyko, the Soviet Foreign Minister. Mr. Vance last saw him in Geneva two

The Shcharansky case com at a difficult time for the Carter Administration, which has been softening its com-ments about alleged Soviet violations of human rights in the past two or three months. The somewhat muted tone of American comment followed suggestions that too much criticism of Soviet treatment of dissidents might be harming relations between the two countries and, in particular, the strategic arms limitation talks (SALT).

Carter may use warheads as SALT bargaining tool

strategic arms talks.

the decision to go ahead with the installation of the new 12A warhead, now planned for 1979, was not intended either as a threat to the Soviet Union or

WASHINGTON, June 2.

THE CARTER Administration not yet been discussed in any that it represented an American may be prepared to use the detail. "The longer we wait to attempt to gain a unilateral installation of new, and much move forward (on arms limitamore accurate missile warheads as tions) the more we and the affect the SALT talks. The new a bargaining counter with the Soviets and the world are going 12a warhead, after five years of Soviet Union in the current to be faced with situations like development work, would have stability should make it especistrategic arms talks.

Minister of External Affairs, has said. writes Tony Crozier in Bridgetown. Speaking at a semi-installation of new, and much move forward (on arms limitamore advantage that might adversely said that the island nation's political. social and economic stability should make it especistrategic arms talks. this," he said.

about twice the explosive power ally attractive as a haven for offYesterday's discussion of the of the warheads now on top of shore funds. In addition, there message that emerged from a 12A programme followed an the Minuteman missiles and somewhat confusing Press brief article in the New York Times would also have a very much ing yesterday afternoon by Mr. in which opponents of it argued more accurate guidance system. Jody Powell, President Carter's Press Secretary. Mr. Powell said the decision to go about 12A programme followed an the Minuteman missiles and was already an excellent base on which to build since there is a relatively sophisticated complex of banking facilities in existence, including sight of the management of banking facilities in existence, including sight of the management of the manageme

Lobbyists under attack

in the absence of similar that would establish it is run- another layer of bureaucracy in ing into serious troubles. Durwith which it would have ing last year's election campaign to deal and would make the said, the Administration the Present repeatedly referred no difference to the average might be prepared to forgo the to the need for an independent consumer. Previous bills the prepared to forgo the to the need for an independent consumer. Previous bills in the first y improve their issue that is dear to his heart consumer agency have also been ability to knock out Soviet missiles in their silos — as part of yesterday when he accused the Ford always said that be would an overall agreement at the nation's business community of never sign them. Yesterday, referring to industry's argument, the President want to negotiate seriously we can make changes in our plan," proposed agency. "The lobbyists "a tiny agency just to be a focal have come out of the woodwork point for equity and fairness." In the first year its \$15m. budget who has just returned from he said.

Mr. Powell said that in the current talks the Americans have come out of the woodwork point for equity and fairness." In the first year its \$15m. budget who has just returned from and the Congress is under intense the Department of Health, said most of the 311 Cubans to the proposals such as the 12A feels for lobbyists, the Presi Education and Welfare spends to result the cost of sund the cost of funds, especially since the find have set up a fairney and the U.S. and the cost of funds, especially since the find have set up a fund President with that of Moodys, the other and President set up a fairney also for funds, especially since the fund have set up a fairney and prevent and the U.S. and the cost of funds, especially since the find have set up a fund President fund President

including eight of the world's largest commercial banks as well as the Caribbean's Development Ouebec credt rating

haven plan

to establish tax baven facilities for offshore banking and financial

institutions, Mr. Henry Forde, the Minister of External Affairs, has

EGIONAL SEPARATISM

Picking up the pre-war threads

BY ROGER MATTHEWS IN MADRID

il War believed that one of Government on economic issues main justifications for the unless there are significant tricidal struggle was the need advances towards autonomy, prevent a break-up of the which will help them to secure intry's essential unity. Their their home base. Voting in Catar and hatred of regional louis on June 15 will probably onomy was demonstrated by not reveal in the state way as savagery with which every the Basque provinces the real irt was made to remove or strength of local sentiment, but locate what the central if people such as Sr. Jordi Puidl. paratist tendencies. This for Catalonia emerge of the pop-lied almost as much to the of the poll, then progress towards tural and linguistic life of autonomy will have to be made tain provinces as it did to in the new Parliagent.
ely political activity. With Whereas the Basque gountry in a first general elections and Catalonia contribute be41 years at hand, the issue tween them more than 40 per regional autonomy is again cent. off Spain's industrial provital importance, and is one duci and thus have a very specit will help to shape the new fic non-political importance. It is the north wast is relatical direction of the nation, tively poor. During the Franco cera it was one of the most que provinces and Catalonia ueglected regions. It suffers oved a high degree of onomy and had their own ted parliaments. Galicia ild have had similar rights for the outbreak of fighting, other regions were consider.

other regions were consider-their own claims. These e main regions, or nationais as some people prefer to them, will on June 15 send deputies to the lower house Parliament in Madrid of a onal total of 350, and 48 ators of 207 to be elected to upper house.

nselves "separatists," and use to this fact as to any opposite degree of popular backing in the to the carried Government. Progressing from right to left and right of the security forces respect the 'differences to outlist difficult to believe that right' pledges of autonomy. Juan Carlos and his Prime whereas the 'popular Altiance, ster, Sr. Adolfo Suarez, led by former Franco ministers, y understand what it means is in essence totally opposed to launch their para-military autonomous rights for the reduced of the vict. Severy much in favour. The communists have their own the results. Several times in the vote. Is very much in favour. The Communists have their own the rument's proposals for political pleet general strikes and in December referendmm on the rument's proposals for political pleets of the vote. Is very much in favour. The communists have their own autonomous "parties in Catalonia, the absence of a for sundand severage, will again be significantly in the legalisation of the Pernament is may relieve to inok for help from its Right-wing opponents on this particular will send the largest the initial stages with the strike and in public believing that they are to continue acting out the newly established continual channels.

Catalonia, whose capital relona will send the largest in first providing a stream of public believing that they are to continue acting out the newly established continual channels.

Catalonia, whose capital relona will send the largest in providing a stream of providing a stream of provide provides and lifting the aspirations of the people in a way not to make the initial stages with the series and lifting the aspiration of the formational manner of deputies to the real government. Yet it for provide a bitterness that cannot he will send to continue acting out the reduced and notable period as a coute as the Government of the Franco years.

In additional provides the provinces in the provides and individual provides and individual provides and individual provides and individual provi

E VICTORS of the Spanish able to give their support to the

as it did to in the new Parliancent

is understood to have almost completed the list of 41 senators who he is permitted to name for the upper house of Parliament, whites Roger Matthews. The other 207 senators are to be chosen by the electorate at the same time as they vote for the 350 deputies of the lower house on June 15.

any will be people whose from lack of infrastructure, a political objective is bad communications, a perreturn of pre-civil war sistent emigration of labour, anomous rights, and their and the conjequent inability to udes will tend to slice across attract new industry and thereby y boundaries even though enjoy the fults of the huge ecowill also be acutely aware be more traditional ideological battle. Inevitably the ques will make a great deal the few industrial cities is relative to Basque popular the few industrial cities is relative for any, of the candidates ted on June 15 will term uselves "separatists," and due to this fact as to any opposities of popular backing in tion to the central Government, provinces for a total divorce

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RIGHT-WING Lebases from the Friedmann community of the property of the Friedmann community of the Property of the Friedmann community of the Property of the Friedmann community of the Friedmann community of the Property of the Property of the Friedmann community of the Property of t

The draft is not specific on peace settlement.

policy guidelines when he met ment's concerns, one point representatives of the Demo-reads. The government will cratic Movement for Change talks on the Middle East, and (DMC) which he hopes to the government will invite persuade to join a new coalition. Israel's neighbours to discuss a

Israel's future borders and the Even before attending to-day's establishment of Israeli settle-meeting. Prof. Yigael Yadin. ments in the occupied terri-leader of the DMC, indicated tories. These are the two issues guidelines on defence and settle-which are expected to present ment as being too vague. The Likud and DMC's negotiators ment as being too vague. The Likud indicated that it with the most difficulties.

Would create an inner cabinet one guideline holds that "the for foreign affairs and security."

One guideline holds that "the for foreign affairs and security, Jewish people's right to the land which would include Prof. Yadin. of Israel is eternal and cannot if he were to accept the offered be contested." Another sets as post of Deputy Premier.

RHODESIAN RAID

Owen studying effects on peace initiative

WHILE RHODESIAN troops chances of a negotiated settle-U.S. peace initiative for action.

Even without the incursion the news commentary on South Afri-attempt by Britain and the U.S. can Radio has drawn a clear dis-to find a basis for agreement on tinction between "hot pursuit" constitution for Rhodesian in which was, it claimed, dependence presented great diffinised under international law, culties. But the new develop- and maintaining troops on ment, Dr. Owen argued earlier foreign territory, which was not this week, not only threatened. The raid aside, the U.K. U.S. the peace effort but "could well team which has been sounding trigger off a serious military out opinion in Southern Africa.

the Mozambique raid will have universal adult suffrage.

were heading home yesterday ment, after their longest incursion into In South Africa even the most Mozambique, Dr. David Owen, pro-Government and pro-Salisthe British Foreign Secretary, bury of South African com-was assessing the repercussions mentators have been half-hearted of the raid on the current U.K. in their defence of the Rhodesian

goveronment-influenced conflict in the area." on the prospects for agreement.
The feeling in Whitehall is on Rhodesia's independence con-

The feeling in Whitehall is on Rhodesia's independence conthat the raid could lead to Soviet and Cuban military involvement disagreement when it reported highlighted three main areas of in the area on the side of disagreement when it reported black nationalists, reinforcing their suspicions about the intentions of Mr. Ian Smith, the Rhodesian Prime Minister.

It is argued that, coming on top of Rhodesia's recent threat from his invisence on a qualified to make pre-emptive strikes into franchise, while Britain supports Zambia against guerillas there, the black nationalist demand for the Mozambique raid will have

the Mozambique raid will have universal adult suffrage.

increased the militancy of the front-line African states which have a vital role to play in any settlement negotiations.

But the issue is being viewed differently in Salisbury. It is retention of his security forces argued there that, for Mr. Smith would guarantee law and order, to be able to bargain at any constitutional negotiations, the "golden mean" should be found between this and the black dehave the upper hand.

There is less enthusiasm for the incursion among Rhodesian of the view that the raid will do ances to the 270,000 whites to more harm than good to the stay on.

New talks on Namibia

TALKS ON the future of changed in important respects Namibia (South-West Africa), since the first contact on April 7, between South Africa and envoys It has agreed to free national from the five permanent western elections to a constituent members of the UN Security assembly which would develop a Council, will be resumed in Cape constitution for an interim Town early next week, diplomatic Government before indepensionates disclosed to-day.

After two rounds of talks, the Namibians inside the five feel that some encouraging territory could take part, includ-progress has been made, but ing members of SWAPO, the obstacles remain in the way of main nationalist group, and that laying down an agreed formula the UN rould be involved in the leading to self-determination and electoral process to ensure fair-

independence. ness and international accepta
The South African position has billty.

Australian nuelear plan CANBERRA June 2 BY KENNETH RANDALL

Prime Minister, Mr. Douglas a cool reception from key con-Anthony will visit Japan this sumer countries including month to propose formally that Japan.

AUSTRALIAN Deputy new programme which has had

the two countries negotiate a prospects for the mission, how-nuclear safeguards agreement ever, are not bright. In a public along the lines of the Australian speech this week, the Japanese policy announced last week.

The talks will be an important Yoshio Okawara, outlined his test, not only for the Australian Government's strong reservapolicy but for President Carter's tions on key features of the
proposals for limiting the spread Carter policy and, by implicaof advanced nuclear technology, tion, Australia's, Japan hopes

SR. PEDRO FORTUNATO, the former political Commissar in Luanda, the capital of Angola, has been arrested. Reports from Angola this afternoon said that Sr. Fortunato fied Luanda when last week's rebel coup failed. He had apparently been acting on behalf of the rebel leader, Sr. Nito Alves, with district commit-tees in the city.

Also, a former editor of the

Luanda daily newspaper, Diario de Luanda, Sr. Virgilio Frutuoso, has been called in for questioning by the Angolan authorities, along with other local Portuguese, apparently in connection with last week's abortive coup. It appears that one of the men arrested is Col. João Varela Gomes, well known in Portuguese revolutionary circles in 1974-75. He left Portugal for Angola late in 1975 and has been living there

In a recent speech, the Angolan President, Sr. Agostinho Neto, implied that "Portuguese extremists" had supported the "radicals" who devised the coup attempt.
Today's issue of the Lisbon radical left-wing weekly Pagina Um gives a detailed report of the origins and leading figures

planned several months ago, in an attmept to eradicate numerous mulatto and white leaders of the ruling MPLA. The radicals, however, appe ently conceeded that Sr. Neto was the only figure who could raily popular support, and in-tended to keep him on as president.
Agencies add: Sr./ Garela affairs at the Angoign Foreign Ministry, was one of several officials assassinated during last week's abortive coup in Angola, it was reported to-day by the MPLA.

Martial law ruled illegal in Lahore

By Our Own Correspondent
ISLAHABAD, June 2.
THE GOVERNMENT of
Pakistan is likely to make an appeal to the Supreme Court against to-day's ruling by the Lahore High Court challeng-ing the imposition of martial

law in the city.
Prime Minister Zulfikar Ali Bhutto clamped martial law on three of the country's biggest cities—Lahore, Karachi and Hyderabad—six weeks ago to check growing violence which threatened to topple his

Last mouth the Karachi High Court gave a different ruling when it upheld the validity of the constitutional amendment and suspended the hearing of petitions challenging the legality of maritial law.

The judgment assumes greater importance because of its timing. The long-awaited talks between Mr. Bhatto and the opposition parties in an attempt to resolve the councrisis, are due to start to-morrow. Withdrawal of martial law was one of the opposition's principal demands.

Banaban terms for acceptance

Financial Times Reporter
THE BANABANS, whose
Ocean Island home in the
South Pacific has been devastated by phosphate mining, have said they will accept the 56.5m. compensation payment from the British, Australian and New Zealand Governments only on certain condi-

Their representative in London, the Rev. Tebuke Rotan, said last night that the proposed fund must be con-trolled by the islanders leaders Mr. Carter is relying heavily Australia will not insist on and Ocean Island itself must on a joint marketing arrange uranium exports being condibered immediately from ment with Australia and Canada tional on a ban on plutonium to give bargaining muscle to his production, he said,

WORLD TRADE NEWS

Italy restricts imports of Japanese motorcycles

repercussions of U.S. Steel case

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

European steel exports worth U.S. about \$1bn, a year,

Though a decision on the case, now before the U.S. courts, is not expected before next assured the EEC that his autumn, Commission officials are Administration will also oppose to a draft paper farbich recomments are upheld by the courts as residually consider retailizing in the final analysis, the EEC asports if a finding against U.S. seports if a finding against U.S. seports if a finding against U.S. seports if a finding is made in favour of U.S. Steel.

It is hoped that the paper will be approved by the full Commission next week and presented to the next EEC. Foreign Ministers' Council meeting on pagn by their Washington which would in the event have so be decided by EEC governments of Congress of the potentially serious consequences to the convince of the Court case. The potentially serious consequences to be lumped together with they have asked for a case that it is developing nations of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the establishment of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the industrial world to reform the stabilishment of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the industrial world to reform the stabilishment of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the industrial world to reform the stabilishment of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the industrial world to reform the stabilishment of a common more creditworthy are reluctant to the set of the industrial world to reform the stabilishment of a common more creditworthy are reluctant During the Paris confirm have seen it as a test case of the industrial world to reform the stabilishment of a common more creditworthy are reluctant to the stabilishment of a common more creditworthy are reluctant to the stabilishment of a common more creditworthy are reluctant

ents. of suff countervailing duties on Representatives ways and Means nations—are that both producers and considers stand to gain might also be seized on by other

U.S. business interests as a precedent for obtaining protectionist retaliation, if necessary, the relief from other EEC exports. Commission is also trying to prealmost all of which enjoy VAT pare the ground for an eventual commodity agreements because remissions. Such an outcome approach to Congress. could result in the breakdown of the multilateral trade negotia- tectionist threat has thrust the pin another. tions on tariff-cutting now being Community into close collabora- Western

utcome of the U.S. Steel case within GATT.

CONCERN IS mounting in the have been heightened by a recent Brussels Commission and EEC U.S. court decision in favour of capitals that trade relations with Zenith, the American television the U.S. could be gravely manufacturer, which had chal-damaged if U.S. Steel wins its lenged the legality of tax rebates current legal challenge over the enjoyed by Japanese television remission of valued added tax on makers on their exports to the

The Zenith decision is now

to have non an influential con-The fear in Brussels is that a vert in Congressman Charles setting up a common fund-legal victory by U.S. Steel would Vanek, chairman of the Trade which have been partially legal victory by U.S. Steel would Vanek, chairman of the Trade which have been partially not only lead to the imposition Sub-Committee of the House of accepted by the industrialised of stiff countervailing duties on Representatives Ways and Means nations—are that both producers

Ironically, the American pro- product could be used to under-

conducted in GATT.

tion with Japan, with which it is

VAT remissions on exports are still in conflict over mural trade rejection by the U.S. and West considered legal under GATT, questions. The two sides have But European anxieties about the been co-ordinating their response

Draft directive issued on export credit insurance BY DAVID BUCHAN

THE EUROPEAN Commission uniform certain types of con-has settled on a new approach tract insurance. to the problem of hamonising Efforts to make uniform credit export credit insurance within insurance policies had already the Comunity. Yesterday the run into considerable difficulties Commission approved a new before the entry of the U.K. and draft directive to be sent to the Ireland which, with their widely Council of Ministers.

Dropping the old approach of trying to make uniform all the fine print on credit insurance contracts and policies; the new differing insurance and banking practices, made progress along these lines virtually impossible. draft directive, which bears strong marks of British thinking in this field, sets out instead broad guidelines on insurance

Aerospace exports

practices.

The directive is meant to supplement the success of the EEC Council in agreeing earlier this year common guidelines on minimum interest fates and maximum periods of ever.

These latest guidelines on credit insuring principles, require, among other things, that exporters cannot get cover for more than 95 per cent. of a contract's value, that this cover cannot British aerospace exports remained strong at £86m, in April, following the record figure of £100.6m, in March. This takes total exports for the year to £327.3m., giving a positive net balance of over £77m. over imports.
Exports of guided weapons value, that this cover cannot apply when a supplier is at fault, due mainly to sales of the British Aerospace Ranier lowand they allow banks to continue to get 100 per cent unconditional cover from the various state-run level defence system, which now has orders worth over £600m.

from six countries.

to get 100 per cent unconditional cover from the various state-run insurance bodies.

The guidelines do giot ky to make the premlums unform, for the reason that the goportions of total export contract that are insured vary from 7% 35 per cent, in different Exceptes, and therefore there is a gife difference in the nature and quality of about 3m. car radiator and heater forms of insurance like that against inflation risks or exchange fluctuations.

But the directive was require all State insurance policies to provide the Commission with all the details of their rates and practices, and Brusses officials still hope to use this information to make future headedly towards common premiums.

By approving the new draft directive, the Commission is forectives to young passed by the Council in the early 1970s but never put into line at the Gotaverken shipyard effect — which aimed at making in Sweds

Conference on International Economic Co-operation are commodity price support schemes and debt relief for some of the less developed countries (LDCs).

The third world participants are seeking a \$6bn common fund to finance the buffer stocking of certain key commodities. Some of the basic

given on the far right in Table 1

Table 2, lower right, shows the cost. of debt servicing in terms of a percentage of exports for a selected list of LDCs. This percentage can change rapidly as a country heavily dependent on the export of a single commodity (say Zambia and Zaire in the case of copper) finds world demand falling or

Common fund 'test case'

The econom

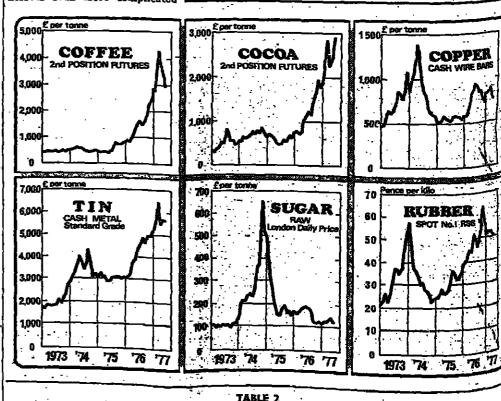
Western objections to the would push up commodity prices to unrealistic levels. The West to unrealistic levels. The West has also argued that buffer stocks are suited only to certain commodities like tin, rubber, coffee, and cocca. It believes as well that the \$6bn sought by the developing nations is dangerously excessive.

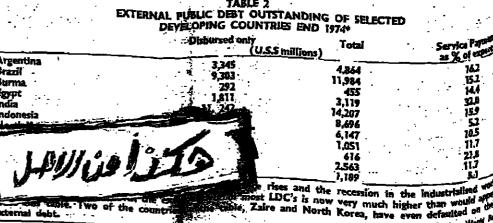
The Issue of LDC indebted-ness is even more complicated

U.S., Germany

CEY COMMODITIES								
Commodity	Total world production 1973 '000 tonnes	Leading and % share of production	Main importer					
Tin§	. 185	Malaysia (39) Bolivia (15) Indonesia (11)	U.S., Germany Japan					
Copper.	7,514	Chile (9) Zambia (9) Zaire (6)	Japan, German Britain, Beigin					
Rubber	*3,490	Malaysia (45) Indonesia (25) Thailand (11)	U.S., Soviet Un Japan, China					
Sisal	555	Tanzania (29) Angola (11). Brazil (41)	France, Belgion					
Jute	4,288	India (36) Bangiadesh (26) Thailand (15)	France. Belgian ftaly, Portugal					
Teat	*975	India (47), Sri Lanka (22	Soviet Union V Pakistan					
Сосоз	*1,385	Ghana (24) Brazil (16) Nigeria (15) Ivory Coast (15)	U.S., Soviel lisk Germany, Netherlands					

Brazil (12) 000's long tons 1972 figures





Six part-timers oin Board of Shipbuilders

Y ROY ROGERS, SHIPPING CORRESPONDENT

stry Department more time arch out full-time replace for the key corporate planindustrial relations and directors still remains a high ce posts. They had been arked for Mr. Peter Mills, sorry state and in need of long-tony Peers and Mr. Patrick the respectively until they need from the industry's believe should include considerned from the industry's able rationalisation.

The existing full-time team has little or no scope for attending the secutive designate, Mr. for these important issues as they spend virtually all of their time trying to generate orders for state orders for beautiful inced by Mr. Eric Varley, begin laying men off inless they ndustry Secretary, include receive a considerable amount of loss Belch, Mr. Tom McIver, new work soon.

ICULTY IN finding suit Mr. Cameron Parker, and Mr. Bill

ICULTY IN finding suitmen willing to run Britain's Richardson, managing directors, nalised shipbuilding in respectively, of Scott Lithgow. Swan Hunter, John G. Kincaid and Victor's Shipbuilding. Swan Hunter, John G. Kincaid and Victor's Shipbuilding. In John G. Kincaid Municipal Workers' Union, and Mr. Les Gregory of the Electrical and Plumbing Trades Union. Mr. John Chalmers, of the Electrical and Plumbing Trades Union. Mr. John Chalmers, of the General and Plumbing Trades Union. Mr. John Chalmers, of the General and Plumbing Trades Union. Mr. John Chalmers, of the General and Plumbing Trades Union. Mr. John Chalmers, of the General and Municipal Workers' Union. and Mr. Les Gregory of the Electrical and Plumbing Trades Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. Mr. John Chalmers, of the General and Municipal Workers' Union. recent death of its president, Sir

is move, which is largely Dan McGarvey.

satisfy the Government As well as trying to find suitrement that there should able executive directors, British
Board of at least seven by Shiphuilders is seeking premises
uly I vesting day, gives the for its headquarters, which will
stry Department more time be in the North-East, and a



Terry Wiles, a thalidomide victim, was at the John Plaver-British Genius Exhibition, Battersea Park, London, yesterday displaying his Supercar. Designed and built by his father, Mr. Leonard Wiles, the car can go up and down stairs and enables Terry to feed himself. It was built at a personal cost of £10,000.

£40m. offer for estate turned down

BY QUENTIN GUIRDHAM, PROPERTY CORRESPONDENT

AN OFFER of over £40m, for single, highly reputable fund, the Knightsbridge Estate has the chances of a successful single ben turned down. The bid for bid before the auction may now

The estate has been offered for sale by Capital and Counties wealthy foreign investors, includ-Property Company. Unless it ing Arabs, were considering accepts a single bid, which it bidding for the whole estate, now seems would have to be sub-But, so far, no formal bid stantially above £40m., the comparable to that by the properties will be auctioned in ationalised industry pension fund is thought to have been

the estate, taking in the proper-centre on consortium offers. But ties between Sloane Street and the complications involved in a Harrods on the south side of the bid where some parties are tax-Brompton Road, London, S.W.I., exempt funds and some taxcame from one of the paying property companies or nationalised industry pension individuals would be consider-

properties will be auctioned in nationalised industry pension 28 separate lots on July 5.

If split into separate lots, made. If split into separate lots, there would be keen competition among pension funds and insurance companies for the indicapital and Counties. But the vidual shop units on the company maintained, when Brompton Road. Private dealers announcing the sale to cut its would be the likely bidders for short-term borrowings, that the the blocks of mansion flats.

With the rejection of the bid, and it hoped for substantially worth about £40.5m. from a more.

Burmah Oil will pay \$10m. to Seatrain

BY ROY ROGERS, SHIPPING CORRESPONDENT

THE DISPUTE between Seatrain
Lines of the U.S. and Burmah Exxon at far higher rates than Oil over a broken oil tanker those agreed with Seatrain.

Charter has been settled out of court—at a cost of \$10m. to the Court in New York awarded to Seatrain.

Money Builder builds your savings at

You can make regular monthly savings from £1 to £30, up to a maximum of ten years. This means, at the current rate, saving £30 a month would bring you a total of £5,513. Ask at your local Alliance branch, or post this coupon.



Let's get together, the Alliance and you.

To Alliance Building Society, Alliance House, Hove Park, Hove, East Sussex BN3 7AZ.

☐ Please send details of your Money Builder accounts. ☐ I wish to open a MoneyBuilder account for £_ permonth, and enclose a cheque for the amount of my first month's savings (maximum £30 a month for individuals, up to £60 a month for joint accounts).

MR/MRS/MISS (BLOCK LETTERS) Address

Assets exceed £1,000 million

*interest rate subject to variation.

there come. Tethven right on Tak. t in terms its EEC atent

of a south proposals

INS LIE

Bloombeach

orld deman

pnone services."

In November, 1976, he says these "imperfections" suppliers were given 18 months ing will be remedied notice of a 50 per cent. cit and 30 months notice of a 70 per Value te fact that this matter was red in Brussels by the common department of the Common department of the Common the says that between 1870 Per Value.

He says that between 1870 Per Value in the workload of fact the finds no reason to have a says that between 1870 Per Value.

requiring supervision.

Cofconference.

Post Office cuts in orders

i with trade and industry ought to look after industry on the country rights, played only indary role.

est

similar misguided assign of the concentrated on the manufacturing of patent legislation to the them of Consumer and rate Affairs in Canada led sastrous proposals which used a world-wide protest. Methyen said: "Those in of competition policy, farile in the Common Market, got patent licensing in a s grasp and are in danger outling it to death."

There are four companies in the U.K. making sublic telepotre exchange or switching it to death."

There are four companies in the U.K. making sublic telepotre exchange equipment. GEC of the extent originally more dial property rights by you the one hand and ment on the other. While ial property rights deprotection and contrict to economic advance, ments viewed these rights uspicion as monopolistic requiring supervision.

The special taken to total traffic, it is not wrong for the Post Office to place a property vights by gester feit by 2257m.—a cit of the Post Office to place a property rights by 2257m.—a cit of the Post Office to place a property of the decade taken to total traffic, it is not wrong for the Post Office to place a property of the Post Office to place a property rights of the decade taken to total traffic, it is not wrong for the Post Office to place a property rights of the property of the Post Office on the Post Office to place a property rights of the feduction in manpower requirement was probably greater. Lecause the cuts were concentrated on the Post Office to place a property of the Post Office to place a property of the Post Office to place a property rights of the feduction in manpower requirement was probably greater. Lecause the cuts were concentrated on the Post Office to place a property of the Post Office in 1977m.—of total telecondary of the Post Office in possible to fault the presumption on the manufacturing in a secondary of the Post Office in 1975. E201m.

The fall in cutomers value on the Post Office in 1975. E201m.

The fall in c

Impact

Now Iran Air have flights to New York

All by Jumbo. Either our latest plane,

For details, or to make reservations, see

The world's lastest growing airline.

ie 747-200B; or the 747SP, the 'Special erformer. All leaving Heathrow at 14.15. And arriving at 16.45 at JFK's speedy

ery day of the week.

Vorldport'terminal.

our travel agent.

to another three years' growth.

He finds no reason to chalf in Brussels by the com-department of the Com-the says that between 1973 and the price elasticity is relatively the departments con-with trade and industry, programme for the saree final rather low value on increased

became profitable to the Pos

suspicion resulted in y towards these rights, sied at the Geneva talks TAD, where the tendency to be to treat patents; and trade marks as a issue rather than as an int element of industrial hip.

We denesday Mr. Edmund the Secretary of State for expressed similar views from the same of a cooling to a solver three years growth to abother three years growth.

Impact

Mr. Posner says: "I have office and its customers taken together to order more?"

He concludes that "more equipment is probably worth so little to the Post office that ... there is no level of subsidy that we could reasonably pay that would induce the Post office to order more."

The implication is that the post office to order more. The implication is that the post office to order more. The implication is that the post office to order more. The implication is that the post office to order more. The implication is the probably worth so little to the Post office to order more. The implication is the probably worth so little to the Post office to order more. The conjugate of the post office to order more. The implication is the probably worth so little to the Post office to order more. The implication is the probably worth so little to the Post office to order more. The conjugate of the probably worth so little to the Post office to order more. The conjugate of the probably worth so little to the Post office to order more. The conjugate of the probably worth so little to the Post office to order more. The conjugate of the probably worth so little to the Post office to order more. The conjugate of the probably worth so little to the Post office that ... The implication is probably worth so little to the Post office that ... The conjugate of the probably worth so little to the Post office and its customers taken to together to order more?

He concludes that "more equipment is probably worth so little to the Post office that ... The conjugate of the probably worth so little to the Post office and its customers taken to probably that the concludes that "mo

1. Bringing forward the small stream of Strowger orders. This would help the factories making the equipment to the short run but would result in a sharper cut-off later on with higher redundancies and greater disruption. The cost to the Post Office would be about £5m.

2. Restoration of some of the cuts on TXE4 equipment, if the Government agreed to revise the

Texaco seeks tenders for Tartan platform

By Ray Dafter, Energy Correspondent

TEXACO is to invite tenders for a Tartan Field production plat-form within the next formight, a potential order that could give one of the U.K. platforms yards a much needed boost.

But the oil group has hinted that the order might not be placed in Britain. A number of overseas yards are being invited to tender.

All four U.K. yards capable of building steel platforms are in the ranning: Highland Fabricators at Nigg Bay; Laing Offshore at Graythorp; McDermott at Ardersler; and Redpath Dorman Long at Methil.

RDL and Laing Offishore are without any orders at present although they are among companies bidding for the Murchison Field platform. HiFab is also without a firm contract although it has a letter of intent to build another platform for the Ninian Field.

TOPOSAIS A. H. Hermana, al Correspondent A. H. Hermana, al Corre What every cigarette smoker should know about NSM.

A new standard in tobacco substitutes.

NSM* is a totally new concept in tobacco substitutes. NSM has been developed following an extensive research programme over many years, financed jointly by Imperial Tobacco

NSM is a wholly British development.

The objective in developing NSM has been to convert natural plant material into a form which might help to reduce the risks which medical authorities have associated with cigarette smoking.

A programme of laboratory research has been completed to the satisfaction of the Independent Scientific Committee on Smoking and Health□which has agreed to the use of NSM in certain cigarette brands. The Hunter Committee, appointed by H.M. Government.

Research has shown that when NSM burns, it produces smoke which is different in both its nature and its effects from that produced by Virginia tobacco:

- 1. NSM produces less than one-third as much tar.
- 2. NSM produces not just less tar but tar which is about one-third as biologically active (when measured by a standard mouse skin painting technique).
- 3. NSM produces a less irritant smoke.

The extent to which these attributes of NSM are effective in a product made from a blend of NSM with Virginia tobacco will depend on the specification of the cigarette and the proportion of NSM and tobacco in the blend.

Cigarettes containing NSM tobacco substitute will be available in July.



Issued by New Smoking Materials Limited

*Trade mank of New Smoking Materials Limit

Public sector debt less than expected

THE PUBLIC sector borrowing be too high again, and that there predicted, for example, the requirement in the past financial is therefore room for some PSBR for the current financial year was £8.73bn.. according to reflation of the economy within year would be about £6bn., with the latest estimate published by the present targets.

This is below the estimate of Healey, the Chancellor of the £8.8bn. given at the time of the Exchequer, said the result of Budget at the end of March. The new figure provides final confictual including the conditional reduction that the outcome for the last year was well below earlier forecasts—as recently as financial year of some £8.5bn. was £1.72bn. on a seasonally mid-December, the Treasury was predicting a borrowing requirement ment of £112bn.

The result could provide further support for the views in that the outcome could be signerable. The current National Institute of Economic adjusted, a rise of about £350m. financial year may turn out to and Social Research this week over the previous quarter.

Ratepayers 'face confusion' over notional home values

BY STUART ALEXANDER

posals in the recent Green not be the price paid, but the would be eliminated and, finally. Paper on local government price one would have paid at the there would be banding. finance were accepted, will be time of the most recent revaluation. These were normally 10 and of this process the rationale price paid, Frofessor Christopher years apart.

Foster, director of the Centre Any part of the price which ratepayer as it is now," said

price paid, Professor Christopher years apart.

Foster, director of the Centre for Environmental Studies, said yesterday.

What was proposed, he told delegates to the Chartered Institute of Public Finance to reflect an average state of Accountants' annual conference repair.

In Eastbourne were formally to end of this process the rationale would be as mysterious to the ratepayer as it is now," said reflected hope or development with worry him more."

Any part of the price which ratepayer as it is now," said reflected and might worry him more."

The application of current cost accounting to organisations such as local authorities would be a firelevent. We keepeth Share.

THE NOTIONAL VALUE of It was sensible to imagine that unfavourable influences and to houses on which future rate the adjustments would mean convert from leasehold to free-demands would be based if pro-that the notional value would hold. Other tax advantages

in Eastbourne, was far different He thought that there would irrelevant, Mr. Kenneth Sharp, than the simple outline people be further adjustments to offset head of the Government Accoundad been given.

any particularly favourable or tancy Service, said yesterday.

April house-building activity continues better trend

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

The figure is still well down on the levels recorded a year earlier-starts last April reached 30,800 — but it indicates an improvement over the more recent poor rate of output. Starts in January, for example, were only

On a three-month seasonally adjusted basis, starts in the February-April period were down

THE IMPROVEMENT in house reached only 10,300, compared On a three-monthly basis, total building activity recorded in with 11,800 in the previous housing completions were 1 per March continued into April, month.

Cent up on the previous quarter according to provisional figures. Housing completions totalled but 8 per cent. down on the March continued into April month. cent up on the previous quarter according to provisional figures. Housing completions totalled but 8 per cent down on the from the Department of the En. 23.600 against 25.900 in March same period a year earlier. vironment. and 25.900 in April, 1976. Of the The Department also

Statistics show that during April, 1977, figure 12.100 were announced that house renovation the public sector—a fall of grants for 30,500 homes were homes in Great Britain. combared with 22,800 in the previous month—approved in England and Wales while 11.500 completions were in the February-April quarter, month.

The figure is still well down the previous more than in March. Same period a year earlier.

Price Commission curbs cement price increases

BY OUR BUILDING CORRESPONDENT

or'y 3 per cent. on the previous THE PRICE Commission yester-originally been sought, quarter but 32 per cent. lower day issued a statement pointing. The commission

BY STUART ALEXANDER

For Wills there will be Embassy Premier, a standard size filter cicarette, and Embassy Premier King Size. At the same

NEWSPAPER SUBSIDIES IN EUROPE

IMPERIAL TOBACCO is expected to launch a heavy advertine tar from New Smoking tising campaign in the near Material is less irritating and less future in support of its new biologically active. It has made brands of cigarettes containing sure that smokers will not have New Smoking Material. The six to trade up to try tobacco subvarieties, which include two stitutes. This is partly because the part of Embassy have been Imperial which claims 66 per should receive a subsidy. types of Embassy, have been Imperial, which claims 66 per split evenly between W. D and cent, of the U.K. market, is very

Mr. Tony Garrett, chairman of Imperial Tobacco, who described the new product launched yesterday as "the

Imperial to launch

six New Smoking

Material brands

Herring fishing ban urged

By Ray Perman. Scottish Correspondent

COMPLETE BAN on berring catches in the North Sea, at least until the end of the year, was urged yesterday by the chairman of the Government's advisory Herring Industry Board.

Dr. W. J. Lyon Dean said that the ban should be enforced by the Royal Navy if necessary. Stocks had fallen so low that the fish was in danger of extinction. Unless the EEC fisheries Ministers could agree at their meeting on June 27 to suspend fishing within 200 miles of the coast of Britain, the U.K. should impose a ban unilaterally.

The Government should also act to protect inshore fishing by declaring a 50-miles exclusive limit for British vessels so that the size of catches could be controlled.

The manufacture of phone calls at once and a new limit a mililon calis at once and a new limit for department in 1983. Sir Edward Fennessy, mana strong divertor of telecommunications, said yesterday that the system was "in advance of any limit for phone calls at once and a new limit to constructed below to constructed bel

"We must do these two things and keep these measures going long enough to give us all time to prove that conservation works, prove that the British can manage a conservation policy on marine life, and give adequate time for the community to work out a fair and reasonable fisheries policy.

Subsidy

Dr. Lyon Dean said that the consumers immediately under of revenue last year, but it was effect of a ban would be to force the terms of a Government the only one to resist. Moreover, the berring fleet inshore to the ruling that only surpluses Howell's instruction on immediately the late of Man and the equivalent to 2 per cent of diate repayment to customers.

Some boats would have to be tied up and their operators should receive a subsidy.

types of Embassy, have been types of the U.K. market, is very types types types of the U.K. market, is very types types of the U.K. market, is very types types of the U.K. market, is very types types types of the U.K. market, is very types types types of the U.K. market, is very types types types of the U.K. market, is very types types types of the processors would be cut to about 60 per cent.—enough for the processors would be cut to the processors would be cut to the processors would be cut to about 60 per cent.—enough for the domestic market—bun not edough for export. Prices, which were already high would be cut to the processors would be cut to the processors would for the types of the U.S. by the hunter Committee.

Clearance for the use of substitute, developed in the Hunter Committee, the first ware already high would be cut to the processors would for the types of the domestic market—bun not suit to proble

New waveguide phone link given go-ahead

THE POST OFFICE has decided phone growth into the next c to go ahead with the world's first tury and also give scope for r commercial use of the waveguide services. phone system in a f7m. project that will link Reading and spiral of copper wire inside tube made from glass-reinfori.

The system has been developed from the start by the Post phone calls or 300 televis: office's research department in places of conventional systems in the callons highway capable of carry ing half a million calls at once. calls at once and a new little the prostone of the calls at o

Severn-Trent water bills will be cut

BY IAN HARGREAVES

CUSTOMERS of the Severn turnover might be allocated a Trent Water Authority will have reserves. their bills reduced next year as Severn-Trent said last nigh "Let us get away from the present phase of ad bockery and short-term compromise. How can business prosper if no one knows where and in what quantity his next month's raw material is to come from?"

The Lyon Deep said that the following the converges in the last financial year, which amounted to 11 per cent of its water authority to make turnover, had to be returned to surplus of more than 2 per cent of the converges in more than 2 per cent of

Shipping chief calls for talks on over-capacity

CBI job for ex-TV reporter

But Mr. Jeremy Harrison, assistant director of the Young Defence contract Volunteer Force, told the conference unless there were also SCOTT LITHGOW has been

a co-ordinated programme of awarded a Ministry of Defence a co-ordinated programme of awarded a ministry of reference counselling, which would best design development contract for be carried out by the Careers a seabed operations vessel which Service, many of the 234,000 the lower Clyde company anticipoungsters for whom the Holpates will firm up into a £20m. land plan aims to cater annually, construction order next year.

ory 3 per cent. on the previous required but 32 per cent. lower day issued a statement pointing the commission yester quarter but 22 per cent. Invert day issued a statement pointing publishes monthly lists which before. Private housing starts in April chonging starts in April contain details of its intervention, distributed with the lower of middle targ group. From Player there will be with middle targ group. From Player there will be with middle targ group. From Player there will be sought. The commission yester day issued a statement pointing publishes monthly lists which the the commany is to larnch the comma

THE WOOL AND SYNTHETIC **TEXTILE GROUP**

Salient points from the statement by the Chairman,

- * Pre-tax profits increased from £624,000 to £1,438,000.
- * Maximum permitted dividend recommended.
- ★ Profits expected to be no less in the current year.

RESULTS IN BRIEF

	53 weeks to 3 Apr 1977	52 weeks to 28 Mar 1976
Group sales	£24,000,000	£14,000,000
Profit before tax	£1,438,412	£624,412
Taxation	2750,000	£295,000
Profit after tax (including extraordinary items 1976)	2688,412	£404,402
Earnings per 20p share	7.98p	3.8p
Dividend per 20p share	2.78271p	2.52974p
Net assets	£6,251,858	£5,570,448

Copies of the report and accounts can be obtained from the Secretary, Bulmer & Lumb (Holdings) Limited, Buttershaw, Bradford BD6 2NE.

PROVINCE OF NOVA SCOTIA $7\frac{1}{2}\%$ 1972-1987

FF. 100,000,000 loan FF. 3,000,000 of the issue due for redemption on 15th July, 1977, has been repurchased in the

The amount of the issue outstanding after 15th

July, 1977, will be FF. 88,000,000. Paving Agent BANQUE DE PARIS ET DES PAYS-BAS POUR LE GRAND-DUCHE-DE LUXEMBOURG

ANY subsidies for the British FORMS OF SUBSIDY BY COUNTRY Press should be accompanied by careful thought about safeguards of editorial freedom, says a report published to-day by Political and Economic Planreport is based on survey by Mr. Anthony Smith of Press subsidies in 13 European countries. Mr. Smith found that all the countries subsidisc their Press, direct grants mostly because governments believed a diverse Press was an low-interest loan postal concessions essential part of their countries' relephone and "Each country which has in the present decade initiated discussion about the need for news-paper subsidies, or has instituted a set of subsidies, has done so in circumstances of transport subsidies government advertising The closeness of the relationtraining and ship between the party system and the Press structure in many

'Dangers' of State aid to Press

BY MAX WILKINSON

objective Press, it is felt, requires to be a Press, and that means joint distribution that all sorts of enterprises which in economic an diechnical terms joint production have been wiped out by their competitors must somehow be introduced has anyone com-newspapers to reduce manning

countries has led to the assump-tion that the death or transform-ation of the Press will lead to

the destruction of political free-

reasearch grant

subsidies to political

independence.

"In all cases there has been whether such a subsidy might defeat its own object and create avenues of government or official interference to content.

"In no country, however, in which such subsidies have been for a "one off" subsidy to help bodies."

Press against Government inter-into the era of subsidies unless and until it is prepared to follow the whole thing through, to find insufficient public recognition of ways to guarantee Press freedom the dangers inherent in sub- permanently, to decide the sidies and the measures needed formula for removing the private to guard against abuse.

The current proposal from the who is to exercise them, which such subsidies have been for a "one off" subsidy to help bodies."

(PEP).

more efficient, rather than helping them to survive with obsolete printing practices, said Mr.

* "Subsidies and the Press is by Anthony Smith



Dfls. 50,000,000.— .61% Bearer Notes 1973 due 1977/1980

MALAYSIA

As provided in the Terms and Conditions Redemption Group No. 2, amounting to Dfls. 12,500,000.— has been drawn for redemption on June 15, 1977 and consequently the Note which bears number 2 and all Notes bearing a number which is 4, or a multiple of 4, plus 2 are payable as from June 15, 1977

Algemene Bank Nederland N.V. (Central Paying Agent)

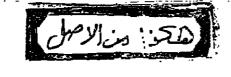
Amsterdam-Rotterdam Bank N.V. Bank Mees & Hope NV Pierson, Heldring & Pierson N.V. in Amsterdam;
N. M. Rothschild & Sons, Limited

in London; Kredietbank S.A. Luxembourgeoise in Luxembourg. Algemene Bank Nederland (Geneve) S.A.

in Geneva

Algemene Bank Nederland in der Schweiz AG

in Zurich



the market, according to the

Heating and Ventilating Contrac-

Kirkby Manufacturing and Engineering Company, the

main product is radiators, obtained a further State grant of £3.9m. in January 1975.

The beating section of Birmid

Products

solid fuel and gas-fired

boilers heating, air conditioning refrigeration, ventilating

equipment, etc. boilers, electric storage heaters, time contro

radiators, gas and solid-fuel boilers gas-fired air heaters,

olid-fuel heaters, gas

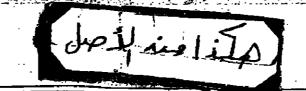
boilers, electric storage

heaters and air warmen

gas and oil bolers,

profits in the past year. Another large

workers' co-operative



Collitock exchange business in may

Equity turnover jumps a leato record £2.13bn.

BY GEOFFREY FOSTER

IERE WAS a strong upsurge the equity sector of the Stock change in May, when institu-nal demand pushed turnover a record £3.13bn. The previous ak of £2.08bn. was set in May, 72. There were three more uding days in May and this lped towards the rise from iril's £1.2bn

The number of equity bargains ie by 156.798 to 476,083, the thest monthly total since April-75, and the average value per rgain was £716 higher at 483. The FT turnover index Ordinary shares jumped in y to 380.9 from the 214.6 in and the 1976 average of

Equity prices last to onth adred to their highest levels for ir years. Institutions provided main driving force, with ck shortage giving added im-us to the rise.

actors behind the buying inded an appouncement that

ish Govt. and British Govt. Guarante

nort dated (having five years or less to run)

ithers

Local Authority

d Interest Stock

'AL (Categories 1-8) Average of all securities

OPERA & BALLET

iEUM. 01-836 3151 (Credit Card 01-240 5258). Until July 16. NURSYEV FESTIVAL to Fri: 7-30. Set. 2-30 & 8. Until 25 new plod of Nursyev's ROMEO AND JULIET LONDON FESTIVAL BALLET proyev will dance at every perf.

DEBOURNE FESTIVAL OPERA
1 Aug. 7 with the London Philber.
1 Orfchestra. Tickers vallable at
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R'S WELLS, GREEK ART THEATRE, nder "Theatres." June 7-15 English Theatre.

MI THEATRE. 01-836-7811.
7.30 Mats. Thur. 3.0, Sate. 4.0.
LONDON'S BES! NIGHT OUT
CIACLE, CAPTUATING TUNES
AND HACY COMEDY." People.
IRENE
C SUMPTUOUS — THE MUSICAL
HAS EVERYTHING." D. EXPRES.
ANT CONFIRMED CREDIT CARD
300KINGS ON 01-836-7811.

Y. CC 835 3878 Evenings 8.08.
Thur. 3. Sats. 5 and 8.15 tharp.
National Theatre Production
AEL JAYSTON In LAST J. WEEKS
of EQUUS of EQUUS ter Shaffer. Directed by John Dexter NNING AND COMPELLING." Std

Y. 836 S878. CC. Prevs. June 33-2 at 8. First night June 23 et 7. 05. evcl. 6. Sat. 5.30. 8.30. DESORAH KERR DENIS GUILLEY CANBUBA by BERNARD SHAW tod by MICHAEL SLAKEMORE NOW BOOKING

NOW BOOKING

(Ch. 836 6404 Into 835 5332.
AL SHAKESPEARE COMPANY

1 reperiore. Tonight at 7.50

David Edgar's

DESTINY

1 best play in London, "Observer,

st perfs. (students all seats £1)

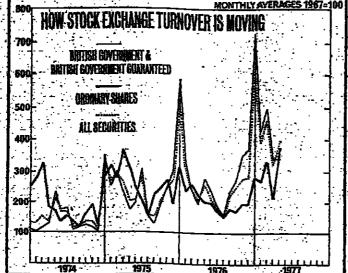
th Snakespearers. King Lear

Tomor. 2.00 & 7.30

also at Piczasility Theatre in

WILD OATS

SADORS. 836 1171. Ergs. 4.00. 2.45. 581. 5.30. 8.30. Seets 81.75. 50 or Dimmer-Top proc seet \$4.50. PATRICK PHYLLIS CALVERT IN DENIS CANNAN'S DEAR BADBY



moved narrowly during the month, closing 1.4 points higher

Average Average Average

APPOINTMENTS

Ultra Electronic Board post for **Dowty executive**

Mr. Derek J. Kingsbury, deputy Mr. R. W. Phillips, of the Friends chief executive of the Dowty Provident has been appointed Group, has been appointed to the chairman of Land and House and

come chairman of the CLOTH-ING EXPORT COUNCIL on the retirement of Mr. Jessel Harrison, who is now a vice-chairman of

Mr. Bob Wolff has joined the METTOY COMPANY, has SHAW CARPETS as U.K. sales been appointed managing director of the July 1.

In the peak year of 1913, there were about 700,000 installations of central heating systems. Last year, this figure had declined to 500,000 and is expected to be no more than 450,000 in the current myson Group

Sir James Henry has been appointed chairman of the Mr. S. J. Robson and Mr. A. FUNKIGN COMPENSATION W. R. Cameron have been COMMISSION in place of Sir appointed to the Board of CAM. Ralph Windham, who retires at REX (HOLDINGS). the end of this month. Mr. S. W. Marwing is to become a member. Magnus is to become a member of the commission from July 1.

Mr. David Gawler has been appointed treasurer of BURMAH Oil, TRADING, the principal subsidiary of the Burman Group.

Mr. Michael Turnor has be-come the new chairman of the council of management at council of management at LEICESTERSHIRE AERO CLUB operators of Leicester Airport. Mr. Turnor succeds Mr. Michael

DEPARTMENT ENERGY states that Mr. Ray Will-mott, recently Under Secretary in charge of Continental Shelf (participation) division (CSP) has become head of the gas divi-sion in place of Mr. John Roberts, who is retiring. The new head

Group, has been appointed to the chairman of Land and House and Board of ULTRA ELECTRONIC has also been joined on the Board HOLDINGS, following the acquisitof the company by Mr. W. L. thos of Ultra by Dowty. Before Stubbs and Mr. F. G. Cotton, also Joining Dowty Group last year, of the Friends' Provident. Three Mr. Kingsbury was an executive of the non-executive directors of allowers and installers and installers and installers and installers as well as manufacturers.

Wells (formerly chairman of the company), Mr. G. Q. Pollard and Mr. E. R. J. Webster, have recompany), Mr. G. Q. Pollard and Mr. Cyril Brown, president of Edoc, which allows a margin of the National Federation of 2400, which allows a margin of Builders and Plumbers Mer.

Mr. E. W. 1. Palamountain is to become chairman of the CEC.

A vice-chairman of the M and G Group from the begin ning of July and he will be succeeded as managing director by appointed by HYTRAC CON. Mr. C. A. K. Fern-Smith. Mr. VEYORS to be chief executive of a new division which is to concentrate solely on the production month but will remain on the bandling systems.

Mr. D. W. Livingstone has been appointed deputy chairman of ALBRIGHT AND WILSON and continues as managing director.

Mr. Douglas Hillas, deputy chief executive of INTERNATIONAL TIMBER CORPORATION, has taken up additional responsibility as chief executive of the group's softwoods division, on the retirement of Mr. T. C. Clayton. He remains chief executive of the European division.

European division.

Mr. Leonard T. Percival has been appointed managing director of DONCASTERS SHEFFIELD from June 13. He has been with the Daniel Doncaster and Sons

appointed a director of LONDON

Str. Sigmund Sternberg has been appointed chairman of the special and stature and and schairman of the special and sternberg has been appointed a director of LONDON and the Lyle Shipping Company, has joined the Lyle Shipping Company, has joined the Lyle Shipping Company, has joined the Lyle Shipping Company, has been the central involved with radiator manufacture, which accounted for nearly equipment. Overseas revenue alone total £15m. of its total £2m. sales.

The industry's margins have that if any more companies get tures of the successful Baxi ture, which accounted ture, which accounted

lity for business development.
Mr. Naggar, who has been on both Boards since 1967, continues responsible for the development of the group's international de-partment and remains a director of Banque Keyser Ullmann en Suisse S.A., of Geneva, and Société de Banque et des Participations, of Paris.

Mr. Bernard Kankas has been appointed to the new post of director — environment of the BRITISH RAILWAYS BOARD. A former chief architect of the Board and currently development director of BR's Property Board. Mr. Kaukus will co-ordinate the various departmental activities on the environmental front throughout BR.

31r. D. J. Atkin, chief execu-tive of Stanton and Staveley, and Mr. C. F. Chapman, director of the North Western Industrial Dereligiment Association, have joined the Midland and North Western Advisory Board of BRITISH RAIL.

The following Board appointments have been made in HAWKER SIDDELEY companies: Mr. J. M. Duber, deputy chairman of Brush Electrical Machines and continues as managing director.
Mr. R. C. Ballantyne, a director of Brush Electrical Engineering; and Mr. B. Smith, finance director of Petter Power Generation and acing secretary. Mr. F. H. Wood and Mr. T. W. B. Sallitt, directors of Hawker Siddeley Group, retire from the Board of Brush Electrical Engineering and

pecause of health considerations.

Mr. T. R. Grieve has becom chairman of NEWARTHILL in place of Sir Robin McAlpine, who remains on the Board.

Solar energy call for public **buildings**

THE GOVERNMENT should consider requiring all Govern-ment buildings, schools and hospitals to be fitted with solar water heaters to encourage British companies to invest in sun-based energy, a leading expert in the field said yesterday.

Britain was well up in solar energy research. Professor Brian Brinkworth, of Cardiff University, said yesterday. He was announcing a major solar energy conference in July. Solar energy offered considerable export prospects as well as the opportunity of a real contribution to home energy needs by the end of the century, but there was a danger that Japan Europe and the U.S.

would overtake Britain.
Solar collectors providing hot
water were already an economic Si. Keesime Sa. W. C. 1937 5337 RICHARD SEER. LYNN SUSHELL AUDRY LAMEMAN. THEYRE LESS ELLIOTT. URE 17 June. SUSHELL HELIOTT. URE 17 June. With good insulation they could Stroot. Windester. Telephone 2311. Short. Judies Exhibition by Hampinium Artists. 22rd May-8 June. NEWS ANALYSIS-DOMESTIC HEATING

It's cold comfort

The higher socio-economic

maintenance

under

Owned by

Independent

Thorn Electrical

(85 per cent.)

Ten years ago, despite the rate Potterton subsidiaries, made a

THE CRITICAL state of the a time of rapidly increasing costs competition will be seriously domestic heating industry has to keep their unit costs down, yet affected, been underlined by events at the market is tending to trade Six companies now dominate two large manufacturing con-downwards. cerns in the past 11 days.

The appointment of receivers groups installed central heating tors Association, and several at both Dimplex Industries and in the last decade, and installa, have suffered losses and reduced to the past year.

nt of promoted at between £300 and of £400, which allows a margin of Mer. about £50 for profits, overheads Builders and Plumbers Mer about £50 chants, said there had been and m more failures in the merchant guarantee. industry in the last year than

in the previous 10 of inflation, the margin on each loss of £0.4m. in the 65 weeks to October 1976 on a £20.6m. turnwhile a few companies have managed to remain healthy, most have suffered severely since 1874. The market bas contracted in the last three years, mainly because of the slump in house duct are the most vulnerable.

October 1870 on a 220.011 turnover. The over.

With pressures like these, it over.

The figures for Tube Invest-companies are finding difficulties. ments are difficult to disentangle from the domestic appliance sector where profit was down in because building

The same story is reflected in value terms. The domestic market was worth £100m. in 1973 and was worth only £140m. last year at prices unadjusted for

rates.

15 per cent.
The decline is closely linked to the economic depression. People have been rejuctant to invest in new systems due to rising fuel costs, pressure on incomes and increased mortgage

inflation—a real decline of about

has become relatively more important at just the time when

The large movement towards installing central heating during receiver on Tuesday, specialised £3.6m. in 1975. However, with a the 1960s has worked through in electrical appliances. It had third of the gas boiler market, most of the better housing stock. This means that the new housing over £1m. in the two years to and local authority market, which march, 1976, after the collapse took only a quarter of new installations through the 1960s market due to soaring electricity in 1975. However, Myson is well in 1975. However, Myson is well diversified with interests in heatmore prices.

The large movement towards Dimplex, which called in a 1976 at £1m. compared with

diversified, with interests in heat-

To the Holders of

Occidental Overseas Limited

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Indenture dated as of July 1, 1975 of Occidental Overseas Limited and Occidental Petroleum Corporation to Marine Midland Bank (formerly Marine Midland Bank-New York), as Trustee, \$1,800,000 aggregate principal amount of Notes will be redeemed on July 1, 1977 (herein called the "Redemption Date") at 100% of the principal amount thereof without premium pursuant to the Sinking Fund provisions of the Indenture. As provided in the Indenture, the Notes selected for redemption by the Trustee bear the following distinctive numbers:

COUPON NOTES OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING

. 35 42 64	1698 1720	3234	5072	6750	8231 8292 8298	9881 9881	11497	13410 13414 13430	15004	16531	18385	20289	21888 21888	23360	25099 25113 25139 25170 25187	26621	28253 28253
79 138	1727 1738	3277	5080 5068	6788 6837	8298 8308	9905 9906	11513 11542	13430 13464	15031 15033	16545	18416	20327	21924 21956	25361 23387	25159 25170	26642 26678	28283 28292
137 142	1776 1789	3281 3326	5092 5102	20.14	2770	0010	11806	13488	15048	16615	18477 18492	20351	21958 21980	23396 23420			28352 28402
152 154	1800 1802	3333	5111 5119	6869 6827	8354 8355 8361 8362 8373	9925 9930 9947	11634 11658	13508	15050 15055	16824	18531 18544	208 16	21960 21990 22003	23424	25225 25340	26733 26741	28432 28444
156 161	1219	2244	5133	6884	8362	9952 9957	11699	13563	15068 15073	16688 16698	18597	20397	22017	23464	35246 25253	26754	38452 28450
. 167 174	1823	3352 3373	5139 5220 5241	6909	8379 8390 8430	9952 9957 9960 9971	11722 11733	13605	1.50333	16710 16790	18610	20447	22040	23482	25268	26796 26816	28486 22479
182 188	1862 1920	3391 3398	5349 5289	6330	8430	10008	11751	13612 13635 13639	15168	16791	18672 18682	20513	22086	23504	25303 25332	26820	28484
193 208	1921 1937	3441	5336 5386	6959	8458 8484	9989 10008 10030 10083	11760 11764	13640	15198 15256	16848 16849	18691	20593	22130	23588	25340	26892 26893	28552 28559
213 218	1939	2408	5420	6079	2486					16856	18746 18762	20608	22138	· 23586	25246 25253 25268 25284 25333 25333 25340 25398 25406 25406 25406 25415 25415	26900	28568 28379
. 223	1946 1967 1971	3509 3519 3520	5437 5442 5447	6982 6994 6999	8503 8522 8525	10169	11838	13709 13749 13764 13796	15377 15934 15852 15374	16880	18771	20623	32138 23165	23616	25408 25410	26998 27008	28562 28598
255 260	1973 1977	3528 3536	5453 5457			10234	11843	13796	15378	16587 16902	18838	20836	22172	23706	25415 25425	27049 27054	28603 28644
288 298	2002 2031	3584 2598	5465	7018	8551 8561	10241	11854	13796 13809 13837 13850 13852 13861 13912	15398	16923	18908	20702	22192	23724	25415 25425 25442 25454 25465 25468	27056 27066	28668 28678
304 211	2040 2070	3614 3637	5481 5492 5495	7118	8562 8571	10308	11904	13852	154D4	16938 16932 16954	18948 18958	20738	22197	23794	25465 25468	27091 27097	28707 28709
314 320	2086 2103	3639	5530 5526	7134	8595 8863	10309 10319	11942 11964	13912	15413 15428	16986	18963 18968	20788	22280	23617	25521	27128 27148	28720 28722
326 . 347	2120	3752 3758	5534 5537	7148	8663 8672 8673	10330	11966	13916 13922 13924	15435	17016 17020	18976	20802	22291 22296	23853	25561 25590	27204 27211	28730 28736
371 430	2146 2188		5545 5547 5566	7162 7174	8696 8735	10372	11976	13933	15452	17076 17083	19016	20839	22298	23906	25592 25596	27220	28770 28779
481 486	2200 2230	3804 3831	5566 5372	7215 7225	8744 8762	10393 10408	11986	13916 13922 13924 13933 13954 13968 14018 14033 14040 14052	15481	17120	19069	20884	32340 22372	23948	25590 25592 25596 25614 25617	27255 27260	28800 28522
497 499	2248	3873 3883	5573 5574	7242 7251	8770 8781	10489	11994 12042	14033	15490	17146 17162	10119	20911	99906	77007	98700	27270	28824 28831
509	2273	3911 3916	3585 5605	7252 7265	8803 8830	10507 10508	12000 12000	14052	15502	17183 17199						27305 27308	28834 28835
526 538 568	2284	4012		7284	8835 8849	10510	13132 12160	14076	15315	17208 17245	19224 19230	20956					28631 28887
568 577 587	2297 2310	4033 4034	5684 5686	7313 7325 7336	8873 8875	10536 10538	12173 12178	14071 14076 14082 14095 14098 14132	15555 15622	17245 17253 17274	19361	20981	22476 22492	24020 24038	25776 25776 25797 25809 25820	27385 27404	28892 28983
678 686	2326 2365	4086 4097	5689 5694	7336 7351	8876 8885	10531 10579	13218 12234	14132 14170	15672 15708	17286 17310 17326 17327	19320	20989 21028	22494 22506	24040 24080	25797 25809	27405 27422	28998 29000
714 731	2377 2357	4142 4158	飘	7351 7378 7395	8883 8905 8926	10633 10664	13362 12305	14180 14202	15714 15717	17326 17327 17343 17359 17372 17379 17384	19342 19364	21036 21055 .21057	22524 22530	24113 24119	25820 25843	37424 27444	29028 29070
790 839	2393 2427	4157 4181	5728 5749	7432 7439 7478	8928 8937	10666 10674 10716 10723 10740	12383 12367	14219 14227	15721 15722	17343 17359	19372 19388	21061	22544 22549	24150 24165	25843 25844 25851	27456 27473	29094 29101
843 858	2480 3488	4184 4168	5789	7485	8964 8990	10716	12369 12375	14232 14339	15734 15741	17372 17379	19404 19425	21 NAS	22558 22601	24182 24186	25859 25860	27476 27486	29114 29117
878	3491 2506	4177	5819 5826	7492 7518	9019 9037	10740 10754	12381 12462	14240 14250 14252 14257 14335 14352	15753 15760	17384 17402	19425 19440 19454 19495	21089 21105	22615 22624	24189 24196	25859 25860 25820 25942	27491 27495	29152 29167
911 934 936 937	2509 2515 2520	4178 4187	5834 5836	7521 7534	9053 9092	10761 10775	12480 12498	1425 <u>2</u> 14257	15769 15772	17402 17408 17429 17434	19495 19497	21117 21138	22634 22639	24203 24210	25947 25953	27502 27503	29170
937 943 946	2523	4 <u>223</u> 4238	5656 5860	7548 7592	9087 9105	10789 10820	12501 12553	14335 14352	15778 15798	17434 17459	19520 19534	2113B 21147		24256 24256	25953 25974 26009 26026	27516	29198 29204
947	2523 2544	4241 4257	5697	7607	9126	10832	12560	14374	15824 15851	17459 17462 17479 17510	19550 19558	21182 21204			26026 26042 26064		29208 29209
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1029	2022	4299 4310	5977 5985 5987	7648 7658	9140 9178	10922 10928 10944	12600 12602	14378 14382 14385 14425	15894 15897	17532 17567 17571	19599 18 639	21271	32742 22755	24329 24346	26100 26100	27665	29284 29286
1114	2675	4355	5097	7681 7687	9215 9221	10254 10995	12658 12662	14425 14437	15909 15915	17571 17573 17576 17603 17603 17663 17663	19668 19676	21274 21297	22786 22809	24360 24446	25099 26100 26102 26107 26132	27684 27689	29283 29285 29327
1142 1208	2713 2715	4405	6031 6053 6064	7754 7757	9230 9266	11031 11045 11048	12664 12685	14488 14319	15946 15990	17576 17603	19679 19699	21302 21332	22327 22829	24449 24468	20141	41140	29350
1232 1347	2723 2737	4408 4473	60B3	7773 7787	9370 9312	11048 11073	12695 12728	14530 14556	16001 16008	17663	19730 19738	21343 21363	22834 22849	24511 24522	26164	27759 27762	29412 29430 29440
1351 1234	2747 2765	4485 4518	D110	781K	9768	11178	12744 12745	14556 14570 14609	16009	17703	19777	21367	320172	2456U	26171	27793	29477
	2768	4537	5120	7835	9371	11177	12833	14612 14828	16013	17703 17716	19791	21369 21381	20887 22909	24578 24808	26171 26178 26223 26250	27800 27818	29493 29496
1344 1348	2784 2797	4542 4647	6218 6233	7847 7858	9390 9394	11132 11154 11155 11182 11224	1287B	14828 14629 14650 14651	18059	17748 17758	19803	21384 21395	22917	24 61 U	26250 26265	Z:020	29570 29538
1367		4563 4615	6238 6259	7850 7863	8330	21444	12892	14651 14662	16081	17780 17824 17846	10947	21418	22952	24530	26296	27863	20541 29552
1421 1422	283R		6279 6289	7872	9484	71998	17010	14284	16134 16192	17858	19874	31452 21460	22962 22967 22973	24642 24688	26326 26338 26339	27919 27946	29561 29588
1432 1440	2877 2889	401W	6201 6237	7904 7918 7920	9528	11243 11266	12928 12977 12996	14674 14682	16213	17869 17860	19888	21478				770.40	29594
1448	2003	4840	EXAG	7973	9566				18749	TOMET	10016	21510	23024 23028	24745	26368 26371 26396 26403	27987 27980	29651 29686 29689
1467	2925	4706	6347	7968	9569	11278	13084	14746	16283	18045	17987	21518	23033	24752	26403	27988	29689
1477 1479	20/30 20/14	4723	6359	7979	961I	11296	13084	14774 14803	16269 16310	18058 18090	20018	21597	23068 23067 23097	248U1	26415	28005 28052	29740 29822
1501	2962		5361 6364	7982 7982	9614 9616	11311 11327	13094 13107	14817 14819	16326 18330	18101 18104	20020 20050	21600	23108	24804 24814	26429	28054 28084	29850 29878
1556	3071	4820	6380 6456	8017 8024	9622 9625	11336 11344	13128 13134	14830 14851 14868	16341 16358	18139	20053 20094		22104 23136	24820 24839		28090	29887 29894
1562 1572	3080 3118	4847	6485 6596	8135 8147	9680 9686	11344 11345 11356	13158 13165	14898 14898	16398	18185 18218	20126 20133	21640	23200	24841 24851	26473 26474 26494	28100 28112	29901
1598	3182 3176	4871 4880	6608 6628	8154 8163	9735	11366	13214	14894	16403	18221	20138 20174 20195	21641 21662 21675	23206 23259 23260	24852 24886	26494 26500 26517	28113 28117	29906 29942
1631 1632	3181 3184	4934 4940	6656 6666	8172 8195	9741 9743 9749	11392 11398	13265 18278	14934 14947	16418 16434	18248 18260 18276	20195 20206	21675 21711	23260 23262	24896 24897	26529	28131 28140	29957 299 52
1633 1648	3194 3199	4963 4972	8672	8206 8207	9750	11409 11422	13284 13287	14934 14947 14953 14961	16446	18260 18276 18289 18329	20217 20228	21764 21768	23305 23306	24938 24982	26555 26570	28145 28151	29965 29972
															Corpo	rate T	Crust

The Notes specified above are to be redeemed for the said Sinking Fund at the Corporate Trust Office of Marine Midland Bank, 140 Broadway, New York, New York, the offices of Marine Midland Bank in London and Paris, the main office of Swiss Bank Corporation in Basel, the main office of Dresdner Bank AG in Frankfurt/Main, the main office of Krediethank N.V. in Brussels, the main office of Banca Commerciale Italiana S.p.A. in Milan, and the office of Banque Internationale a Luxembourg S.A. in Luxembourg, as the Company's paying agents, and will become due and payable on July 1, 1977. On and after the Redemption Date, interest on the said Notes will cease to

active and the coupons appertaining thereto shall be void.

The said Notes should be presented and surrendered at the offices set forth in the preceeding paragraph on the Redemption Date with all interest coupons maturing subsequent to the Redemption Date attacked thereto. Interest coupons payable, July 1, 1977 should be detached and presented for

MARINE MIDLAND BANK, Trustee

MOST CIGIS JAME 17.

D. C.C. 01-437 2863. Evenings 2.0.

Thur. 5.00. Set. 5.00 and 8.30.

HN MILLS. JILL BENNETT,

JARET COURTENAY. ROSE HILL.

IOND HUNTLEY. AMBROSING

LPOTTS AND ZENA WALLYER

IN TERENCE RATTIGAN'S

SEPARATE TABLES

DY MICHAEL BLAKEMORE

LATRICAL MAGIC. S. EXDTESS.

WAY. MIND VIDE (up the External WAY, MAIGH TO COMPANY
INDSAY MEMP COMPANY
IS BILL SALOME WITH ANTON
I. Res. S. Lats. 6 and 9 LINGSAY
LLOWINS, EVER. 10 Sers. 11 A
r of Best salts event for E1. day
201. from 8 a.m. of Trestre.

STER. 0243 86333.
SNISH, June 4, 6 at 7.0.
WATERS OF THE MOON
4 At 2.0. June 7 at 7.0.
GRIDER OF APPEARANCE

ORDER OF APPEARANCE
Y. 01-330 2578, Evenous 8.00.
Thurs. 3.00. Sate. 5.00 and 8.30.
Inner of sil 1975 Averds
EST PLAY OF THE YEAR
BENNETT TO SIMON GRAY'S
OTHERWISE ENGACED
OTHERWISE ENGACED
OTHERWISE ENGACED
OTHERWISE STRONGER
ON. CC. 930 321E.
18. Sati 5.30, 3.30, Tropa 3.0.
LESLIE PHILLIPS IN
LESLIE PHILLIPS IN
LESLIE SERTET
ABOARD FOR LAUGHTER. SAMP.
LANCE. CC. 01-836 8108, Even.
TAPP. METTON WHICH AND SER. 1.0.
TED BEST MUSICAL OF 1978." LIONEL BART, COMPOSER, LONGOR, E.1.

OLD VIC. 928 7515.
FROSPECT THEATRE COMPANY
DEFEX JACOST 28
Ton't Mon. and Tot. 7 30. Sat. 2 30
and 7.30: Timo'thy WEST in WAR
MUSIC. Wed, and Ther. 7 30 "Gismour,
struke cubication of humae carriage"
Times "Brave, bold piece of total
theatre." coestantly stocks and
starties." Gdn.

actors behind the buying inded an announcement that
ther legislation will be refired if controls on prices, to an end.

In contrast to equities trading
be extended beyond next
gust, a good set of April trade
tres, excellent preliminary reits from Courtaulds and a
diffirst-quarter performance
m ICL

The FT Industrial Ordinary
tre index, from an end-April
tre of 432.8, bounded to a
r-year peak of 477.4 on May
then fell away to close the
nich at 448.5 for a net rise of
Caution towards the end
the month stemmed from
founded, that no conventional
the month stemmed from
founded, that no conventional
the month stemmed from
founded, that no conventional
tre of the plate of 69.31 to a 51-month peak
of 71.48 on May 18, then came
back on renewed inflationary
feature trading
feats and interest rate uncertainties to end the month 1.04
to 58.18bn. A fall of just over
points lower on balance at 68.27.
The overall result was that
total Stock Exchange turnover in
total Stock Exchange turnover in
May rose by £0.9bn. to £11.6bn.
while the number of bargains
jumped 173.652 to 511.919. The
founded, that no conventional
the first out of 432.8, bounded to a
repeace of the belief, since conthe month stemmed from
founded, that no conventional
the first out of 50.81 to 251 month peak
of 71.48 on May 18, then came
back on renewed inflationary
feature trading
feature tr

of all

ELLE et LUL. Wafter's Court. Bewer Street. W.I.
Twick Numbri 15 and 10-15.
TRAN MONID presents
PENETRATION
An Brotic Adventige in French Bornospentis, "Good-locking men and women perform ratious permutations of the court of th

GARRICK TREATRE. So. 01-836 6601.
Evenings to the first sat. 6.0 and 8.40.
Evenings to SECKINSALE is side-splittingly toury. (Daily Mail) in FINNY PECULIAR.
"More good larges than any other play in Locaton." Observer.

NOW IN 2nd OUTRAGEOUS YEAR

GLORE. CC. 01-457 1592. Evenings 8.15-Met. Wed. 3:00. Sat. 6.0 and 8:40. THE BEST COMEDY OF THE YEAR ANNA MASSEY. PAUL EDDINGTON DONKEY YEARS "MICHAEL FRAYN'S delightful comedy." E. Stangard "Two hours of bubbling laughter." Daily Mirror.

GREENWICH, Crooms Hill, S.W.10. 858 7755 Logs. 7.30. Mar. Sat. 20 7755 Cods Person Of SZECHWAN By Bertholt Brecht trans. John Willott-Excellent theater. Swelling News.

HAYMARKET 930 9832 Evenings 7.45-Mar. Wed, 2.30. Saks. 5.00 and 8.15. Geome WITHERS. John McCALLUM. Christopher GABLE Jenny QUAYLE. In the Somerset Matchant Comedy THE CIRCLE "Faultiessty acted—worth going miles to see." Huberr Kretzmer, D. Express.

cern about prospects after "tap" stock would be issued in moved narrowly during to present phase of wages the near future.

The F.T. Government Securiate 116.9 after extremes of 116 feeling that the recent sharp ties index rose from an end-April (May 30) and 102.1 (May 24).

value value no. of per day per Bargains £m. Bargain per day % of of Total Bargain Total 171,500 nort dated (having five years or less to run) 9.8 9.2 3.8 0.3 204,428 3,372 8,766 1,932 435.8 35.3 127 45,107 1844 474,983 100 611.519

7.4 9.1 4.439 2.050

77.8 97.0 4.483 21.640

Following the successful take pointed a deputy chief executive over of the LAND AND HOUSE of KEYSER ULLMANN HOLD-PROPERTY CORPORATION by INGS and KEYSER ULLMANN the Friends Provident Life Office Limited with special responsibilities for histoges development **ENTERITATION (ENTERITE)**

rseas Govt. Provincial & Municipal reference and Preferred Ordinary Shares

THEATRES THEATRES. THEATRES THEATRES

YAUDEVILLE. CC 835 9988. EJS. 8.0.
Sats. S. 8. Mai. Tue. iext june 7) 2.45
GLENDA JACKSON
In a new play by HUGH WHITEMORE
WITH MONA WASHBOURNE
WITH MONA WASHBOURNE
Directed by CLIFFORD WILLIAMS.
"SIMPLY SUPERB—AN OUTSTANDING
ACHIEVEMENT." Fellx Barker 6. News
MUST END JUNE 25...
OWING to MISE JACKOO'S
MISE OSCINING—JUNE 27
KENNETH MORE
MORAY WAISHNG—JUNE 27
FARRICIA ROUTLEOGE
MORAY WAISHNG—INTEROGE
MORAY WAISHNG—INTEROGE
IN FROMREY LONGUIST
ON APPROVAL
WESTMINSTER THEATRE. 01-838 0283. OPEN AIR REGENT'S PARK. 485 2431. LOVE'S LABOUR'S LOST. Eygns. 7.45. Mais. Wed., Thurs. and Sat. 2.30 200 skats held until 1 hour before cert. OUCHESS, 01-836 8243, Benings 8.0.
Friday, and Saturdays 5.19 and 9.00.
OH! CALCUITA!
Talegraph Tag Nudky is sturning." D. Telegraph. 7th SENSATIONAL FEAR. ALACE 01-437 5834 JESUS CHRIST SUPERSTAR Mon.-Thur. 8.00, Fr., 5a. 6.00, 8.40 DUNK OF YORK'S. D1-835 5122.
EVER. 8.00. Fri., S21. 500 and 8.45.
OAVID JASON. LIZIFRASER
DENNIS RAMSDEN. LYRIDA BARON
A REDFULL OF FOREIGNERS
GENUINELY HILAROUS. Gdn.
Seats from £1.50 to £300. also Dinner PALLADIUM CC. 01-437 7373. 2 with control of the co Seets from E1.50 to E300, 385 Dinner
and bea-nice sext 86.50 incl.
LAST SIDE-SPLITTING WEEKS

DUKE OF YORKS 01-836 5122.
Redcd. Price Prev. Tue June 14 42 8.
Opens Wed. June 153 at 7 5 subs. 8.
Sats. 5.00 and B.15 Mars. Wed. 3.00.
JANES SUBMAN
HE DAY GABLER
Limited \$2500.

VESTMINSTER THEATRE. 01-838 0283 MRA SEASON, Peter Howard's comed THROUGH THE GARDEN WALL set 18 June. Thur. Fr. 7.4S. Sat. S. best Bookable. No admission charge, collection ALLADIUM. 437 7373. Opens July 5
SPECIAL PREVIEWS JULY 2 and 4.
JOHN CURRY
THEATRE OF SKATING I)
NEW PRESIDENTS SONGAGE NO ADMISSION CHAPTE CONCENT WHITEMALL 930 6592. Must End Tome Too'L 8. Tomor. 8 and 8.45 Barbara Mullen Jove Heron and Initian Holloway. ARSENIC AND OLD LACE Trans. Westminster Th. June 20. Mew Production. Large Orches Instant Credit Cards 734 8951. WINDMILL THEATRE 437 6312.
Twice Night's at 8.0 and 10.0.
PAUL RAY MICHO ereachts
RIP OFF
THE EROTIC SUPERIENCE OF THE
MODERN ERA
"Takes to course extent limits that FORNIX THEATRE. 01-836 8611 FIRE 8.15. Fri. and Sal. 6.45 and 9 p.m. CARTE BLANCHE AS FEATURED IN PENTHOUSE AND PLAYBOY MEGAZIMES. PICCADILLY. CC. 437 4506. Ergs. 8.D.
Sats. 5 15 and 8.30 Mat. Wed. 3.D0.
RDYAL SHAKESPEARE COMPANY
IP rangusty tunny 18th-century conselv.
DAZZLING VIRTUOSITY FROM ALAN
HOWARD." Daily Telegraph.

THE EROTIC EXPERIENCE OF THE
Takes to dopretedented limits what of
permissible on our stage." Evg. News
You may drink and spoke in the
Auditorium.
WYNDHAM'S. 836 S028 Moo-Fri. 8.
Sat. 5.15 and 8.30. Matimor Wrd. 3.
Maggle Filiniboon, Gav Soor.
David Firth and Robin Say in the
BRILLIANT MUSICAL
ENTERTAINMENT." People.
SIDE 8Y SIDE 8Y SONDHEIM
"GO TWICE." S. Morkey Ponch.
"GO THREE TIMES." S. Barnes. NYT.
YOUNG VIC Day Old Vict. 928 5363. REINCE OF WALES. 01-930 8681.
Evgs. 8.00. Fri., Sat. 6.00 and 8.45.
DEREK NIMMO
GLORIA CONNELL
SAME TIME NEXT YEAR
"Simply great." Daily Mail. QUEEN'S. CC. 01-734 1185. Evgs. 8.15
Mars. Wad. 3.30. Sat. 6.00 and 8.40.
MICHAEL
GAMBON
IS ALANCY
LEACH
IS ALAN AYCKBOURN'S NEW PLAY
- JUST BETWEEN OURSELVES.
"An unqualined masterpless." Daily Mall

RAYMOND REVUEBAR. D1-734 1593
At 7.s.m. 9 s.m. 17 s.m. lopes Sen.
PAUL RAYMOND presents
THE PESTIVAL
OF ERDITICA
FULLY AIR-CONDITIONED. Yop may
Grink and smoke in the auditorium. REGENT. 323 2707. Evenings 8.30.
Friday and Saturday 7.00 and 8.18.
OVER 1.000 PERFORMANCES
SIG ECSTATIC YEAR
LET MY PEU-LE COME
AN ADULT MUSICAL
Newer a dul moment." Evening News.
100 tickets held for sale at door.

HER MAJESTY'S. CC. 01-930 6506-REJOICE REJOICE GOODPELL IS MAGNIFICENT." S. Times-EVGS. E.15 FM. and Cut. S.30 and 8.45. LIMITED SEASON. TOO SICKERS REED FOR SHE AT GOOD.

ROUND MOUSE, 287 2564. Prevs. Tourt.

The. 8. Tim. 3 8 6. Opens Wed.
Limited School to July 2.

KEIYM EANTER ESTELLE KOHLER

The Red Devil Battery Signs
new play by Tennessee Williams.

ROYAL COURT 730 1745.

Prevs. Jone 11 at 5.0.m. and 5.30 p.m.

Opens June 13 at 7 p.m.

MAX WALL. JOHN THAW

In FAIR SLAUGHTER

by Howard Barker

TEANERS MEETER SOMEBORY. EVGL. E.15 FT. and Ct. S.30 and 6.05.

KING'S ROAD THEATHE. 352 7488.

Mon. bo Ta. 2. FT. Sar. 7.30. 9.30.

NOW IN 1TS 4th ROCKING YEAR.

LYRIC THEATHE. CC. 01-437 3695.

8.00. Thurn 3.00. Sats 5.30 and 8.30.

CELIA ROCKING YEAR.

JOHNSON RICHARDSON

"GRAT PERFORMANCES." Sun. Tel.

"WILLIAM DOUGLAS HOME'S

THE KINGFISHER

DIPOCTOR BY LINDSAY AND RESON

"A DELIGHT." Daily Telegraph.

MAY PAIR. 01-529 3036. 493 2031.

EVA. E.58. 57. 6.00 and 8.40. Pam Gents

DUSA. FERN. STAS AND YI

"A FUNNY, SPARKLING & VIVACIOUS

PLAY." E. Stand. BRILLIANT." D. Tel.

MERMAID. 248 7558. FOOD 248 2835. SADIERS WELLS THEATRE, Rosebery Avende, 337 1572. Last two perta-formers and true, 7.30 Aristophene's THE ACHARMAIANS THE ACHARMAIANS PERTAINS PERTAINS PER AND THE ACHARMAIANS THE ACHARMAIANS THE ACHARMAIANS THE AND THE A SAVOY, 536 SECS.
EVEL 8, Mat. Wed. 2.30, Sat. 3 and 8.
ROLLET MORLEY, JULIAN ORCHARD
18 BEN TRAVERS
6AMANA RIDGE
1014 HULARIOUS SUCCESS. D. Tel.

PLAY." E. Stand. "SRILLIANT." D. 1.
MERMAID, 248 7838. Food 248 243.
Nightly & G. Mats. Wed. SR. 5.0.
COLE PORTER HITS. People.
Writter by Senny Grean.
"It sheeds toor hamoly to the heights Daily Telegraph.
DINNER TICKETS £5.95
Late right show Tent. & Tomor. 31 p.
The Amazing World of PAUL GOLD! MAW. 01-338 1394. Reduced price preview Todight at 8.0. THE GLASS MEMAGERIE by TENNESSEE WILLIAMS TRAND. 01-835 2660. Evenings 8.00.
Mats. Thurs. 1.0. Sats. 5.20 and 8.30.
NO SEX PLEASE
— WE'RE BRITISH
THE WORLD'S GREATEST
LAUGHTER MAKER Late night show time. a lower to the Anazing World of PAUL GOLDIN. The Amazing World of the Amaz ST. GRORGE'S ELIZABETHAN THEA' Talmell Park Evon, 7.30, Mar. S.J., 2 THE MERCHANT OF VENICE "ENCHANTING." Evg. News. MEASURE FOR MEASURE GOODS June
Box Office 01-509 1198 ST, MASTINS. CC B36 1443, Eves.
Mass. Ther. 245, Spts. Sand 8.
AGATHA CHRISTIE'S
THE MOUSETRAP
WORLD'S LONGEST-EVER RUN
25th YEAR

WORLD'S LONGEST-EVER RUN
ZSIN YEAR
SALK OF THE TOWN. CC 01-734 5051.
From 8.15. Dha Dags 9.30 yaper Review
RASH 8.4272.
And R 11 D.m.
PETER GORDENO THEATER SPETER GORDENO
THEATER UPSTAIRS 730 2554. PURC.
7.30. RUDOLPH WALKER as IDI AMIN
IR FOR THE WEST by Michael Hagings.
Extended to June 11.
VICTORIA PALACE. CC 834 1577.
STRINGER BO. WOO, 6 34 6.0 6 8.45
Direct YOO, 8 70 158 77
A CLITTERING EXOTE
STAG SPECTACULAR

CENGRAD SUBSTITUTES. DARW ST 2.0 CERT SUB. 4.05. 6.15 and 8.30. Last 2 Weeks. LEICESTER SQUARE THEATRE, 930 5252 ROCKY (A). Sep progs Da'ty 1.10. 4.30. 8.00. Late show Fri and Sai 11.45. Seats bookable for 8.00 prog. Mon-Fri and all progs Sat and Son original law might ghows. From Fri June 24. "A SRIDGE TOO FAR" (A) Advance 800 EPICO GORE HOW.

ODEON MARRIE ARCH. 723 2011/2. BURNIT OFFICINIS (AA). Sep. progs. Wk. 2.15. 5.15. 8.30. Syn. 4.00, 8.15. Late show Fri, and Sai 11.45. All residence of Collider Down From Friday. June 24. "A SRIDGE TOO FAR" (A). Advance 800 EPICO GORE (A) ROCK SEP. PRINCE CHARLES Leic. Sc. 437 8181. Rowal passwords that rocked a Crown. PRINATE VICES & PUBLIC VIRTUES IN. PRINATE VICES & PUBLIC VIRTUES IN. Sec. Peris. Div. 12.15. 2.45. 6.13. 9.00. 11.45. Sects Beibe Lit'd Sar. From June 3. 2.45. 8.15. 9.00. Lie. Show Fri. 6 Sat. 11.45.

SCENE 4. LEIC. SO. WARDOUR ST.). 439 4470. The Original RMMANUELLE (X). Progs. 1.05. 3.40. 6.15. 8.50. Lie. Show Fri. 6 Sat. 11.45.

STUDIO 1. DATOS CINCA. 437 3300. THE MERCE CENTRE IN. SERVICE IA). Service College Control of College College IA). Service College College IA). Service IA). Ser

STUBIO 1. Oxford Circus. 457 3300. THE MESSAGE (A). English Version. 5to. Paris. Seats, Bibble. 12.30. 4.15. 8.00. Stm. 4.15. 8.00. STUBIO 2. Oxford Circus. 417 3300. THE MESSAGE (A). Arabic Version. Sea. Peris. Seats Bibble. 12.00, 3.45. 7.50. Son. 3.45 7.50.

ART GALLERIES

TELDEOURNE. 63, Queens Grove, N.W.B. 586 3600. SUMMER EXHIBITION Including new saintings by PETER COKER RUSKIN SPEAR. CAREL WEIGHT. GILBERT PARR GALLERY 285 Kino's Road Chebra, S.W.S. PATRICIA ALLEN TORRISA PAINTICIA ALLEN TORRISA PARRICIA ALLEN ABSTRALIA PAINTICIA PAINTICIA ALLEN ABSTRALIA PAINTICIA PAINTICIA ALLEN ABSTRALIA PAINTICIA ALLEN ALLEN PAINTICIA PAINTICI FOY MILES GALLERY. Recent acquisi-tions on view 5 Doke St. St. James's Loudon, S.W.T.

THACKERAY GALLERY, 18. Thackersy

COLNAGHI'S, 14. Old Bond St., W.1. 491 7408. JAMES MCBEY — Etchlogs and Watercologic Until 1 July. Mon. Fr. 10-5.30. Sets. 10-1.00.

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• ELECTRONICS

New cassettes to be offered by Philips

BASED ON the success of its digital cassette recorder, DCR 1, tens of thousands of which are now in operation throughout the world. Philips is introducing a mile to a write-only version (data whole new range of digital cassette recording equipment and received the relevant ECMA standards governing magnetic tape cassette parameters and the methods of recording, replaying and file structuring.

Market trends show there is an increasing need for a low-cost data storage medium offering serial registration without random access. It is the claim of Philips that its digital cassette transport.

Data logging requirements as met in applications like electronic cash registers and automatic test and measuring systems, can be solved with the cassette medium will become an even more attractive alternative to such media as paper tape,

DCT 3, two versions of the Philips is also Investigating company taking the service will DCR 4 digital cassette recorder the possibility of using minimarrying tool and press made by terminals, types LDB 4101 and digital information.

The production engineer in the

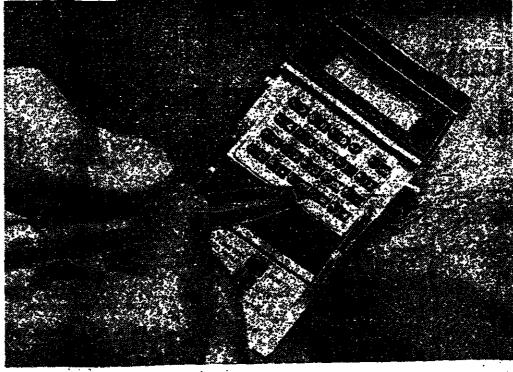
LDB 4201.

Further details from Philips at Further information on the The DCR 3 succeeds the DCR 1 POB 523, Eindhoven, The Nethersecryice from P. J. Hare, Wringand can be used in all original lands.

Matching tools and presses

PRESSES complete with tooling are being offered on a package deal basis as a service to users

cassette medium will become an even more attractive alternative to such media as paper tape, punched cards and cartridge due to the convenience of handling, the compliance with ECMA standards and the low price. The range comprises the DCR 3 digital cassette recorder which is also available without electronics and known as the



First combined scientific "slide-rule" calculator and digital watch on the market to use liquid crystal display techniques is the unit shown above, designed as a demonstration project by National Semiconductor engineers. Two programmable large scale integrated circuits are behind the development, enabling the unit to provide a six digit continuous display of hours, minutes, seconds, month/date calendar, AM indicator and dual night viewing lights. The calculator section offers scientific notation, trig and log functions and the keyboard is activated by pen or pencil, the first touch of any key switching out the watch display

without interfering with the timekeeping function. At the end of a calculation the first six significant figures are shown, the next six being called up if required at the touch of a button. The keyboard is also used for setting the watch and it can be employed to store a telephone number, a price or whatever in memory. An alarm function has been built into the unit though it has not been fully implemented with an indicator. And as the operation of the calculator is conducted. through a read-only memory, redesign for financial, statistical or other types of calculations is a matter of reprogramming and changing the notations on the keyboard. National on 0234 211262.

• SERVICES

Keeps track of valuable equipment

which provides support to pipe which provides support to pipe-line engineering contractors
Banister-Price International, is carries heavy insurance. To using a computer service from company must have full stating CMG Computer Management cal information on all size CMG Computer Management cal information on all size CMG Computer Management cal information on all size in the computer of pounds and value of millions hime buckets and fuel tankens of pounds worth of equipment steel buildings, living accommanded in its operations all over dation and office equipment. The assets register development.

used in its operations all over the world.

The parent group, which has by CMG consultants allows it won major contracts in the oil, gas and energy-related spectrum, is currently active in the Middle East, During the last two years it has laid some 500 miles of oil that laid some 500 miles of oil pipeline in Iraq.

Much of its equipment is highly the new book value.

More from CMG on office equipment, The assets register developed to the series of contract the series of contract the major comprehensive recombined in the last two years in the last two years are in the last two years are in the last two years are in the last two years in the series of contract the month a bureau computer as model manner of contract the month as bureau computer as month as month

service with GKN

Bars and Section

• COMPONENTS

U.S./Europe connection

BELLING-LEE has a mains lead pean standard free connection on one end and an American standard three-pole assembly is supplied with a moulded plug on the other, so of pvc sheathed flexible can be supplied to the mains supply.

The American standard V ac.

The American standard S and CSA C22 No.

Enfield, Middx. ENI 3RY, 0136

21 specifications and the Euro-5393.

• TELEVISION

Teletext decoder

COMPUTING

In-1600 is built up from memory, control and buffer cards. A single control card can drive up to eight memory bards producing a total of 512k x 18 bits. It is possible to expand from heavy vehicle goods testing stations so that it can easily be fed into the Department of Transport's ICL 1904 computers has been simplified by the use

has been simplified by the use modes of operation include read, complete instructions for instale example, a complete Fergus of optical mark reading.

Results of the million or so More from Intel at 4 Between receivers.

Results conducted each year are Towns Read. Cowley. Oxford, The company claims that VAT at 12} per cent.

Towns Read. (0865 771431): eceivers. remote control for E270 pt.
The company claims that VAT at 121 per cent.

COMMUNICATIONS No exchange required

Slides from disc store

ONLY of interest for the time some buttons on a numeric key-being to professional broad board. Alternatively the machine clear enough portent for the under either manual or autogrowing photography—electronics control.

In the Arvin Echo Frame-Stor vision signals in FAL of SELAM.

system, offered in the U.K. by

Crow of Reading, each complete
frame is recorded on a separate tional machines that do a similar
track of a double-sided intertrack of a double-sided intertrack of a double-sided intertrack of a double-sided intertob, such as flying spot scanners,
changeable flexible magnetic telecine and slow-motion videodisc which can store up to 200 tape devices. It packs into a small
frames on each side—the equivasuitage and at 38 lb is easily lent of 400 colour slides. Record-ing is direct from a camera with-out any kind of processing and side broadcast vehicle. More playback of any one of the from the company at P.O. Box 36. frames on one side is by pressing Reading, RGI 2NB (0734 595025).

tronics contention in consumer areas—is a system from the U.S. back from magnetic discs.

In the Arvin Echo Frame-Stor system, offered in the U.K. by

Crow of Reading, each complete frame is recorded on a separate with most conventional machines that do a similar frame is recorded on a separate with most conventional machines that do a similar frame is recorded on a separate with most conventional machines that do a similar frame is recorded on a separate matic control.

A VERTICAL dipping plant for lit can be used as a single protective duction unit, or as part of a protective duction unit, or as part o

Dipping plant

blade agitator driven by an air needed.

motor, a variable speed endless. Ovens can be provided with conveyor, and totally enclosed hot air recirculation or convectiash off and drying sections with tion, using electricity, gas, oil or

prises a dipping tank with a twin required. Only one operator is

form containing 150 possible marking positions denoting features relevant to pass or failure. Thus the test engineers Statistical

Sees onset of fire

Pulse generating unit

Vivivens at pulse generation at generating at pulse generating at pulse generation and generating at pulse generation and generating at pulse generation at generating at pulse generating at pul

The non-volatile unit can store
4.096 bytes and will retain data
for a minimum of 96 hours after
power supply failure. It contains a nickel cadmium battery
and an interface which senses
loss of power and puts the
memory on standby power. An
array of the company's 5101
CMOS static random access chips
is used.

Computerline has designed
Computerline has designed
STATICE so that calculation or
analysis can be performed simply. The use of any routine is
invoked by typing the keyword
for the required routine and following this with the parameters.
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analysis can be performed simply. The use of any routine is
invoked by typing the keyword
for the required routine and following this with the parameters.
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analysis can be performed simply. The use of any routine is
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Computerline has designed
analysis can be performed simply. The use of any routine is
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HANDLING

Fillers for sticky food

EASY TO CLEAN filling units ducts containing semi-solids such from National Instrument Comas meat sauce, pizza sauce, apple pany, marketed in the U.K. by sauce, etc. Ten sizes are available to cover a range from 0.1cc to 1000cc.

Cowan de Groot—are designed so that all mating parts can be type metering pumps, and will assembled or disassembled by dispense from a floor level drum, simply inserting one in the other an overhead reservoir or a presant twisting. No threaded parts surized source, are used.

are used.

"Quik-Loc" units are particularly easy to disassemble and drive and all parts in contact clean after completion of a product are in stainless accurate, preset volumes of any liquid product, including clear Queen Mary's Works, Watford liquids, suspensions, and pro-Herts. Watford 25978.

The World Largest "On the water" exhibition of the distinctive PISHER Class Yachts. This is an excellent opportunity to actually view the traditional craftsmanship. perfection of quality, innovative design, and indefinable character of the following Fishers:

POTTER 25.

As you may know. Port Hamble is located in pleasant riverside surroundings and Rank Marine has an extensive chandlery with the 'Onshore' attractive fashion clothing centre.

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Detroit originally used steel forgings for this type of component. They now use Ley's "Lemax" 45:2 heat treated Pearlitic

"Lemax" has immense mechanical

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Detroit did. And they've not regretted it.

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All these Fishers will be berthed conveniently on "A" Pontoon for you and your family to board and look over at

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Sullom Voe

dispute

may end

this week

By Nick Garnett, Labour Staff THERE WERE further hopes

The union's construction

shop stewards.

Bristow

trouble

helicopters

By Alan Pike, Labour Staff

MR. ALBERT BOOTH, Employment Secretary, last night an-nounced the end of the six-weeks

long Bristow Helicopters dispuse

and the establishment of a wideranging court of inquiry into its

Heathrow engineers to miss shifts from next week

BY NICK GARNETT, LABOUR STAFF

eries of potentially disruptive oppages from next week.

A mass meeting yesterday of "It's impossible to tell at the oppages from next week.

aintenance worker missing one his shifts every week with the oppage cycle taking 40 hours work through. This will be peated every week say the cineers, until British Airways mes up with an acceptable The airline offer involves shift loudspeaker system. He ex New York today. Cunard officials for payment increases ranging from the management was meeting \$4.20 to almost £12 per week.

Equality pleas

blunted by

iobs fear

By Our Labour Staff

far as we are concerned the get off the giant liner. gven provisional guarantees of new offer meets what they were Captain Lawrence Portet extra work for Vosper's. The

ineers whose dispute with stoppages, involving more stewards. Mr. Reith Hatris, said stewards warned they will ask ritish Airways over shift pay engineers missing work than "The airline's offer is totally shift workers in other Heathrow ritiously affected flights earlier actually working during the 40 unacceptable and we condemn unions to join the stoppages. The process of potentially disruptive

QE2 passengers carry

A mass meeting yesterday of
1.1 impossible to tell at the
1.1 impossible to tell at the
1.2 impossible to tell at the
1.3 impossible to tell at the
1.4 moment what effect the stop1.5 moment what effect the stop1.6 moment was still some confusion out of one dispute yesterday and over nime hours in the Solent because the yesse

Little hope of settlement in Chloride dispute

BY PAULINE CLARK, LABOUR STAFF

GH UNEMPLOYMENT may

Ennals rejects hospital claim

be met as it would infringe Dagenham and Cannock incomes policy. This is the first major indus

official earlier this week by the tion Transport and General Workers Both sides seemed yesterday determining bonus payments to Union and by TASS, the staff to have become more deeply shopfior workers when "the section of the Amalgamated entrenched in their separate efficiency of management plays Union of Engineering Workers, positions The management said just as large a part in dictating final output." David Ennals, Health and Union of Engineering Workers, positions The management said is probably the biggest in the the main issue was a disagree final output."

The strikers say they are not have occupied all three of the The strikers said the trouble being sufficiently compensated tement that the ancillary froup's major-car battery productivity streams and cannot be meet as it would infringe to meet productions."

The strikers say they are not strikers said the trouble being sufficiently compensated the meet as it would infringe to meet productions."

The strikers say they are not be strikers said the trouble being sufficiently compensated the meet as it would infringe to meet productions."

The strikers say they are not be strikers said the trouble being sufficiently compensated the meet as it would infringe to meet productions."

The strikers say they are not be strikers said the trouble being sufficiently compensated the meet as it would infringe to meet productions."

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in the Midlands

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Increased profits

Improved liquidity.

Highlights from the Statement to Shareholders by the Chairman Mr. W. Tinch.

Further improvement in profit earned hy the Group. Profit before tax increased from £3,603,164 to

Earnings per share are 22.38p compared

The Directors propose the maximum permitted final dividend of 2.525p per

share making 4.125p against 3.75p last

Further reduction in dependence on

bank borrowing. Charges for finance

were reduced from £500,661 to £11,407.

at exit 28 in Nottinghamshire.

Aberdeen

PROFITS

with 14.99pin 1975.

±4,527,274. **FARNINGS**

DIVIDEND

LIQUIDITY

5 acres of land and 20,000 sq. ft/of

Construction Group Limited

the individual women reluctant complain about sex discrimina. MEETINGS OF 3,800 strikers at trial dispute in the group's Productivity arrangements at n for fear of losing their jobs. The Chloride Group battery history. It does not appear to Chloride have developed into a Equal Opportunities Commissional Meeting plants yielded no have had a big impact on the major problem which threatens are also as a surely return to vehicle manufacturers the com- to serve as a timely warning to n says in its first annual prospect of an early return to vehicle manufacturers the com- to serve as a timely warning to

ort published yesterday.

Work.

Pany supplies, however.

A statement by the group

Pany supplies, however.

A statement by the group

A spokesman for ford at in the debate about the Phase

Phase

Pany supplies, however.

A statement by the group

A spokesman for ford at in the debate about the Phase

Phase

Pany supplies, however.

Three economic and pay

isted on the grounds that strike was preventing any pro
isted on the grounds that strike was preventing any pro
isted on merit in robbing duction of lead acid batteries by future, although any impact this Mr. Bob Wheatley. TGWU

ter to pay Pauline. the group's automotive division, week might have been cushioned convener at the Dagenham The cost of lost production was by a temporary half in product plant said yesterday in a brief-The cost of lost production was by a temporary halt in produc-estimated at £3m. so far. tion at its Dagenham assembly The strike, which was made plant because of a fire evacua ductivity in terms of volume

ing for local Labour MPs procould not be the only factor in

Judge stresses law on union certificates

DISTRIBUTION CENTRE PARALAMENT AND 40 one else are here was reponsible for the law deter of the en

Press views sought on worker directors as decisions near

ence for introducing some formal

J. SMART & CO.

(CONTRACTORS) LTD.

Interim Statement

declared an Interim Dividend per share of 0.98p nett (0.9)

due payable on 27th June, 1977, in respect of the year ending

31st July, 1977. Members holding approximately 50% of the

before Tax will be not less than £1,690,000 (£1,443,176) made

up of Trading Profits of £1.685,000 (£1.579,714) and Profit on

shares have waived their right to this Interim Dividend.

Sale of investments, etc., £5,000 (Loss £136,538).

turnover is down as compared with last year.

At a Board Meeting on 2nd June, 1977, the Directors

It is estimated that for the current year Group Profits

The Group has had another successful year although

Subject only to unforeseen circumstances, it is the Board's

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

on Tuesday, its chairman. Lord published by the end of the Shaweross, has written to Mr. present Parliamentary session. Dell indicating that it would not Mr. Dell stressed in his speech be possible for the members of the need for urgent decisions. The Council to reach a consensus He also indicating some formal agents.

A WARNING that the Government would have to make said that because of the varying decisions on its Bullock White views held by the constituent. Paper very soon was issued yes bodies of the Conneil. which leady by Mr. Edmund Dell, sinch newspaper and periodical relating to the process of the varying the question of whether the Press effects that the Bullock Report wision for effective worker should have special treatment in any legislation.

Addressing a Newspaper would have on them, it had been should have on them, it had been felt better to leave those suggested that the "broad social ations such as the Newspaper role" of the media added an Society, the Newspaper role of the media added an Society, the Newspaper role of the media added an Society, the Newspaper role of the media added an Society, the Newspaper role of the media added an Society, the Newspaper role will consider putting their ideas extra dimension to the Bullock Ilishers Association and the possible special postition of the Press from the Press Council.

The Council will not be sending him any views. Following an endanger Press freedom.

With a White Paper due to be published by the end of the Boards of companies, said that it was better for proposely the published by the end of the Boards of companies, said that it was better for the search perilamentary season on the possible special postition of the Press from the Press Council.

We nave the search perilamentary and below board level. As well as legislation on worker directors in the decision on worker directors in the flew board level. As well as legislation on worker directors in the meds to be a close relationship herewer thereon the well as the below board level. As well as legislation on worker direction and worker directors within the Bullock Report there would be legislation on worker directors which the Bullock White Paper due to be the Bullock Report directors into the section of the Newspaper and pressent perilamentary there for the process of the Council will not be send
The Cou

proopsals for putting workers on the Boards of companies, said yesterday that it was better for Timetable implementation in private com-panies to be delayed than to have "half-baked proposals."

first.

"We are opposed to any emasculation of the Bullock recommendations to meet the present political alignments in Parliament." he said.

could be the exsist to accommodate with the minimum of the change.

"Having decided the timing within the calendar year, the third step would be to establish the presentage institutions.— or

CONTINUE fight

REDUNDANCY NOTICES served on workers in the Plessey telecommunications group on Merseyside take effect from to-day, but the strin of about 200 Electricians Union members at the doomed Kirkby factory is to go on.

In implementing the new system. At the same time, pay settlements would be negotiated so that renewal dotes would therecally in the agreed barding period. The CBI says that the next stage of pay policy should have three objectives—to help reduce the rate of inflation to that of the communication is to be supplied to the communication of the same time, pay settlements would be negotiated so that renewal dotes would there. The CBI says that the next stage of pay policy should have three objectives—to help reduce the rate of inflation to that of the communications are supplied to the communication of the communications.

It is a last ditch-bid by the workers who are operating a round-the-clock occupation to get a better golden handshake or improved job redeployment conditions.

Britain's most successful competitors; to remove some of the distortions and anomalies which are threatening the industrial relations' climate: and to improve industrial efficiency.

"These objectives

It is not yet known what action the company plans to regain possession of the premises which, along with the Speke factory, officially ceases manufacturing the total addition to the national pay bill in the next 12 months must be lower than in the first two years of the policy; and that flexibility or efficiency payments should be controlled and as far as possible financed by higher

Employers urge sweeping pay bargaining reforms

Britain at present has no arrangements for producing

Average Earnings during successive Pay Policies

(Annual Rate)
30.5 20.5 10.5 + 0
3 to 3 5 % north

Lege I pay treeze Tage II f1+4° a 7.7

\$15 firest \$4 \$2.50 for \$2.50 for \$4.50 for \$2.50 for \$2.50 for \$4.50 for \$2.50 for \$4.50 for \$2.50 for \$2

agreement on the economic facts

involving the Government, em-

a life beyond a particular Parlia-

life, so the first step should be set up a mechanism to do this

yesterday that the dispute which has halted construction ment called "The Future of Pay be reduced to that of our main At the beginning of its docuDetermination." they range from competitors in 1978 and that unment the CBI traces the history of the huge Brit'sh Petroleum oil refinery at Sullom Voc. Shetlands, will end this week-More than 400 workers employed by LJK, the main confracting consortium operating at the site, are prepared to reinio to work after a meeting with officials from the Transport and General Workers' Union earlier this week.

In a foreword to the document straint; but nothing would be Lord Watkinson, CBI president, more damaging to the long term says: "We cannot go on as we than an agreement between the have been doing. We must have Government and the TUC on pay change if inflation is to be beaten which pretended that the choice

back and real living standards are to rise again."

According to the CBI the present system of wage bargain able fact would be an important ling has failed and has led to first step in bringing about the limitationary pay settlements and changes that are required."

The CBI says that the Government's role in creating a mational consensus and understanding on what the country can industry co-ordinating officer, Mr. Tom McCalmont, was due to meet shop stewards representing the 800 workers employed by other contractors involved in the 400m. project early to-day. the dispute blew up ten days ago over a rauge of issues including end-of-contract pay-Firm action by the Government in controlling its own standing on what the country can public expenditure, the supply afford is fundamental."

British at the country can public expenditure.

mending end-of-contract payments and camp conditions.

Talks on the men's grierances have been promised by the contractors and union officials hope shop stewards at to-day's meeting will recommend a return to work.

One major problem in trying to reach a solution has been of money, and as a pay bar-gainer employing 7m. people in the public sector.

A "national consensus" to be achieved quickly on what the country as a whole can afford in pay increases which would

to reach a solution has been the organisation of the Transport and General at Sullom Voe into separate company-based units with their own be reflected in the Budget. A major overhaul of bargaining arrangements in the pri vate sector, including ulti-mately telescoping the bargaining round into a period of snop stewards.

The oil terminal, which will be the biggest in Europe, is scheduled to start operating from the spring of next year. three to four months.

A-new and extended look at how the balance of bargaining power between employers and unions has been affected by legislation and the social security system.

Power shift

The CBI says that since the war Britain has consistently inreased pay faster than our productivity. This in turn has meant higher prices and lost markets. Successive Governments have tried to deal with the problem by incomes policies, which have at best merely allaviated of the symptoms.

"For a number of reasons

there has been a major and funda-ployers, unions and possibly inmental shift in the balance of
bargaining power," it says. "Indocument. which explores ensure that the benefit of bargaining power," it says. "In document which explores ensure that the benefit of stead of being a reasonable commethods used in Germany and changes in bargaining arrangepromise between the parties. Austria. settlements are too often consettlements are too often conthe inquiry will meet under Lord McDonald, a Scottish judge, in either Edinburgh or London, with the first meeting scheduled for June 29.

Agreement for the inquiry was reached after five hours of talks between Mr. Booth, Mr. Mark Young, general secretary of the British Airline Pilots Association, and Mr. Alan Bristow, chairman of Bristow Helicopters.

Under the terms of the agree.

Settlements are too often conIt adds: "The next stage is for factory bargain has been struck,"

Government, with the CB1 and TUC and perhaps other interested parties, to consider the implications for policy arising to reach any agreement they wish an adapted National Economic constraints and the powelopment Council or a completely new arrangement; but economic constraints and the position, it is important to avoid to be effective at national level"

The staff should be independ.

should be—with the bargainers, between says the CBl.

To reach this position will a life leake time. It will take time to ment. change bargaining and pay structure.

termination. A Discount of the influence centre with the necessary expertise and authority. "The distortions and anomafies of the present pay policy will present additional difficulties to

be overcome Nevertheless it is important that we make a start now, and not be discouraged by any initial sethacks.

The first step—and we would hope this could be done within

hope this could be done within a few months—is to reach broad injustifie agreement on the desired direction of change and the actions that need to be taken by the three main parties to achieve it.

"The next step will be to desire the part of our pro-

decide how the timing of our pro-nosals fits into the calendar year We have stressed that there needs to be a close relationship

"Yet a third option would be to change the order of events Apaprently reconciled to the Government producing watered down legislative proposals in its promised White Paper, he said that unions should press ahead in the nationalised industries first.

The change the order of events and place the pay bargaining from between the period of reaching consensus on broad economic objectives and the Spring Budget. This, too, has its disadvantages, but in the short term could be the easiest to accommosticate with the minimum of

reliament be said.

Within the calendar year, the third step would be to establish the necessary institutions or adapt and strengthen existing ones — and produce a timetable for implementing the new system.

A WIDE-RANGING series of production," says the document. ence that bodies such as the CBI proposals for reforming the way "If the Government agrees and TUC already exert on Govthat Britain's economic policies with the TUC that pay limits ernment were to be ormalised in are decided and the methods should be higher than this, and this way. For this reason, and used by employers and unions by its action in the public see because not all affected by pay to carry out their wage bargain tor makes it impossible for the bargaining would be represented to accordance to accordance to the carry out their wash accordance to accordance to the carry out their wash account to the carry out their wash accordance to the carry of the carry out their wash accordance to the carry of the carry out their wash accordance to the carry of the carry out their wash accordance to the carry of the carry out their wash accordance to the carry of the carry of the carry out their wash accordance to the carry of the carr ing were launched yesterday by private sector to negotiate lower within such a forum, it is importante Confederation of British settlements, it must do so in ant that Parliament should be lodustry. Contained in a discussion docu- result, our inflation rate will not period of discussion.

setting up a national economic employment will be higher than of past attempts to operate in forum linked with Parliament to it otherwise would be.

cutting down the number of wage "We do not believe that if bargaining units and examining presented with the choice the basic statutory and voluntary country would choose higher relationships between employers prices and fewer jobs rather than a further period of pay re
than a further period pay pay policies the pay poli than a further period of pay re- years the balance of bargaining power has tilted in favour of organised labour

The change in the balance of power meant that companies least able to afford high pay rises were faced with a choice between "short-term bankruptcy and living to fight another day." The "personal cost of going on strike," because of PAYE re-bates to strikers and social security payments to their fami-lies, had reduced the need for

lies. had reduced the need for unions to pay strike pay.

But despite all this, the CBI says it does not believe that labour legislation itself would be likely radically to improve pay bargaining, and could instead lead to increased industrial disruption and less industrial co-operation. Nor does it think, on balance, that changing arrangements in the "emotive area" of social security payments for strikers' families would be of much advantage Instead, the CBI advocates Instead, the CBI advocates plans to reduce competitive bargaining between groups of workers: "Within individual plants or companies, or across

industries where applicable, there should be restructuring of bargaining arrangements to reduce competitive bargaining by groups of employees. These changes should be consolidated by collective action by employers to synchronise settlement dates for employees in different companies or industries who are able to make comparisons with each other.
There should also be a

significant compression of the pay round so that most bargaining is conducted at broadly the same time and against the same economic back-ground. Finally, within com-panies there needs to be close Austria.

It adds: "The next stage is for factory bargain has been struck."

non-inflationary pay settlements "The staff should be independ. says the document. "At present, must be placed firmly where it ent and the chairmanship rotated employers are a weaker party between the participants. Equally and are unable to exert sufficient it is crucial that it should have influence on economic decisions. "The Future of Pay De-termination. A Discussion Docu-ment." CBI. 21. Totall Street,

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1977, be 2.586875p nett (2.351704p), this being the maximum permissible under the current restrictions.

intention to recommend to the Shareholders in due course that the Final Dividend per share for the year to 31st July.

Tribunal commented "We have refusal of a certificate.

Parliament clearly recognised be hinding on both ides.

The inquiry—under the IAIP ought to be or as anyone other duals to band together but would industrial Courts Act—will be than Parliament thinks it ought not tolerate the recognised and to be."

There appeared, said the judge, people "claiming to be a misconception in certain independent trade union when Concelliation and Arbitration Sort quarters about the powers of the in reality they were unable to chief concelliation officer of ACAS, Edwards, "Neither he nor we employers."

But rulings of the court will be hinding to be hinding on both ides.

The inquiry—under the IAIP to inquiry—under the inquiry—under the IAIP to inquiry—u

was responsible for the law deter of the employers or the trade mining whether unions qualify union movement."

for certificates of independence Mr. Justice Kilner Brown under the Employment Protect was explaining the Tribunal's dismissal after refusing an overtion Act. a High Court judge reasons for allowing an appeal seas transfer started the dispute by the non-TUS-affiliated Hawker or other pilots who subsequently stressed yesterday.

Ciddelay Dynamics staff association of Mr. Justice Kilner Brown, sit. Siddleey Dynamics staff association their jobs, a condition of ting at the Employment Appeal tion at Hatfield, Herts., against taking part in the inquiry.

Tribunal commented "We have refusal of a certificate.

But rulings of the court will

England beat

ÇŢĒ

Financial Controller

c. £7,000

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ECAP 4BY.

LEGAL NOTICES

No edition of 1977
In the RIGH COURT OF JUSTICE Chancers Division Companies Court in the Matter of VANTAGE CHOICE LIMITED and in the Matter of The Companies.

Chancery Direson Companies Court in the Matier of VANTACE CHOICE LIMITED and in the Matier of The Companies and in the Matier of The Companies and in the Matier of The Companies are selected in the Matier of The Companies are selected and the Matier of May 1977 breamted to the said Court of Justice was on the 12th day of May 1977 breamted to the said Court of May 1977 breamted to the said Court of May 1977 breamted to the said Court of May 1978. In this said Petrion is directed to be heard the said Petrion is directed to be heard the fore the Court sitting at the Royal Courts of Justice, Strand London. WELA 11th, on the 20th day of June 1977, and any creditor or contributory of the said Company desirous to support of opposition may appear at the may of hearing in person or by his coursel for that purpose; and a copy of the petition will be farmished by the understance in any creditor or contributors of the said Company desirous for the Petition of the said Company court of the said Company of the said Company for the May 1987.

RERBERT OPPENHEIMER.

NATHAN & VANDYR.

28. Compinal Avenue.

Landon Wall, London E.C.*

**Ref: GWS MP 499

Solictors for the Petitioner.

NATHAN & VANDYR.

**Solictors for the Petitio

If a firm, the nature and address of the firm and must be susted by the person of firm; or his or their solutior (if any) and found be secred, or if posted, must be seen by post in sufficient time of raceb the aportenamed not later than four o'clock in the afternoon of the 17th day of June 1877.

In day of June 1877.

No ferror of 1977

In the HIGH COURT OF JUSTICE:
Chain ery Division Companies Cont. In
the Matter of MARE VILLE MATTED
and in the Matter of Toe Companies Act.

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enterprise. The Principal is solely responsible to the Governing Body for the organisation of the College. He is required to live in the house provided by the College, free of cent and rates. There will be a contract of service between the Governing Body and the Principal.

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For Sale, automated plant of well known domestic radiator manufacturers, stock and valuable modern leasehold premises. Total area including adjoining building 80,000 sq. ft.

Principals only apply Receiver: A. C. Palmer & Co., Provincial House, 37 New Walk, Leicester LEI 6TU.

HIGH QUALITY ELECTRONIC & AUDIO EQUIPMENT MANUFACTURERS

Designers and manufacturers of own range of high efficiency rover supply units analogue displays. Scan amplifiers etc. Recently introduced quality power amplifier, control unit and jundspeakers. Considerable export and home market potential, cood order book. Current 1/o about \$100,000 p.a. Principals only write box G.114. Financial Times, 10. Cannon Street.

HEATING AND VENTILATION CONTRACTORS

Engaged in substantial public and private sector contracts Operating own M & E services, plumbing and sanitation and small works departments. Good potential. Valuable leasehold property Current to about fim. Principals only write Box G.113. Financial Times, 10. Cannon Street. EC4P 4BY.

Litho Printing Business for Sale

General commercial printers in greater London, with modern plant, trade currently £4m, with modest profits and spare capacity.

Write Box T.4661. Financial Times. 10. Cannon Street EC4P 4BY.

For Sale Old Established North Country **OUARRYING & STONE** PRODUCTION BUSINESS OHNSONS WELLFIELD

QUARRIES LTD."

suppress Building Stone, Wallstone and Crushed Stone Building and Grit Sands. Reservor of 13 25m. tonnes with FREEHOLD LAND AREA of 235 scres

EDDISONS

Chartered Surveyors & 4 High Street, Huddersfield HD1 -245 Tel: 0484 33151 (Ref: JCBH ar JAT)

SOUTHERN COUNTIES BASED TRANSPORT COMPANY FOR SALE TO approaching £400 000 m.a. Un-creating). Excellent contract and Gen-crat Haulage Contacts Good mixed while range up to 32 tons Acces-sible oremism heig on long tease (with polyon) with large working Except urse capable of capaciton. Entiting French permits. Principal or they accountants solicitors. Princip or they accountants solicitors. Princip with Nov. 1.6602 Financial Times. 10. Canoon Street. SCAP 48Y.

FOR MERGER OR **ACQUISITION** Turnever and profits immaterial. Strict-est contidents assured. Please write to Managing Directol. Bos E.884. Finni-cial Times. 10. Calmon Street. EG4P 48Y, or telephone Hoddesdon. 68198' ony evaning Plan E. 3 m. WEST MIDLANDS

Light Engineering Company (Froducing domestic items) for sale; Turnover £1,300,000, Net Profits £136,000: Madern Equipment and Freehold Premises, cash and liquid nclude almost all the larger buyers and wholesalers. Handover arrange ments for an introductory period. Realistic offers invited. Telephone 021-444-5309, Reference A.W P.

CORPORATION LOANS

South Yorkshire County Council. BONDS

121% 47 YEARS Interest Paid Half yearly Min. sum £250 Facilities for premature

repayment Dotatts from:

County Trenturer (FT) South Yorkthire
County Council, Treasurers Department, Regent Street, Barmiey, South
Yorkshire 578 20%. Telephone:
Banaley STD (19324), \$444, \$55, 467

COMPANY NOTICES

COMPAGNIE FINANCIERE DE PARIS ET DES PAYS-BAS NOTICE TO SHAREHOLDERS

Following a Besolution cassed at the Ordinary General Mesting held on 1st June 1977, a givinged of Frs.13.10 per share of Frs.100 nominal for the year ended 51st December 1976 will be oald as from 8to June 1977 as

Against presentation of Coupon No. 167. sestents of the United Fingdom will receive Frs. 170g per Certificate of Frs. 100 numbers. (See Settlement of Additional Payments below).

Bearer Deposit Certificates
Against proceedation of these Certificates for marking of Square No. 4
Against proceedation of these Certificates of Fra.5
residents of the United Kingdom will receive Fra.0 552 our Certificate of Fra.5
registrat. User Settlement of Against Payments Delow! Certificates will be sets at the rate of exchange ruling on the day of receipt of the dividend on the corresponding underlying charts deposited to France.

Sottlement of Additional Payments:

Unger the terms, or the Double Tax Convention between France and the Univer historia, with receive subject to Univer historia, respective or the Univer historian value subject to completion or Form RF-AGB on or after 15th January 1978 an additional Frs. 9175 per Searer of Frs. 0.295875 per Searer Omosit Certificate thus increasing the division antitionents to Frs. 16.8575 per Share of Frs. 247875 per Searer Deposit Certificate. Hotters are achieve to submit Form RF-AGB at the time of presentation of Coupons Andrew Searer Deposit Certificates. The Form may, necesser, be submitted at the time of presentation of Coupons Andrew Searer Deposit Certificates. The Form may, necessary to submitted at the time of presentation of Coupons Andrew Searer Occopit Certificates.

Payments in range or Coupons and Searer Denosit Certific deduction of United Fingson Income Tax at the stances taken are accommanded by an affidavit.

Coupons and Bearer Deposit Certificates should be ladged S. G. WARBURG & CO. LTD.
Coupon Department. St. Albans House Goldsmith Street.
London. EC2P 20L.

3rd June 1977. Compagnie Financiere de Paris et des Pars-Bas-



BARLOW RAND LIMITED (Incorporated in the Republic of South Africa) 7% UNSECURED NOTES 1975-84 PAYMENT OF INTERES!

PAYMENT OF INTEREST

NOTICE IS HERERY GIVEN that interest at the rate of 7% per admini
the six mention ending 30 june 1977, will be used to the holders of the
'Unactive's Noos 1975-84 who are registered a the commany's register
'Unactive's Noos 1975-84 who are registered a the commany's register
'noteholders at the cost of business on 7° june 1977

The registers of abstenders in Johannesburg and the United Kingdom with
closed from 18 june to 24 june 1977 both gave arturise interest chacutes
taked to 30 Mms 1977 with to tosted to note believes from the johannesburg
United Kingdom registrary offices on or about 23 june 1977

United Kingdom registrary offices on or about 23 june 1977

United Kingdom registrary offices on or about 23 june 1977

United the rate of exchange at which the payment with the representation of Johannesburg
depth currects to the payments by the United Kingdom Registrary, will
the telegraphic franser rate of exchange between Johannesburg and the
Kingdom reling on the grat business day after 17 june 1977

In terms of the South African (acome Tax Act 1952, as amended, as
John Derman of the south African (acome Tax Act 1952, as amended, as
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John Derman of the south African (acome Tax Act 1952, as a mended of the south African (acome Tax Act 1952, as a mended of the south African (acome Tax Act 1952, as a mende Persons other than companies not ordinarily resident in South

omognies, which are not South African companies manny will accordingly deduct the bas from the faterest asyable to whose addresses in the register of note olders are outside South

REGISTERED OFFICE 33 de Beer Street.

SOUTH AFRICAN REGISTRARS: Rand Registrars Limited. 2nd Floor. Depositing House. 49 Joriusen Street-Braambonten Sy jorsawn streetBrainfonten
Johanneson: 2001
(P.O. Bot 317:9 Brainfonten 2017)
LINTED KINGOOM REGISTNARS
LINTED KINGOOM REGISTNARS
Livota Sank Limited
Pepistrar: Necarchies
The Calestrary
Gentling
Street BN12 6DA
England



BARLOW RAND LIMITED

Illustration of the Reported of Scutt Armel
75, UNSECURED NOTES 1975 84 - THE NOTES ").

THIRD CAPITAL REDEMPTION

NOTICE IS HEIGHT GIVEN but the force and redemption, noting to the capital and the hotes outstanding if I late 1974 will open the capital and of the hotes outstanding if I late 1974 will pain to the police of the hotes outstanding if I late 1974 will pain to the police of the hotes who are neg thread in the company's natural of consistency in the close of the hotes, and it is 1977. The registers natural of the 1977 bith days included kindown will be doned from the particular of the hotes of the late 1977 bith days included the third of the late 1977 bith days included the third of the late of the la

Control Act of 1947 relating to Capital on the waternis

on the warrants
By droor of the Board.
W C Warriner
Group Servetary
1 June 1977 REGISTERED OFFICE:

SOUTH AFRICAN REGISTRARS:

Notice of Redemption to the isolders of EUROPEAN COAL AND STEEL COMMUNITY US\$50,000,000 ioan 8;--1975-1982

The Countission of the European Communities: Bereby besifes bond holders that, I redemption involving a nomine sum of U.5.52,000,000 has been drawn in the press 14-01.8 Notary Public on 1th Mag. 1977.

The following bond social numbers have been drawn:

08431 to:

08430 inclusive.

Amount outstanding arter amortization of [st [uly, 1977 will be U.5.546,000,000

Sonds drawn for redemption will tesse to bear interest on 1st [uly, 1977 will be U.5.946,000,000

Sonds drawn for redemption will tesse to bear interest on 1st [uly, 1977 will be to 1st [uly, 1978 and otherwise, stacked, and will be payable according to the conditions turied bid rise bonds.

Sonds presented for relayment, should be sorrandered with coupons, up to 1st [uly, 1978 and otherwise, stacked, and will be payable according to the conditions turied bid rise bonds.

Sonds press to the conditions redemptable on 1st [uly 1976 which are stifl emistanding 23.982 — 23.168 to 23.135 — 23.137 to 23.146.

The facat Agent Brique de Faris et des Rive Bis Poor la Grand Ducke de Luxembourg.

Luxembourg. 17th May. 1977.

QUESEC CENTRAL RAILWAY COMPANY CAPITAL STOCK

the Matter of MARE VILLE MATTED and in the Matter of The Compines Act.

1843.

EOTICE IS HEREBY GIVEN. that a Portition in the Windom up of the abovenamed Company by the High Court of Justice vas on the Mh day of Mas 1871. In the said Court of Justice vas on the Mh day of Mas 1871, presented to the said Court of Justice vas on the Mh day of Mas 1871, presented to the said Petition is directed to be housed before the sourt sitting at the Royal Courts of Justice, Strand, London that the Said Petition is directed to be housed before the sourt sitting at the Royal Courts of Justice, Strand, London 1872, and any creditor or contributory of the said Compan Security to support of musice the matter of Justice of Justice of Mas 1877, and any creditor or contributory of the Petition may appear at the time of hearing, or person or by his counsel, for the foreign or contributory of the Petition of the foreign of the understand to any creditor or contributory of the said company recording such comy or pustment of the togalated charac for the Sainter of the Sainter of the Petitioner of the person of the Petitioner of the Pet in preparation for the dayment of the half-yearly dividend due 15th July 1977 on the above Stock for Treaster Gooks will be closed at 3.00 pm on 24th June and will be re-owned on 28th June. 1977.

R. H. PALIC.
Assimpti in milicipal time to reach the short-ed put later than four o'clock in the moon of the 17th day of June 1977.

Vo. 68187 of 1877
In the RIGH COURT OF JUSTICE Chancer Division Companies Court, in the Matter of SCREED FORCE CONTRACTORS LIMITED and in the Matter of The Companies Act. 1848
NOTICE IS HEREST GIVEN, that a Punion for the Matter of the diabeter of the diabeter of the Matter of the diabeter of the Matter of the Matter of the diabeter of the Matter of 8 Wateriod Pizce. Pail Mail. Loggon. SWIY 6AQ. 3rd June, 1977

of the Companies Act. 1948
NOTICE IS BEREEF GIVEN, that a Petition for the Windling up of the above-named Company by the Rich Court of fourier was on the 18th day of May 1977, presented to the said Court by RUTTERLEY AGGRECATES LINITED whose recisivered office is at RMC Rouse. Strain this said the said Petition of direction in direction of the Said Courts of Jouen 1977, and any creditor or contributory of the said Company desirous of sound. London WC2A 11L on the 20th day of Jouen 1977, and any creditor or contributory of the said Company desirous of any or of the said Court bay appear at the time of hearing, in person or by his counsel, limitable persons; and a copy of the said Petition will be formatised by the understanced of any creditor or contributory of the said Company requiring such copy of hearing the formation of contributory of the said Company requiring such copy of hearing the formation of the regulated charge for the said Court by RESIDEN.

Solitory for the reculated charge for the said Court by RESIDEN.

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G. L. LEIGR.
Legal Department,
Park West,
Edwart Road,
Lundon, W.2.
Red: GL/G/1/32, Tak 61-322 0151.
Solicitor for the Petationer. ACT. 1946

ACT. 1947

ACT. 1947 IN THE MATTER OF THE COMPANIES

HEPWORTH CHAMIC HOLDINGS

NOTICE IS HEREBY GIVEN that the francter Books for the 71.9% Contentible Unsecured Loan Stack. 1977, and the 71.9% December 5tock. 1988/93. of the 250 man of the 1988/93 of the 1988 for t

CONTRACTS AND TENDERS

COMISION EJECUTIVA HIDROELECTRICA DEL RIO L'EMPA (GEL) EL SALVADOR, CENTRAL AMERICA

Announces that international competitive bid invitations will be conducted for the work briefly described below?

Designing, fabricating, furnishing and delivering electrical equipment for the Ahuachapan Geothermal Plant, Unix No. 3.

Bidding Documents are expected to be available and Bids are expected to be opened in accordance with the following schedule: Bid Opening Delivery Bid No. Issued Documents

CEL-538 June 15, 1977 Sept. 14, 1977 April 30, 1979.
Contract Documents GST-D-3922 for Bid No. CEL-538, designing, fabricating, furnishing and delivering the following electrical equipment: A) H.V. (115 and 46 kV) Equipment, B) MV, and LV. Equipment, will be available to Bidders at ELC-Electroconsult, Consulting Engineers, Via Chiabrera 8, 20151 Milano, Italy, or Comission Ejecutiva Hidroeléctrica del Río Lampa (CEE), 92 Calle Poniente. San Salvador, El Salvador C.A.

Bidders not previously qualified must submit with their offer the following information:

1. Experience record in similar works as required 2. Brochure statement of financial resources

3. Description of plant and organization Banking references Other information which will aid in judging bidders

CEL has received a loan from the World Bank (IBRD) and proceeds of this loan will be applied to financing the contract resulting from the above bid invitation. Bidding is open only to firms from member countries of IBRD.

COMPAGNIE FRANCAISE DES PETROLES

E.A. CAPITAL STOCK OF Head Office: 5 roe Michel-Ange, 75016 Paris R.C. PARIS 8 542 051 180

NOTICE FOR SHAREHOLDERS

NOTICE FOR SHAREHOLDERS

MEETING

NOTICE IS HEREBY GIVEN to the Shareholders that chev are to comment on Friday. June 24. 1977 at the Company's Head Office 5 ruse Michel-Ange, 75016 Paris, for an Ordinary Head Office 5 ruse Michel-Ange, 75016 Paris, to an Ordinary Gebral Meeting at 10.30 a.m., so it to discuss the following bonds on the agendat

Language of the Store of Directors to observations and accounts for the wear 19.75. Aug/tors Report to the detailed and determination and advanced at the second and determination of the second of the second to the Board to the south of the second of the se

abbits/mets:

Bance de Paris et des Pays-Bas

Bance de Paris et des Pays-Bas

3 Rue d'Antin, 75002 Paris

Credit de Nord, 6 8 8 Sorievaro

Hausstanni, 75000 Paris
Batore the Orginara General Meeting
begins, a bins will be shown to the
starrendors.

This dim teatoring
10,04 Gross operations startes 110,00 aris

The Annies Report may be obtained
topecher with the proxy statistance. 10.00 a.m.
The Annual Report may be obtain together with the proxy statemer at the London Office of Banque de Parel Ras. Moor House 11 London Wall, London ECZY SDR.
THE BOARD OF DIRECTORS

SENTRUST LIMITED

(incorporated in the Republic of South Africa) DECLARATION OF DIVIDEND MOTICE IS HEREBY GIVEN man had divided No. 22 of 18 tents that had been sociared oaviste ordinary shareholders registered in books of the commany at the close ausmess or 17th June. 1977.

No instructions involving a change of the office of payment will be accepted after 17th, June 1977.

The REGISTER OF MEMBERS of the company will be CLOSED from 18th June to 1st July 1977, both days inclusive.

The division is declared in the Corrency of the Republic of South Africa. Payments from the United Kingdom corrency at the rate of the order to the correct of the correct For Full conditions of invention that he interpreted at or outsined figure the head offers or the offices of the transfer sectorizing of the conductor.

By Order of the Rossid.

SENERAL MIRING AND PRIANCE CORPORATION LIMITED LONGOR SECTIONES DET: V. G. W. DAYNES Princes House. 3: Princes House. 95 Greenem Street. 05: London, EC2V 785. Transfer Secretaries. 70. Box 102. Charter House. 95. Park Street. 86. Sec. 102. Sec. 103. S

tractice is hereast given that the Bharbon of Directors or this Company, has declared an infectors or this Company, has declared participative stricting of hereast participative stricting of the company. Given the stricting of the company. Given the stricting of the company. Stricting of the company of Convertable Ordinary Sharam rearrowated by Share warrants to bear will be using the same state of the

Competitive Originary Soare of the Consame without nominal or any value of
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seventh a

cents (6 4-5ths cents) on July 29
1977 and three-queries cents, 13 to 1377
cents) and one and one-thirt cents
if 1-5th (cents) within thirty days
after the days on which the Amend
ment is the Income Tas Act
(Casada, diving effect to budder
respicition No 27 becomes law but
only if such amendment becomes
1979 or prior to November 50
1979 and three-three-three-three1979 and three-t

Type on or prior to Nortanion 50
Type of the state of the

off the 15th tee and went down four and three.

Sthe other seeds to lose were Liaminities (apical trunners plast year function) for No 2 seed and separate Deposits. Special Deposits are truncing to the Walker Cup Essertainty for the Walker Cup Esse

Australia by two wickets

BY TREVOR BAILEY

ENGLAND FINALLY won the break the stranglehold that the first international of the summer English attack had established by the narrow margin of two Rather surprisingly Willey was sickets which, with a little more allowed to send down his his application from their batsmen quota of 11 overs for only 23 that ould have been far wider.

and eventually, both batsmen is writing to Greig while attanced the send of the strange of the send of the s

ould have been far wider. and evenually, both battener for the partially, both battener for the partially and interesting day's victims to Greig while attempting and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding and unsuccessfully to force the particlet, in which the fielding

CRICKET

Australia won the toss and and after 55 overs: elected to bat on a pitch that was rather two-paced at Old Trafford. Brearley and An willis and Lever shared the new brightly against some line from Passene Willis and Lever shared the new ball and quickly exploited obvious into from Pascoe. disting ball and quickly exploited obvious into from Pascoe. disting the tourists' sharp. Walker had the Warwig

mers game. He must have been trouble to score the 114 tun well satisfied when he rested his first pair of howlers after five When Breatley and Barion overs apiece and the total 17. resumed their partnership after

who could be termed in form.

Serjeant enjoyed some anxious moments when he attempted some unit hooks, but he survived and together with his captain took the total past 50 against some typically steady bowling from Underwood and Old.

At 52 the fact left hand-off the county of the total past 50 against some typically steady bowling and fast running between the wickets to take the score in At 52 the Kent left-hander had 1234.

The arrival of Walters on his managed to run themselves of fourth visit to the country, and in the same over and let Apstrali till availing a reany succession of anoth and Old restored to the deteriorating situation, as balance until Walker took in the was predictably trapped in the couple of wickets to give the was predictably trapped in the was predictable to the was predictable trapped in the was predictable to the was predictable trapped in the was gully without scoring.

'owards defeat though Serjeant boundary.' was still there 35 not out.

Serjeant nor Hookes were able to 1738 (Barlow 42).

their spirit by staging fight-backs of the was especially severe in the fewer than five occasions runs. He was especially severe in England deserved their victory. Lever, who took too long is terouser. But they nearly let the appropriate ball to these the appropriate staging in the severe in the

Brearley and Amiss bega brightly against some good box

uncertainty of the tourists' sharp. Walker had the Warwiet opening pair.

In the second over Lever had Davis brilliantly picked up, low and left handed, by Greig at slip, and in the third McCosker chopped injudiciously at a long hop from Willis to be caught behind.

With two wickets down and only two runs on the board Brearley was able to continue to set what would be termed very affacking fields in the limited overs game. He must have been

trauble to score the 114 run However, Greg Chappell the interval needing only 110 quickly found his touch, and also a useful all; in Serjeant, the one other Australian batsman who could be termed in form.

Serjeant enjoyed some time was the carry loss of Breaten was the carr

Chappell the with a ball that The outcome seemed a for kept a little low and straightened, gone conclusion, until this pa

eally without scoring.

At lunch Australia were 77 for to be of no avail as Knott as four and appeared to be heading still there to hit the wining

vas still there 35 not out. AUSTRALIA 1698 dec. 150 In the afternoon neither jeant 46, Marsh 42). ENGLAN

a動の略 にが終る ことがある とうしゅう BY ROGER PAUL

fall in Amateur

THE LAST THREE seeds in the Campbell next holed to test Amateur Coif Championship at his lead, and Hutchess of Ganton, North Yorkshire, were never in sight of the birds beaten yesterday as the tourns needed at the last to take 0 ment reached the quarter-final match to extra holes.

The last to go was Gordon record recently to manches the scattlish champion whose defeat was a triumph for losing to John Cuddily, where positive trinking of John entirely his own fault in powell a young Kent player on the property of the

a term off his studies of English and American literature with the ambition of winding a place in the Walker Cup from the Grant to a English the Grant to the Sase has competitive and than any of his competitive and the country was still three down when the Said I'm fed up with the Candilhy drove linto the interest of the drove linto the first the second when the drove linto the second when the drove linto the first the model of the drove linto the first the drove linto the first the model of the drove linto the first the dro winning Walker Cup team

The quarter final person
What we need to do is set our have a slightly unlikely attitudes right. If we do that about them. Michael Bonals
I am sure we can win."

who has won this champlon

am sure we can win."

who has won this champion
Powell, who has played with five times but is now princi-Powell, who has played with five times but is now principal the likes of Jerry Pate, now the a Walker. Cup selector. Open champion and through but has said that he advocate of the American not play in the team eren if advocate of the American wins this championship sistem.

"The competition is cut-throat the meets John Caddhy, as the competition is cut-throat with the Paul, McKellat met there, and only the realty a 18-year-old in Sandy Lyle and players survive. I have to be in the top six of our squad of McEvoy survived a despendent of the first party of the Walker to said.

17 in order to stay at university tussle with Les Walker to sign that's not easy."

The 20th and meets the international John Glover.

Wrong club

Murray lost the sixth and dub at the ninth where he went out of hinnes, to turn three above. Then he hooked hadly off the 15th tee, and went down

iny times albeit not since Gov. Securities.

Hugh Campbell was two op remises Equip tier 14 holes, but Hutcheon a other Securities. Equip tier 14 holes, but Hutcheon a other Securities. Equip the up and down two of the complete that make the 15th groon crests that make the 18th green to difficult. When Campbell hit had drive at the 18th, and Hatcheon squared with a par Lianilities a figure it began to look as if the Lianilities a figure is began to look as if the Lianilities a figure is began to look as if the Lianilities a figure is the look as in Circulation 7.251.284

Both hit poor drives at the Campbell recovered the better, Order Search on the groon Other Search on the groon

BANK RETURN Wednesday fund

BANKING DEPARTMEN 18,562,700 21,736,101 + 5,83 1,756,740,700 284,442,114 Liabilities 485,248,717 + 40,15 1.872,719,832 - 71.5 1,809,684,176 1290,691,392 86,033,148 + 18,115,253 + 185,963 -

1:572,719,932 SECTE DEPARTMENT 7.250,000,000+22 and two-putted from 40 feet.

حكن المن الالهل

The Management Page

A study of how good project management can transform a company from laggard to leader in a new technology is provided by L. M Ericsson, a top Swedish engineering group, which has just appointed a 39-year-old as its new chief executive. Christopher Lorenz reports.

Swedish lessons in product design

ANALYSTS OF Britain's facturer faced with the problem export problems have become of a determinating competitive obsessed with price and de position

EVOR BA

across manufacturing industry, below) became Ericsson's presi-the problem is one of outdated dent (and chief executive), and design. Solving it can prove 52-year-old Hans Sund unexpectedly difficult. Catching senior executive vice-president. up with the designs of one's. The achievement of the two Japanese or German compets men, and their teams of

ion. But this obviously involves tional suppliers (ITT a n unusual degree of risk, and Siemens) from the hidding. he extra resources and time re-

aportant, challenge is that the outcome. American, Dutch, even in a long-cycle, capital impany's structure may have to German and Japanete company's structure may have to German and Japanete companies were all eliminated munications. ore than once—if it is to over, several months ago. me internal inertia or com- Two major corporate re- tion in the market for telephone accurcy about existing pro- organisations have sintributed exchanges was established in the

iricsson specialises in tele new organisation. Until the arrival of a new top imunications equipment, and In the time between the two management team in 1964, there design concerned is an reorganisations, the importance were effectively two separate tremely complex piece of of meticulous project manage development departments deal-thinery: a computer-conment was rammed home when ing with public exchange tech-

livery dates, and seem to have After being virtually written forgotten an equally important off by its competitors in comfactor-product design. This puter controlled local switching falling is not confined to between 1971 and early 1976 for academic economists and other having missed the boat. "outsiders"; all too many of the Ericsson is beinging back, with country's leading companies the help of an astutely managed have computed the combined \$120m. design and engineering effect of stagnant home markets, project. As if to underline sliding sterling and surging everyone's faith in the new overseas demand, and come up "AXE" design, the two men with dramatic export project most closely associated with it tions—only to be sorely distance. 1977 have just been appointed at the results a year elevated to the top two positions in the entire group: the 39-year-For many companies, right old Bjoern Svedberg (pictured

tors-no easy task in itself- engineers, is beginning to be can often prove a waste of acknowledged around the world. expensive: effort, A year ago Ericsson's AXE since most of them will con-system beat the Canadians, since modifying or replacing Dutch, Germans and Japanese heir designs to keep one step to a large order in France (shared with ITT). In Holland The more far-seeing com-this spring, the pest office unies may be more ambitious, became sufficiently convinced of ad try to leaping the opposi- AXE's virtues to bust two tradi-(TTT . and

Only this week it was learnt uired to take such a large that the Australian telephone tep may also mean they have to administration had decided in ait much longer than usual favour of the Swedish system. or a return on new investment Apart from providing at least a strategy which may be diffi- \$A500m. worth of business into all to get past many a British the 1980s, a victory here would rancial director, with his eye help it to win other international ued to stock market ratings. orders, such is the technical decisions has come a healthy reputation of the Australian change in attitude right through Only ITT's the organisation. It is not only current eleventh-hour lobbying top management which now

a working product.

Parallel with these concrete

Ericsson's commanding posi-

of the Minister of Posts, who has realises that domination of one to approve the administration's product generation does not decision, is likely to change the guarantee success for very long.

ects. This is particularly true to Ericsson's resurgence in this early 1950s, with an electro-the company's traditional de-product area. The first affected mechanical design, crossbar, ins have dominated the world more than just the design and which became the international arket, and some of the staff engineering process itself standard round the globe. But wer down the organisation's Eight years, and complex in the early 1960s the company's irarchy can see no reason learning process later, the top management was quick to rechange.

An example of such problems, separate development company tronics, and computers in parallely example of such problems. itself, standard round the globe. But An example of such problems, separate development company tronics, and computers in particular, would eventually contribute to handle what was to become ficular, would eventually contribute to a much more reliable sign project for over 20 years.

L. M. Ericsson, one of the sk known Swedish-based entering multinationals; and the staff of the second was between the supplementary and the staff of the switching.

ROCI the famous Wallenberg in the grown trial and banking empire.

computer conhinery: a computer-conled local telephone the company nearly overhange. But the company's stretched its development reerience provides a sources, had to cancel its 10 years—brought them both tolagerial lesson for any manuoriginal programme and gave gether with the exporting and

Phasing of The AXE Design Process System Design Hardware Design and **Verification** and Testing 1973 1974 . 1975

priority to work on other parts home sales departments, each of side, where he was used to con-of its product line. Painful and which had also been separate trolling massive development expensive though this decision The technical director's team projects. Bringing a new discipwas at the time, both internally which had been working of line to project management, he and in the market place (where SPC thus became an integral immediately ordered a detailed and in the market place (where SPC thus became an integral immediately ordered a decided to adopt an it damaged Encesson's image), part of the mainstream organic resource assessment—only to the cancellation gave it the sation. One reason for the find that programming work for extra time and experience to departmental merger was the the local exchange project was design process. To tap the develop what it, and many a realisation that the design and going to be six times as great engineering resources of the potential customer, now claims development of computer-con as had been thought. This, and Swedish telecommunications is a more advanced product trolled exchanges was going to the fact that the processor for administration (equivalent to development has to be understood to the synthesis and lime consume that the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for administration (equivalent to development has to be understood to the processor for the than anything else on the world be expensive and time-consum- the switching family did not the telephone side of the British development has to be undermarket. The appreciation of ing and could not be left to have enough capacity for satis- Post Office), and to free the taken quickly, yet must be Tough project management then more rigorous project control operate as a peripheral activity, factory local service, meant that design engineers from all the matched with steady project steered AXE through develop-

on the world market.

ing companies which are domin- had imagined if it were to be organisations set up a joint sub- to control people in a separate arily short time for such a comated by financial thinking. "If carried through. After all that, sidiary in early 1970. Called organisation," we'd been run by purely finan- its cost might be prohibitive to Ellemtel, it was housed in Sund. cially-minded people, we would potential customers. weight in the decision-making as the less troubled programme products.

The strategy from 1964 was to local project. devalop a design which could be Only a handful of orders had laborator on the project, Mr. the cost and time required to used in a family of exchanges, been received by that date, but Svedberg, recalls that the split- test the electronic equipment. ranging from small rural centres the cancellation shook Ericsson's ting of development effort Mr. Svedberg says that enthrough so-called trunk ex- image and was an extremely "caused morale problems . . . a gineers on the earlier project

all, the large urban local.

plan for the local design project, approach. communications industry: that tion in about ten years' time, top management

Dr. Sund had the advantage of rperience on Ericsson's military The 1964 decision provides the local project would consume constraints and pressures of control. Such caution is also ment into the factory in little

changes to the most complex of tough decision for the salesmen lot of emotion was involved."

software is much more complex in 1979—nearly nine years later

For several reasons, the comwith which the design process food for thought for manufactur. far more resources than anyone Ericsson's other work, the two "very important when you want over five years — an extraordinate through into ing grammatics which are design bed imagined it is a second to the constraints when you want over five years — an extraordinate through the constraints which are design process.

> process. But failure to take the for trunk switching. The im- Dr. Sund considers that the floor employees given much the encouraging message to plunge would have destroyed mediate market demand for Ellentel arrangement speeded more preparation for the tech-every manufacturer that good Ericsson as an independent force the latter helped the management exchange design pro-nical changes in their work, but design and project management

things did not go according to from the "family of systems" program controlled local ex- how they would be tested. changes was developing more One factor stands out from all But the extent of the problems While every effort was rapidly round the world than Ericsson's claims about its AXE did not become clear until Dr. directed into the trunk design— it had anticipated, and that it design. The modularity of both Sund took over as head of the which has since become a best- was in danger of losing crucial hardware and computer softswitching division five years seller—the local project was put ground to its competitors, ware not only makes it easier later. The basic trouble was into low gear. It was obvious especially ITT. Several months to manufacture and test, but one which has dogged almost that such a design would still of intensive work by a 14-man also makes it simpler for a cusevery company that has tried be needed eventually: the com- team under Mr. Svedberg pro- tomer telephone administration to computerise part of its pro- pany estimated that it would duced a requirement specifica- to alter the exchange's pro-

> next stage - involving circuit ticularly short installation time design and other hardware ele. on site. the design and engineering pro- petitors, levels and the overall corporate

separate premises some dis- Yet another difference be example to the British Post not have gone into SPC at all." There was also some doubt tance away from Ericsson, tween the abortive 1960s pro-Office and its suppliers — who says Dr. Sund, emphasising that whether Ericsson had enough though it remained under close jects and the successful new one have taken almost as long on marketing and engineering fac engineers to carry through the supervision. Ericsson continued is that the production side was their own SPC project to get tors were given much more local exchange project as well to develop all other switching better integrated the second only as far as placing develop

caused tensions. A close col- the mistake of underestimating had been allowed to design to accept; many engineers, too, By 1971 the company had many pieces of hardware with-For a number of reasons, were unhappy at the departure realised that demand for stored- out paying enough attention to

duct line, especially in the tele, need to get into volume production which was accepted by the grammes. Other advantages software is much more complex in 1979—nearly nine years later system design proper began attracted the French, Dutch and and difficult to get right than the original target date in 1972, with Dr. Sund resisting Australians are the ability to one expects.

System design proper began attracted the French, Dutch and in 1972, with Dr. Sund resisting Australians are the ability to pressure from some engineers use fully electronic (digital) on the project who wanted the switching technology, and a par-

> - to be run almost in. If Ericsson can now claim so parallel. The graph shows how many advantages over its comcess was phased, keeping staff thanks to its troubles in the late 1960s, which put paid to commitment low for as long as its original design. While other possible, without losing momen. Swedish company was able to considers Dr. plex piece of equipment.

Not only does this set ar time round. Not only were shop- ment contracts-but it provides ment to decide to terminate the cess by about two years, but it the engineers did not repeat can turn lateness into a virtue.



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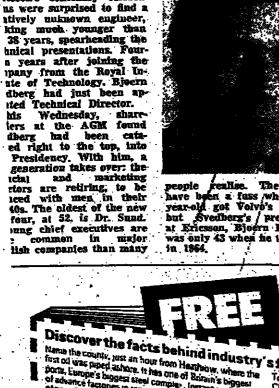
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at Ericsson, Bjoern Lundvall. was only 43 when he took over



realise. There may been a fuss when a 36-old got Volvo's top job Svedberg's predecessor

AXE may be selling but Svedberg faces nty of other pro hich manufactures as --Brazil, have hit profits. These factors, plus the shift to less intensive products threatened thousand of its Swedish jobs The government has helped by accelerating AXE orders, but the underlying problems

Lundvall's departure has not been caused by these difficulties; his wish to retire was well known before they chairmanskip means the most famous name of all, Marcus Wallenberg, steps down. But the new chief executive can be in no doubt that the Wallenberg eye will remain glued to Ericsson's perform-ance for many years to come.

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FRIDAY, JUNE 3, 1977



no agreement about the shape unions it hopes to bring about of Phase Three yet in sight, to as a result of education is a

either the Government or the 'Truch has made a public move in this field. It is true that most fundamental—must apply discussed, without very much shappening for many years as and that others may look more practicable from the employer's point of view than from that of the content of the tail end of the post-war against 36,000 in 1952 (at the tail end of the post-war and that members and the number of shoes, baths, (at the tail end of the post-war and the true that to sophisticated mode of the tail end of the post-war and the true that the tail end of the post-war and the true that the tail end of the post-war and the true that the tail end of the post-war and the true that the tail end of the post-war and the true that the tail end of the post-war and the true that the true that the true that the true that the content of the true that th practicable from the employer's ployers are concerned, the most point of view than from that of difficult task will probably be the trade union leader. But to make them more aware of they have been set down as a to make them more aware of they have been set down as a to make them more aware of the trade union leader. But to make them more aware of they have been set down as a to make them more aware of the trade union leader. But to make them more aware of they have been set down as a to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But to make them more aware of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of most of the trade union leader. But the obvious example of

The consensus

obviously be limited to a few be to produce a greater statistics does not show the specific aspects of the CBI pro-consciousness not only of the of next year. On the other hand, fully from time to time at the interest of time in a hundle of the rationalisation of bargain-situation in West Germany, but ing groups would take longer to admits that things are different achieve and the concentration there only because trade.

The dreams of nimeteenth rest of the Empire in Africa.

The dreams of nimeteenth rest of the Empire in Africa. the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the rationalisation of bargain-situation in West Germany, but optimize the seen as advances on all sides.

The dreams of ningteenth rest of the Empire in Africa, things of the much-value of the seen as advances on all sides.

The dreams of ningteenth rest of the Empire in Africa, things of the much-value the consequences of all this things of the much-value of the seen as advances on all sides.

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The dreams of ningteenth rest of the Empire in Africa, things of the much-value the great the seen as advances on all sides.

The dreams of ningteenth rest of the Empire in Africa, things of the much-value the present stand.

The dreams of ningteenth rest of the consequences of all this tions Act and the present stand the present s achieve and the concentration there only because trade of bargaining into a shorter unionism had to be re-created

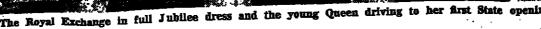
THERE IS no need, with Phase general change of attitude Two approaching its end and among both employers and

they have been set down as a programme for serious discussion by a body which does not often take such bold initiatives.

The consoners

The serious confrontation with the Immediate comment must members go, the main aim must





Twenty-five years of change

BY DAVID WATT

Industry. Increiore, is to be party from the fact that it tends out to be party from the fact that it tends of crude equivalent figures for 1975 were the Empire was ever, in an ab-would not have occurred if enough for a while to prevent turn out to bear vary medical some ideas about the lead to serious dissension.

The future of the fact and one that probably rapidly, but splashed about pect that neither recipe will be to make the fact and one that probably rapidly, but splashed about pect that neither recipe will be to make the fact and one that probably rapidly, but splashed about pect that neither recipe will be about the fact and one that probably rapidly, but splashed about pect that neither recipe will be about the fact and one that probably rapidly, but splashed about pect that neither recipe will be about the fact and one that probably rapidly, but splashed about pect that neither recipe will be about the fact and one that probably rapidly, but splashed about pect that neither recipe will be about pect that n Education

Third, the educational process—the longest-term part of fovs and tennic restants.

The problems are described by the fail and all the fail and all the fail and all the fail and a second free solute sense, a "good thing" is social change is a question of doubtful historical new resources.

The problems that an attempt to shore it up that at a shore it up that an attempt to shore it up that at a short attempt to shore it up that at a short a

there were 5.7m. 1952 TUC. So far as unifons and their telephones; in 1975 there were 20m. The 1952 volume of

The end of

specific aspects of the CBI programme. The first to strike one link between aggregate pay inis the different time-scales in creases and aggregate employwhich the various proposals ment but of the way in which
must be considered. On the one the tactics pursued by one
hand, for example, it would strong group of workers can
clearly be desirable to get some adversely affect other, less
clearly be desirable to get some

specific aspects of the CBI proconsciousness not only of the
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at the 1976 one shows
at U.K. airlines carried
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been wrong, or that the mere
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MEN AND MATTERS

developments, what mey caused as their ruler. It was not until deplote in principle almost any difficult — far sharper than in sharper. We have all been tempted to century) determination to all the "condition of the people" 1957 that Ghana and Malaya be- of the developments that I have the U.S. and marginally sharper. We have all been tempted to century) determination to all the "condition of the people" 1957 that Ghana and Malaya be- of the developments that I have the U.S. and marginally sharper. We have all been tempted to century) determination to all the people of the people of the people of the developments that I have the U.S. and marginally sharper. We have all been tempted to century) determination to all the people of the people of the people of the developments that I have the U.S. and marginally sharper. We have all been tempted to century) determination to all the people of the people of the people of the people of the developments that I have the U.S. and marginally sharper. We have all been tempted to century) determination to all the people of the

The Corporation of Lloyd's is

But there was some con-

bution of economic power. This denocrately destroyed by roo Macmillan and Selwyn 1409d, mises? How much participated by process has naturally been bing it of its economic legitiment to Callaghan and Healey is an of individuals in political many and, in so far as the attempt to assert authority economic processing is leastly and the Conservative Party European empires were closely under the old rules. So, in a Have we got the basic point is interests of way, is the so-called spread of the middle classes. Of its func "corporatism." But the trouble

still maintains that egalitarian the middle classes, of its func "corporatism." But the trouble be transferred upwards to ism has been carried too far. tional legitimacy as well is that none of the institutions European level and how me

spell out once again the serious

Second, the creation of a

Woman who has Everything in

mass electorate, Their wildest
pay controls, whether statutory economic outlook and the control of the co the Lord Shaftesbury and others being the sole arbiter of when fields is now coming to an end, distinct signs of coming to grief where they will.

No doubt there was an an end, distinct signs of coming to grief where they will. would nave gravely disappointed being through the Lord Shaftesbury and others inflation that changes in it are For this reason, too, it would needed urgently—not least be prudent if there is to be because the distortions created such a body, to keen it senarate by several years of control can tot all be put right overnight.

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The Confederation of British

The Confederation of British

The Confederation of British

Industry, therefore, is to be partly from the fact that it tends of these islands. This is not could and matters which could simply a matter of crude specific and not all be put right overnight.

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Industry, therefore, is to be partly from the fact that it tends of these islands. This is not could and matters which could simply a matter of crude specific and one partly from the fact that it tends of these islands. This is not contend to a number of a reason, and not only in question, and others being the sole arbitrar of when fields is now coming to an end in land there is something the being the sole arbitrar of rorigin tourist trade. But the distinct signs of coming to great who believed that spiritual well-being who believed t

that an attempt to shore it up The problem, in Britain as in end to have commanded the sup- logical progress are not really

seneral change of attitude allowed and the allowation of the since then, 27 more indepensive books. How could one when countries — because our whole stature or genius might at the choice of tation and the alleviation of the since then, 27 more indepensive books. How could one when countries — because our whole stature or genius might at the choice of tation and the alleviation of the consequences have system has in the past been stature or genius might at the choice of tation and the alleviation of the consequences have system has in the past been stature or genius might at the choice of tation and the alleviation of the consequences have system has in the past been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been so unqualifiedly good? For based more than most on an have been founded, five have been founded, five have been founded, five have been fou

really constitutional ones life system capable of adjusting

Escalation in Rhodesia

into Mozambique does not heavier weapons. appear to have been particularly successful either politically or militarily. Politically it has led to a predictable outery outside the country and could yet lead to the Rhodesian guerillas and those who back them determining further to intensify the fighting. Militarily the Rhodesian armed forces do not seem to have found very much seem to have found very much either in the way of guerillas it were, with no holds barred—

The Corporation of Lloyd's in the way of guerillas it were, with no holds barred—

The Corporation of Lloyd's in the way of guerillas in the way of gueril or stocks of munitions. The will grow. or stocks of munitions. The was green acting on precedent, having guerillas, if they had been in Yet the question that white paid out similar bonuses at the

Cubans

fare_

illustrate one simple point for to sue for terms? The answer action conformed with pay call the parties in the conflict, is surely no. The Rhodesians guidelines. A spokeswoman recall the parties in the conflict. Is surely no. The Rhodesians guidelines. A spokeswoman reported that though there had countries behind the from Cur. It is that wars tend to escalate, can win a campaign or even a ported that though there had countries behind the from Cur. That there is a war in and series of campaigns, but their been a few applications, she tain with the exception of East around Rhodesia there can be own resources are so small and thought none was considered to Germany. Mickelson in London operated for the Americans by reflection of the fact that the around Rhodesia there can be own resturces are so small and no doubt, even if it is not formally so defined. It began as a against them so large, that a number of small and relatively infrequent incidents. The incidents have become bigger and almost an every-day occurrence. The weapons used have become the potential forces ranged be within the terms of the incomes policy. But what about the incomes policy. But what about instance in a tour of the combined organ as a chief engineer who had done incomes policy. But what about it is a chief engineer who had done incomes policy. But what about it is a chief engineer who had done incomes policy. But what about it is a chief engineer who had done incomes policy. But what about it is a chief engineer who had done is ation, talked about the incomes policy. But what about it is a chief engineer who had done is ation, talked about the same job for Dr. Goebbels.

Lloyd's? An answer on that case would have to wait till regimes to throttlesse flow of the streetien programmes. It is a chief engineer who had done is ation, talked about the increasing the same job for Dr. Goebbels.

Buchan said the official on a less specialised approach information across international holiday after Jubilee day next week.

The weapons used have become higher and a chief engineer who had done incomes policy. But what about it is ation, talked about the increasing the same job for Dr. Goebbels.

Buchan said the official on a less specialised approach information across international holiday after Jubilee day next week. The weapons used have become the military themselves. The heavier and the degree of out-decisive factor, if any were side help to the guerillas has needed, must be the attitude of happen quite often, as they are which has come out far more the guerillas count on support favour of early majority rule. In the midst of the ideological

THE RHODESIAN incursion companied by the use of yet

Jubilee pay

the area in any great numbers, Rhodesians have to ask them- time of George V's jubilee, had simply melted away as is selves is this: is it a war that George VI's coronation, and the in the nature of guerilla war- they have any reasonable present Queen's coronation. chance of winning or, failing that, of fighting to the point fusion yesterday when the "It was where the guerillas and those Department of Employment and all The episode, however, does who support them are obliged was asked whether the Lloyd's increased. Border crossings the new U.S. Administration bound to do-both ways-when firmly than its predecessor in

Radio rows

the guerillas count on support favour of early majority rule.

The process of escalation The present situation of could continue in many forms. escalating warfare was predict. It would not be surprising, for able and predicted several years to respond to the incursion into Mozambique by stepping up have warned repeatedly that their attacks on the town of this is what would happen and Umtail, one of the larger there is no comfort in seeing Rodesian population centres the predictions being fulfilled which is close to the Mozambique border. It is also possible the same, though more urgent bique border. It is also possible to same, though more urgent that the Cubans—with Soviet It is that Rhodesia is heading support—could intervene in the conflict in a way that they have been around one so far. Such a move would almost certainly be are doned to the course of the larger than the conflict in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered in a way that they have been around not considered its first Dublin dent carter has animated on the stations of the larger there is no comfort in seeing the form McDonald's; besides the considered



'and all who sail

showing their capacity to broad and other equipment. cast all manner of information This massive concentration of and any sort of preaching was him a reputation as executive vice president one electricity chief. Buchan

find out details. Buchan him- station self was involved in the early days of the U.S. government's

tions have shown to sign of Buchan added cheerfully that training for Barnwood. weakening in their stesoive to it was thought the receiving support the stations and Presi-countries spent more on jam-

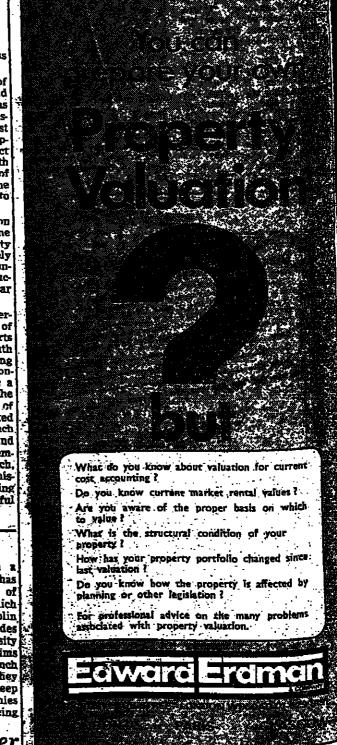
Communist regimes more by scape the Board's power stations

than by trying to wage a propaskills has been without a head ganda war. It is a point that since Bob Farrell retired as has upset some dissidents, but director general in April. Yes-Mickelson, a former president terday a burly. Scots physicist of CBS news, argued that the of 44. Dr. Ian Preston, was apstations have a duty to reach pointed to the post with effect the widest possible audience from July 1, and he brings with reckoned counter-productive. As the brightest prospects in the for the number of listeners, industry to-day," according to

said For the last five years Preston audiences tended to increase has been chief engineer of the significantly at times of crisis. South of Scotland Electricity He cited the recent Romanian Board where he has been closely earthquake disaster, when involved inter alia with run-thousands of Romanians con-ning in the so far, highly suctacted RFE in Munich to cessful Hunterston B nuclear

Barnwood is currently suffering long overrons on many of separate Berlin-based East ing long overrons on many or German service, RIAS.

East ing long overrons on many or the arts for the arts for the arts of which Preston learned in South transmitting vehicles that had Scotland, is that of inter-leaving been Rommel's in the desert, design requirements with conprobable though it sounds, is Broadcasts were jammed re-design, construction, commiscommunications imperialism gularly everywhere except sioning and trouble shooting Successive U.S. Schministra- Romania and Hungary, though aspects of the total iob. Useful



FINANCIAL TIMES SURVEY

Friday June 3 1977

Brilish Exports

Many British companies now see the growth of exports as the primary means of achieving their sales and profit objectives. An aggressive effort to recover lost markets is under way and the results so far look encouraging.



XVII

XVII

Imports

978

350

796

562

Time to sing the praises

By Geoffrey Owen

among businessmen that the formidable. But there is no of British industry. Our weak-compete on design price and believed to account for more affected by revaluations of the nesses are publicised to excess, delivery. Throughout mechanithan half the world market.

D-mark. they say, while our achieve cal engineering, a sector characteristic world domination on the scale ments, especially in the export terised by many small and achieved by BSR is not feasible Strategy field, are underplayed. The medium-sized companies, the for most companies, but the As the NEI ere the businessmen do have Strength ome grounds for their irritation - is the great bulk of U.K. . The picture.

The problems of the textile is unrealistic.

In chemicals, to, which pro- In the past, despite the example of products like the Land andably demand attention, duced the second-largest trade ample of products like the Land

the sort of products which ceuticals, dyestuffs and plant it—that British companies have tition. a position of world leadership

lamorous products unknown to strength, such as dractors or the success of the Land he general public and quietly diesel engines, are offet by Rove happens to he a refutation on with the job of interest after machinery and parts of that exporters should concentrate their efforts on the few as farm machinery industry. The fact that the inflation tate U.K. economy, with the sid of North Sea oil, moves into a more stable condition in which trace at the accompanying But one of the features of markets which provide substantials showing the trade per mechanical engineering is the tial volume. The strength of the careful development industrial in part to the careful development of the careful development of the careful development in manufacturing companies do everyone, not least the news-

hile the large imports of iron surplus last year the ability to Rover, there has been a rough id steel are a cause for con-compete is not in question rule of thumb in the motor rn. But more significant, in For ICI, the dominant company, industry, and in several other

products such as pharma-

panies of this sort—British sales. are about to relinquish it. In based international companies the which can hold their own against world competition both because exporter shove France and in scale of production and in sterling. It is true, as a recent Japan, though some way behind technical sophistication—than West Germany and the is often supposed, and they do valuation cannot in itself be exnot all have to be very large, pected to produce a long-term devoting more resources to this frequently cited yet still reveal- ports depend on many other of them is the fact that our heavy plant exports, and no from a U.K. manufacturing non-price factors, such as quality with the other EEC countries. competition from this base has achieved a dominant and reliability, that British in-IT IS A constant complaint source will become increasingly position in record changers; dustry is sometimes said to be into the Community. Does this nearly 90 per cent of its record inferior to, say, West Germany, newspapers and other media cause for despair about the changer production is shipped whose export achievements have present an unbalanced picture ability of British companies to overseas and the company is not so far been adversely

charge is justified only in part, incidence of labour disputes is idea of exporting, say, two-

f industry, illustrates the point. ence between industrial in part to the careful development to the careful development of the traditional exporting sec expect to have a commanding poorest of the traditional exporting sec expect to have a commanding poorest of the Land ors which continue to play a position in every major line; it countries, where the Land exports have become not merely the British economy. If the ital part. Scotch whisky ex- may be regrettable that we im- Rover is often the most widely exports have become, not merely the British economy. If the orts, for instance, rose 19 per port so many electric type used vehicle; the individual volume but a major contribu-recovery of nerve and selfent. in value last year to writers or so much weaving volumes may be small, but in value last year to writers or so much weaving volumes may be small, but in the volume, but a major contributor recovery of nerve and self-attention to profits and a fast-growing confidence of which there are north reached \$300m. but to aim for self-sufficiency full part of the total export of their total turnover. The problems of the total is unrealistic.

the context of Britain's econo growth in direct exports has industries, that exports should it position as a whole, is the been one of the most dynamic never exceed about 50 per cent. Intiming strength of some of elements in the business over of sales. The argument was a other sectors, of which the last few years. While the that export business was more

capture the imagination of the protection chemicals, where Most companies, of course, got Yet it is in these areas price is less important than a nowhere near the 50 per cent. and a good many others like technical lead over the compe mark but were content to jog

diversified concerns like ICI. A increase in export volume. Exing case is that of BSR, which things becides price; it is in the

since major overseas contracts low. Several of the American thirds or more of U.K. pro- market shares depend on a and perhaps less challenging issually receive very full treat- companies which have invested duction is by no means un-complete marketing strategy markets of the oil-producing in British industry developed over a number of nent; as for the bad news in this sector and have become known in British industry, developed over a number of countries. But there are when, for instance, the U.K. leading exporter Laterpillar British Leyland's Land Rover years in the light of long-term enough cases of companies becomes a net importer of pass and Cummins are tramples— is another example of a ubiquit trends. Such a strategy is unsuch that have made great strides which have made great strides one example of a leading position term exchange rate changes, within the EEC in the last few maintained a leading position term exchange rate changes, we within the EEC in the last few maintained a leading position term exchange rate changes, we within the EEC in the last few maintained a leading position term exchange rate changes, we will relations. country four-by-four vehicles, treated as windfall additions to components is another—to show despite a very small home mar- profits. Only if changes in rela- that the task is not impossible. ker and despite intense competitive costs are believed to be not tion from American, Japanese capable of being made to last. The confidence to attack and now Continental companies will marketing strategies be really difficult markets,

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The confidence to attack the

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Japan Finland

The Middle East

Latin America

THE TOP THIRTY EXPORT MARKETS IN 1976 Country Exports Saudi Arabi

•		
Country U.S.	Exports · 2.449	Imports 3,044
West Germany	1,834	2,757
France	1,710	2,091
Netherlands	1.500	- 2,428
Belgium/Luxembourg	1,401	1,300
Irish Republic	1,247	1,008
Sweden	1,045	1.188
Switzerland	1,000	963
Italy	826	1,106
Nigeria	774	317
Australia	688	394
Denmark	655	705
South Africa	645	613
Canada	628	1,160
		

IACM Sestiming	ÁUL	451
Israel	249	128
Soviet Union	240	667
Portugal	223	109
Austria	212	232
Turkey	211	60
India	207	353
Hong Kong	204	440
Poland	189 .	154
Dubai	189	122

400

289

Source: Overseas Trade: Statistics.

		1-6				
		1976	-		1975	
	Exports	Imports	Balance	Exports	Imports	Balance
Non-electric machinery	5.058	3,254	+1,804	4,255	2.300	+ 1.955
Chemicals	3.046	2,000	+1.046	2,179	1,409	+ 770
Road motor vehicles	2.224	1.398	+ 826	1,737	883	+ 851
Electrical machinery	2.004	L383	+ 620	1,529	1,045	+ 484
Textiles	934	911	+ 23	698	683	+ 15
Iron and steel		966	- 272	683	821	- 148
Instruments	629	575	+ 54	518	447	+ 71
Aircraft	416	253	+ 163	360	202	+ 158
Clothing	412	684	- 272	265	505	- 240
Ships and boats	2 1 1.	58	+ 183	215	61	+ 174
Source: Overseas Trade						

The signs are encouraging

By Edmund Dell, M.P., Secretary of State for Trade



Godfrey Hounsfield with his brainchild the EMI-Scanner, the first of a new ind of computerised X-ray instrument for medical diagnosis. EMI has more han 200 EMI-Scanners on order, worth an estimated £44m, in addition to more than 600 already installed, mostly in North America.

IT IS encouraging that, after the disappointments early this year, the latest information is that export volumes have been In March and April the export

rate was a fifth higher in real terms than it was during the third quarter of 1975, the lowest ebb in the recession. And so far as the disappointing level at the beginning of this year is concerned, the first indications are that other industrial countries may have been sharing our subdued export performance.

If we look at the picture on market basis U.K. exports to Western Europe have been slowing down recently. This is hardly surprising given the slow economic recovery in the area. But express to North America. to OPEC and to the centrally planned economies have been rising sharply.

taining our share of these growth markets against intense competition from other indus-

plus since the summer of 1972, actually down. We cannot expect every monthly The warning is clear. Oil, renewal of the Trade Pledge for greater difficulty.

return to be good from now on, while it lasts, is just as useful another year. In the past three months sales but it seems possible that the an export as any other. Oil But so long as high unemploy- of the British Overseas Trade to the oil exporters exceeded Government was being too cau- is not merely an accidental ment remains widespread, press Board. Readers of the Financial Elbn., our best performance tious in not expecting a sus- benefit provided by nature, it is sures on governments to adopt Times will note that in addition ever. In value terms the rise tained current account surplus the result of the ingenuity and protectionist policies will re- to wages and salaries be

at any time since the war.

ment in U.K. trading statistics marketing performance.

add the very strong performance than from manufactures. leaders re-affirmed their com- high and many of them are export effort. I am told that of invisibles. In the last Indeed, in the last three mitment to both expansion and encountering considerable re- over 2.300 firms have registered their com- high and many of them are export effort. I am told that or invisibles. In the last fluctuation while the volume of the open trading system. I sistance to their manufactured as running Export Years and this account totalled 53.7bn, and petroleum and petroleum properties of the open trading system. I sistance to their manufactured as running Export Years and this account totalled 53.7bn, and petroleum properties of the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running Export Years and the open trading system. I sistance to their manufactured as running export Years and the open trading system. I sistance to their manufactured as running export Years and the open trading system. I sistance to their manufactured as running export Years and Years and Years and Years and Years and Years and Y our net credit E019m. When the ducts exports are suffering exceptions are suffering exceptions. When the ducts exports from the found a results for visible and invisible tenth, manufactures were up by impetus should be given to the tionally bigh unemployment number which have found a trade are combined, in the only 1½ per cent. And within multilateral trade negotiations, the adjustments to accommodate real response from the total force. The message that extended the total force is the contraction manufactures the And at the OECD Ministerial greater exports from the Third force. our first current account sur- largest item, machinery, was Council later this month the World either cannot be made ports means expansion needs British Government will support or can be made only with much to be heard and understood

from a year earlier was 47 per 10 emerge until the first half of the often dangerous work of main strong, World trade is emphasised the responsibilities many people engaged in its ex-still beset with problems. Un- of management where unit costs plot times as much to OPEC

However, we are moving into problems by reliance to the responsibilities many people engaged in its ex-still beset with problems. Un- of management where unit costs plotation. But no industrial employment is not a disease are concerned. By permitting countries by value as we did current account surplus at a country of our size can hope peculiar to us—about 15m. a higher volume of production to float to success on a sea of people within the OECD area export sales may provide a way have a result of the dedicated. As a result of the dedicated is still depressed, real living period of more still out of work. Among of reducing unit costs. period of years with a reduced the main industrial countries Finally, I am delighted to effort being made by many standards falling and unemploy- period of years with a reduced the main industrial countries to many standards falling and unemploy- balance of payments constraint, all except Germany, Japan and see that under the banner of balance of payments constraint. ment far higher than it has been. We must use these years to the Netherlands were in cur- Export Year a great many comstrengthen our manufacturing rent account deficit last year. panies have been taking steps

Moreover the recent improve base and greatly improve our In the non-oil developing to ensure that the whole of To these successes we should stems from North Sea off rather

At the London Summit world much worse. Their debts are the information about their

So far as the U.K. is con-cerned the significance of this world picture is clear enough. As the managing director of the International Monetary Fund suggested a few weeks ago, it is reasonable to expect a moderate growth of world trade this year. But in a situation where so many countries are confronted by an urgent need to bring their accounts into better balance it is certain that the struggle for markets will intensify. We must strengthen our own efforts in that struggle.

A major factor affecting the success of our efforts will of course be the trend of unit costs in the U.K. as they are expressed in the currency of our customers. A major increase in costs unmatched by improvements in productivity would be very damaging to exports and all the benefits that flow from

This point was recently put to me very fairly by the chairman

countries problems are very their staffs are provided with

throughout industry.

Britain's biggest exporters are accounting for an ever larger proportion of the country's earnings, and in some circumstances, as GEOFFREY OWEN points out, size can be an advantage. But this is not to denigrate the continuing importance of the small exporter and sub-contractor. MARGARET HUGHES outlines his successes and problems.



Exporters large.

THE STRUCTURE of British of exported growth, at least at ing exports at a rate faster than of its directors. "Many of our It applies, for instance, to the cisely this kind of worldwide with the supplier taking full commitment, and the spread of management responsibility for compete effectively; indistry has been radically the level of some individual ness. The experience of ICI, sice to achieve costs which will the Post-war companies it not of management responsibility for compete effectively; indistry has been radically the level of some individual ness. The experience of ICI, sice to achieve costs which will the Post-war companies it not of management responsibility for compete effectively; indistry has been radically the level of some individual the other parts of their busi-plants have to be sized at world-ness. The experience of ICI, sice to achieve costs which will the Soviet bloc.

The solution in which the 100 is the country's interest of the country's interest in the solution of the country's interest of the country's interest of the country's interest of the country's interest of the post war count for not far short of:

The spectacular of the country's interest of the country's interest of tractors to the recent £150m. radicates believe to the recent £150m. radicates believe to the country to the country to the country to the country to the recent £150m. radicates of Brazil's through mergers; but possibly order for two meth and into the part of British country in the UK. The shipments of the country to the resultant products and proposed which will be severed to the part of the part of British country to the resultant products and proposed which this country in the UK. The shipment of the country in the UK. The shipment of the country is not necessarily a matter of tractors to the recent £150m. radicates both the country in the UK. The country is not necessarily a matter of tractors to the recent £

seas transactions inquiry, carried out in 1974, half of the exports from the U.K. and country's total exports as relate to each company's finan-recorded in the overscas trade cial year ending in 1976, except accounts were accounted for by where otherwise stated.)
89 companies in 1974, compared with 100 in the previous year. Two-thirds of total exports were in the hands of only 230 companies, compared with over 300 in 1973.

. It is true that the other third, involving mainly medium-sized and smaller companies, still represents a substantial part of the whole. The case for encouraging small. companies to develop and expand their export business is as strong as ever. But it takes a very large number of small companies to produce an aggregate export total in the range of £200m, a year or more. which the top dozen or so of the biggest companies are now achieving: British Leyland and ICI, the two leaders, will soon be passing the £1bn. mark.

Thus the policies of the largest companies, their attihtude to exporting as a source of profit and of growth, are of crucial importance to the country's export drive. Fortunately there is some evidence a to suggest that the profitability t of export sales in relation to the home market has improved. considerably in recent years, largely because of sterling depreciation, and that the idea

	1976	. 1975
". ;	Em.	£m.
British Leyland	897*	589
ICI	822	-586
Ford	632	452
British Petroleur	n .613 :	278
British Steel	448	386
GEC	405	315
Massey Ferguson	337	243
Unilever	- 3 05	
Hawker Siddeley		24
Courtaulds	285†	28
BAC	270	200
EBM	240	178
Rolls-Royce	235	24
Distillers	193	16
Vanxhall	186	15
BICC	165	11
GKN	144	11

BAT Industries 113 94 112 Lucas Caterpillar * Calendar year 1976, † In the financial year ending March, 1977, Courtaulds ex-ports rose to £405m.

Dunlop Holdings 126

Tube Investments 125

(The figures are for direct more than half of ICI's total hand in hand with the build-up our international competitors." of ICI's manufacturing activiing the value of local plants in stimulating exports from the Size is not everything in built up the necessary staff to and the like—which are often but in other ways. In the mean-management reson U.K. As another top exporter, export markets—some of the handle them. But it is pre-awarded on a "turnkey" basis, while, the emergence of British-large scale are essentiated and the like—which are often but in other ways. In the mean-management reson the bandle them. But it is pre-awarded on a "turnkey" basis, while, the emergence of British-large scale are essentiated and the like—which are often but in other ways. In the mean-management reson the contracts of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations, railway installations discussions on jumbo contracts, financial engineer projects of this sort and has stations. ties on the Continent, illustrat- Consistent ing the value of local plants in but to provide more of it."

on exporting are clearly express involve special sed in this comment from one obstacles discussed elsewhere.

responsible for the bulk of panies sterling depreciation has sort of long-term commitment been a major factor in increase to the Continental market. Last been a major factor in increase to the Continental market. Last been a major factor in increase to the Continental market. Last been a major factor in increase to the Continental market. Last been a major factor in increase to the Continental market. Last been a major factor in increase to the Continental market. Last these world markets will do or require. We must have an menagement and engineering development of a financial pack- ning major contracts—for and commitment in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to decision to take it on implied facture was one element in this to group themselves into con- ability to put to make available contract; another was the sortia for the purpose of win- and contract.

According to the latest been a major factor in increase to the Continental market. Last to make available contract; another was the sortia for the purpose of win- and contract.

The figures are for direct was one all the purpose of win- and contract.

The figures are for direct was one all the purpose of win- and contract.

The figures are for direct was one all the purpose of win spectacular increase has gone markets and the activities of ness operations.

GEC, has put it, "the aim of most consistent records have building up overseas sub been achieved by small and sidiaries is not to take work medium-sized specialists—but it away from the U.K. factories can bring certain financial advantages. This does not only ICI sees itself as an inter apply to the competition for the national business and its views so-called jumbo contracts, which

Massey-Ferguson, of course, increase its share of world countries, notably West Ger- Clearly a company h is a somewhat special case; it markets, it has to compete for, many. has had many years of ex- and win, more of the very This problem, however, is committing itself to perience in handling oversees largest contracts—for power being tackled not just in the but in this type of

more than half of ICI's total world-wide and is tuned in to pames simply come not have with morgan creater, which major truck manufacturing from the new plant exports. Interestingly, this specially increase has gone markets and the activities of ness operations.

Interestingly, this special increase has gone markets and the activities of ness operations.

and exporters small

SIZE DISTRIBUTION OF LARGE EXPORTERS

	197	ا خست ا	19	14 ——
Size of direct exports	No. of companies	Amounts (£m.)	No. of companies	Amounts (£m.)
Over 50m £20m.£50m £10m.£20m £5m.£10m	23 41 70 118 584	2,883 1,275 1,000 832 1,325	50 .85 109 .180 .766	1,532 1,304 1,813
Under film. (incomplete)	859	326	686	

Source: Trade and Industry, July 16, 1976.

Trade, and that was pub Coronet EM, a small pump Many companies, however, unable to take adverted are based on a Department of Industry inquity lished some years back. And manufacturer, exporting as work and manpower which among companies which covered 87 per cent. of total U.K. exports still there is no direct monitor much as 90 per cent. of their exporting requires too daunting in 1974. The remaining 13 per cent, of total exports, would have ing of their export activities, the total production.

Small exporters unable to take adverted and manufacturer, exporting as work and manpower which selling forward in 1974. The remaining 13 per cent, of total exports, would have ing of their export activities, the total production.

-documentation presents a currency they the in 1974. The remaining 13 per cent, of total exports would have ing of their export activities, the total production.

in the national economy.

survey carried out in the North Automation, which experts heavily on the commercial staff domestic inflation West by the Department of computer-based systems, and at overseas embassies. porters are not confined to par-principle that for a small commated that as much as 70 per ticular industries, while a large pany to enter the export market cent. of all documents are inpart of their exports are in he needs to have either a very correctly filled. Without the

less than their contribution to parallel lines.

contribution was thus put at Facilities included the medium sized as well. It was then estimated that clothing, footwear,

Profitable

per employee. Also by virtue of his export negotiations.

DESPITE THE small exporter's for exports of reproduction clubs, commercial libraries, etc. Last year more significant contribution towards furniture, employs only 12 If the company plans to companies switche

The nearest it could get was a diesel engine exporters, Quest tions just mentioned, leaning still adversely

direct as sub-contractors to the flexible product suitable, with correct documents the exporter out too much adaptation for will be unable to raise the vital both domestic and home finance necessary for his markets or to concentrate on exporting operation vey and other one-off surveys one market—the export market The solution to this problem finance as such b which have been conducted from -and design exclusively for is to turn to the export houses shipment finance.

time to time, it seems that their this rather than carry the over- which were the original British banks are the o contribution to exports is rather heads needed to produce two exporters and as such are but unfortunately

per cent. of the working popula- small exporter is largely for. They tend to specialise in case with a f tion.

gotten. Government legislation particular categories of goods small company. By a process of deduction and the financial institutions, in particular markets and will, Many small various figures have been put geared to the "big boys" of vidual service, take over the step in and provon their export contribution. British business. And while whole transaction for the small to support the step in and provon their export contribution. British business. And while whole transaction for the small to support the step in and provon their export contribution. British business are been over company including shipping, attacking export the step in the step in the step in and provon the step in the st

Since publication of the exports. tion was probably in the 5 to new facilities have been set up house is that it will pay the encouragement : tion was probably in the 5 to new receives have been set up nouse is that it will pay the encouragement:

10 per cent range. This, how to help small companies by the exporter in cash for his goods panies. Given the ever, did not include the sub
Government, banks and other and offer the overseas buyer it said, they coul stantial sub-contracting work institutions. The credit at his own risk, taking of the necessar stantial sub-contracting work.

In create at his own risk, taking of the necessar undertaken by small companies. Services available to exporters the complex documentation Britain's econon in certain sectors such as as a whole are, of course, also over as well. Their flexibility. In his letter

factures they tend overall to failure to make full use of them over his business to the export re-examination export a higher percentage of -often because he is unaware house the small exporter loses Small Exporter their total exports than the large of their existence or does not control over the marketing of chamber also di companies in the same field. The provide enough detail about his his product. everse is true, however, in the company when he does approach But perhaps the biggest prob-support for joi electrical and non-electrical these organisations for advice, lem for small exporters is cash overseas trade i machinery and transport equip. It is largely a problem of com. flow and therefore export hit the small ment sectors.

munication which is gradually finance both to finance produc- particular, as we being appreciated-more is now tion and to provide the longer the more genera being done by the Government period of credits than is norm-industry aid sch and banks in particular to pubally required by domestic cus-eligibilty criteri.

Their export business is often licise their facilities and to tomers. The facilities available high for small more profitable, too, with, not urge the exporter to make use to small companies are the same. Special loan surprisingly a high ratio of sales of them as early as possible in as for any exporter and are de-been made avi

Virtually all large companies post to point small exporters in find the various minimum limits while the Indu have many small suppliers, and the right direction. Once the see by ECGD too high. most of these that export obtain potential exporter approaches most of these that export obtain one of the ten offices in London Criticism companies, many of which are and the provinces, the staff are incorporated directly into pro- able to direct them to the appro-

export direct then he (or his currency involcing are virtually no official statistics. Notably, most of the small staff) will have to either visit attempt to stabilis available to illustrate their role company winners are stabilistics. available to illustrate their role company winners exported a the market himself and be preas was discovered by the Bolton very high proportion of their can be costly, or appoint a comfind themselves committee during its inquiry total output, mostly over 60 per petent and trustworthy agent while sterling h into the role of the small firms cent. with some, such as John Before doing either he should externally and thei Robson (Shipley) horizontal consult fully with the organisa- reflect this, their

This tends to bear out the particular problem—it is esti-

experts in merchanting. They take into accoun But while they are acknow-fall into seven main categories overall overdraft companies are said to produce Award and may gain from the manufacturers export agents, company is 20 per cent of the gross national publicity that goes with it, the buying houses, finance houses, extended in finan product and to employ over 25 cry, all too often, is that the factors and confirming houses. This per cent of the working popula. accounted for by the 1,608 large ways true—though things are financing and debt collection country's export companies. The small exporters, houses are responsible for merce, which i handling, promoting or financ-ing some 20 per cent. of British bodies for smal

well it was then estimated that Bolton Report in 1971 several. The advantage of the export Government to the certain sections such as there for the small exporter. also allows them to tailor their chemicals, fextiles, rubber, there for the small exporter. miscel- But it is not so much the services to the requirements of its members, it laneous manufacturers, leather, lack of facilities which is the a particular exporter. The main problems of EC cork, iron and steel manu-problem as the exporter's disadvantage is that by handing indicated that it

tailed elsewhere in this survey. their size they have the advantage of flexibility and the Small Firms Information
adaptability to adjust to both Centres were set up by the Denew markets and changes in partment of Trade after the existing markets.

Bolton Report to act as a signBolton Report to got a small exporters in this export in any small exporters feel these exporters feel the exporters feel the exporters feel the exporters from the exporters feel the export finance, is too not more the exporters feel the export finance, is too not more the exporters feel the export finance, is too not more the exporters feel the export finance, is too not more the exporters feel the export finance, is too not more the exporters feel the exporter

ducts or services for export priate Government and other to meeting this criticism by panies in amout 50mall companies also contribute organisations.

Lowering the limits for cost 55,000 to £5,000. Small companies also contribute organisations.

These include the Department exports, the most of Trade's own commodity officers, the BOTB and all its and catering companies engaged in the tourist business.

Their contribution to the exchanges of commerce, the port effort does not go uncliced. Small companies fear of the clearing banks the ture regularly each year in the Export Credits Guarantee Degrees. This year there were 21 com-This year there were 21 com- the British Export Houses Asso- partier. Policy, it withdraw it has this year purpanies with under 100 em- ciation the British Standards through lack of demand. The practice between ployees among the 106 winners, Institute, which supplies inforced, which was higher than and their supplies of which, Bowling mation on technical require. The normal comprehensive attempt to be Reproductions of Cross Hands, ments overseas shipping, and paticy, may have had something co-operation in the comprehensive attempt to be productions of Cross Hands, ments overseas shipping, and paticy, may have had something co-operation in the comprehensive attempt to be productions of Cross Hands, ments overseas shipping, and paticy, may have had something co-operation in the comprehensive attempts to be productions of Cross Hands, ments overseas shipping, and paticy, may have had something co-operation in the cross that the comprehensive attempt to be productions of Cross Hands, ments overseas shipping, and paticy, may have had something co-operation in the cross that the cross the cross that the c Lianelli, which won its award forwarding companies, export to do with that.

Small exporters amounts over shor

But the real p

has recently ca

ment, based on

companies by t (ICFC) a subsi-

for Industry, ow of England an



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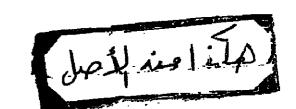
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covered or indeed not supported by E.C.G.D.; offist.

Britain's share of world exports has declined in the past decade, while other countries, especially Japan, have moved ahead fast. LORNE BARLING discusses just how much this is the outcome of forces beyond our control, and how much the failure of exporters to recognise and adapt to changing market patterns.



Trade patterns change

WITH THE increasing flow of countries playing a less been a small surplus with the the Community. Food imports had increased strongly during state of affairs does not reduce to changing conditions in the need for industry to regain export markets has clearly been Constraints the position it has lost in world a cause of the problem.

there was a slight improvement countries. 9.4 per cent to 13.6 per cent., of the Middle East and other into a deficit of £2bn.

1965

Oil Exporters £277m.

Total £4.848m.

1al

£734m.

Rest

balance will continue to exports have risen strongly, valued at £1.4bn. and imports improve, but this fortunate However, the inability to adapt at £1.3bn.

Western Europe This decline has been con accounts for more than 50 per partners continues to present continued to widen, mainly increase rapidly, mainly reflecttinuous over the ten years up to cent. of U.K. exports, compared serious problems, and the U.K.'s reflecting the continued rise in ing the sharp rise in crude oil 1975, with Britain's share of with little more than 40 per visible trade balance with the food imports. However, there exports, which were valued at manufactured export goods cent ten years ago, and Community has markedly wor has generally been an improve £162m in the first quarter, comfalling from 13.8 per cent of similarly exports to oil export sened since 1970. Although ment in the U.K. deficit with pared with £90m in the prethe world market in 1965 to ing countries have risen in restrade with the EEC increased this area since the third vious quarter and £18m in the 9.3 per cent in 1975, although ponse to demand from these rapidly in both directions in quarter of 1975, and this should first quarter of 1976.

and West Germany. France and oil producers has caused an unItaly have all increased their precedented shift in the U.K. sharp rise in the trade in oil and shares.

The soaring oil in chemicals, in large measure It is clear that Britain's poor deficit at the end of 1973 was reflecting the impact of the oil performance during the ten partially corrected by exports price rise at the end of 1973, years has been caused partly in 1974, and with some fluctual although supply constraints in markets, with Commonwealth steadily reduced. In the first factor to increased imports of

THE CHANGING PATTERN OF EXPORTS

9il Experters 2,26 im

Countries £1,784m

Western

Europe £780m.

now However, trade with EEC in 1974. During the same As in other industrialised higher than that of exports, flow of North Sea oil. period Japan's share rose from countries, the enormous wealth continuing the downward curve

Commonwealth quarter of this year there has plastics and iron and steel from

Euròpe £3,053m

1975

North America £2,079m.

Tetal £18,768m.

North Sea oil, Britain's trade important role while European oil producers, with U.K. exports from the EEC also rose sharply. 1976) were

in 1975 with the recession in factures. economic activity there, and 1974, the growth in imports was continue with the continuing

market conditions.

Sea oil and the feedstock it will ing countries. provide, have increased in the Figures indicate that Britain's decade up to 1975 from 9 to performance in the field of 11 per cent of total U.K. manu- machinery and transport equipfactured exports. On the other ment has been disappointing in hand textiles, largely because of terms of the U.K. share of exincreased Far Eastern com-ports to main manufacturing petition, have decreased from countries (MMC). 5.5 per cent. to 3.5 per cent. Department figures show that Machinery as a whole has risen the U.K.'s falling share of MMC from about 27 per cent to about exports of machinery and trans-30 per cent., and in terms of the the key to success. As an prospects.

Shipments of transport equip U.K. although the U.S. share reached France regained some of this in they become more competitive ment and of chemicals (which The' bulk of U.K. exports of a low point in 1972, since when 1975.

The rate of growth of U.K. Ironically, these falls were offset exports to the EEC also slowed metals, textiles and other manuby increased deliveries of

although the rate of increase of . Among non-manufactures, eximports also slowed, the deficit ports of fuels have continued to

Speculative

Although it may be easier to Moreover, the volume of imsell U.K. products in other ports of fuel has fallen in recent markets in the short term, the months, reflecting both the end products must also be competi- of speculative stockbuilding tive within Europe itself if they before the OPEC price rises and are to remain in demand. There increasing production from the is no doubt, however, that the North Sea. In line with this fall by a fundamental change in tions this deficif has been the U.K. were a contributory mix and range of British pro- in fuel imports, arrivals from ducts is now adapting to the oil exporting countries have been smaller, but increases in Exports of chemicals, for the cost of coffee, tea and cocoa example, which are a vital part have contributed to a sharp rise of industry in view of North in the import bill from develop-

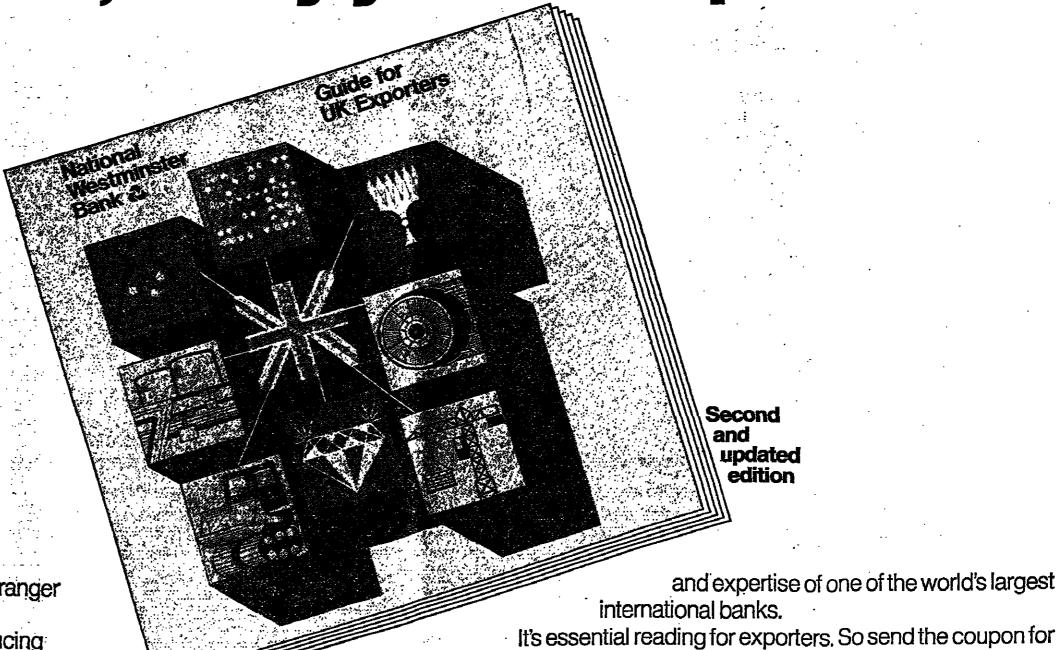
overall export effort, the port equipment (which has also engineering sector must remain has been mirrored by the rapid adjunct, transport equipment, rise of Japan Between 1963 and adjunct, transport equipment, 1974 the Japanese share of which has fallen slightly as a MMC exports of electrical share of the total, has good machinery rose from 9 to 17 per machinery rose from 9 to 17 per

The Dubai International Trade and Exhibition Centre project, being constructed by Bernard Sunley and Sons.

cent., and of transport equip- other semi-manufacturers is it has increased again.

The most recent figures show ment from 6 to 21 per cent. In concentrated in metals, precious In the whole period the U.S. payments is moving steadily that the volume of exports of 1975, however, Japan's share stones and textiles. Besides the share moved from 13 to 10 per towards surplus, it is regarded machinery fell in the first port equipment markets suffered U.K., the U.S. and Canada have cent, and the Canadian share as essential that the breathing of the total machinery and trans- a reverse, as did the West experienced a generally falling from 9 to 5 per cent. Again West space allowed by North Sea oil quarter to its lowest quarterly German share. The main bene-share of this commodity group Germany and Japan increased be used to boost productivity in level since the end of 1974. ficiaries were France and the in the period 1963 to 1975, their shares, but the U.K. and key industrial sectors so that

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A National Westminster Bank



A variety of advice and assistance is available to British exporters. There has been an expansion

in the facilities offered by the Export Credits Guarantee Department, which are described by MARGARET HUGHES. Below LORNE BARLING outlines the work of the British Overseas Trade Board.

he role of the EC

Powergas Soviet deal is a major Palatable breakthrough. Second, the

stering he will receive for a to introduce such a scheme. Acceptance is less of a prop- and by doing so its quote proved demonstrates the schemes use this was followed up with 25 areas of pact comes up for review at the Britain's ECGD does a nucl given quantity of foreign They felt that the ability to lem in countries which are to be somewhat lower than advantage but at the same time April this year a total of 42 end of this month, but there is bigger volume of business of during the period of the contractor a price last year. And by the end of pact comes up for review at the Britain's ECGD does a nucl in giving a contractor a price last year. And by the end of end of this month, but there is bigger volume of business of during the period of the contractor a price last year. And by the end of 42 end of this month, but there is bigger volume of business of during the period of the contractor a price last year. And by the end of 42 end of this month, but there is bigger volume of business of during the period of the contractor a price last year. And by the end of 42 end of this month, but there is bigger volume of business of during the period of the contractor a price last year. And by the end of pact comes up for review at the Britain's ECGD does a nucl in giving a contractor a price last year. And by the end of pact comes up for review at the Britain's ECGD does a nucl in giving a contractor a price last year. And by the end of this month, but there is begin to the pact of the pac during the period of the con- tract in a hard currency and which, because of their large apparently, clinched the deal tact. This will inevitably be then use the forward market credit needs are in no position Not that the negotiations were tact. This will inevitably be then use the lowest market coult account and position for that the negotiations were based on the forward rates pre- would be a crucial factor when to dictate credit terms. But some anything like as straightfor-vailing at the time of tender the tendering for overseas orders, countries, such as Brazil, ward as that although the exporter would not it was estimated that it could stipulate that contractors must the Davy-Powergas deal has

ciated on the forward market sterling.

When submitting his tender for particular deals in certain the exporter now has to quote markets. Indeed two years ago, in foreign currency though still when sterling rates began to cated. They do not have the financial expertise to handle it while the documents involved calculating his costs in sterling, depreciate sharply and inflation reputedly run to a nightmare 88 In determining his price he has soared here, a few contractors to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the amount of and their banks lobbied ECGD to estimate the indicated that they had general demand from industry to end the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had general demand from industry the indicated that they had genera normally enter into a forward give a price advantage of be financed in the exporter's also confirmed the Bank of And talking to bankers and con- But if foreign currency between 3 and 6 per cent. over own currency. The Italian con- England's willingness to guarantee to the scheme. Using guarantees to talled £2bn.

Should stalk a price advantage of be financed in the exporter's also confirmed the Bank of And talking to bankers and con- But if foreign currency. The Italian con- England's willingness to guarantee to guarant Should sterling have depre contractors tendering in tractor Impiant had do drop tee a forward market for the

reaction from plant contractors the risk himself and an upper sible compulsory for buyer a case it is believed to be the scheme as such some cover was — the exporters whom it affects limit of say 20 per contract. since compulsory for payer case it is believed to be the scheme as such some cover was credits, and to a lesser degree World Bank which has stipulines of credit, as part of its lated that save the scheme as such some cover was credit, as part of its lated that save the stipulines of credit, as part of its lated that save the scheme as such some cover was credit, as part of its lated that save the scheme as such some cover was credit, as part of its lated that save the scheme as such some cover was credit, as part of its lated that save the scheme as such some cover was credit, and to a lesser degree would be scheme as such some cover was credit, and to a lesser degree would be scheme as such some cover was credit, and to a lesser degree would be scheme as such some cover was credit. — the exporters whom it affects limit of say 20 per cent.

— credits, and to a lesser degree credits, and to a lesser degree credits, and to a lesser degree credits of over 5 years the minimal contract of the contract of t

Export Credits Guarantee But while this may help to has come too late to be effec. The Davy Ashmore Soviet shown the greatest resistance to £164m.

Department (ECGD) is drafting make the new buyer credit tive. Contractors have also en. deal illustrates, well both the the scheme.

The signing of this deal as scheme to provide cover for scheme more palatable it is countered considerable resis advantages and disadvantages of the signing of this deal as the scheme more palatable it is countered. exporters against exchange risk likely to take quite some time tance from overseas buyers, all the scheme. Without the price proves, however, that the Guarantee during the period between for it to become popular with too well aware of the advantages advantage from: foreign curtendary and advantage from contractors if over These are of period between for it to become popular with too well aware of the advantages advantage from foreign curtendary and advantage from contractors if over These are of period between for it to become popular with too well aware of the advantages and unsaquantages of the significant foreign curtendary and advantage from the contractors if over These are of period between the period between for it to become popular with too well aware of the advantages and unsaquantages of the significant foreign curtendary and advantage from the period between for it to become popular with too well aware of the advantages and unsaquantages of the significant foreign curtendary and advantage from the period between for it to become popular with too well aware of the advantages and unsaquantages of the significant foreign curtendary and advantage from the period between for it to become popular with too well aware of the advantages are foreign curtendary and the period between for it to become popular with too well aware of the advantages are foreign curtendary and the period between for it to become popular with too well aware of the advantages are foreign curtendary and the period between for it to become popular with too well aware of the advantages are foreign curtendary and the period between foreign curtendary and the period be tender and actual award of the contractors, if ever. There are of paying for their imports in rency financing Davy-Powergas buyer credit financing provided contract—which can be anything several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not, it seems, have won they can see a tangible advantage or the several reasons for this but the a weak currency like sterling, would not the several reasons for this but the a weak currency like sterling the several reasons for th up to 12 months. From the con- main objection is that the since it costs them less in terms the contract. For when the tage: But there should not be bond guarantee scheme, which tractor's point of view the scheme is now or soon will be of their or the contract.

ling appreciates—which some count on the forward market that Brazil can be flexible when about 12 months. feel is likely in the short-term the contractor stands to make a it wishes, for it-has just nego- The details have-yet to be -then he would make a loss, gain which he can either keep tiated a \$40m, line of credit with announced or indeed finalised,

out of sterling and into foreign There would probably be a lower threshold, probably two This change of policy has to three per cent, up to which reaction from plant contractors the exporter would be a decided to make it as far as possible compulsory for buyer a cost of some \$400m. In this schange of policy has to three per cent, up to which reaction from plant contractors the welcomed by industry.

Companies are boping to pick of the contract, and mayor there used atongside foreign currency than the original version, cut per capital and sets a fingle of pick were some concessions on financing, is available to exthough contractors are still mur cash down payment of policy in its December up some of the 23 contracts as finance charges. It is understood probably with the first major finance charges. It is understood to the contract cover is not yet a cash contract.

This change of policy has to three per cent, up to which decided to make it as far as possible compulsory for buyer a cost of some \$400m. In this schange of policy has to three per cent.

up to 12 months. From the contractor's point of view the exposure to currency risk virtually compulsory for all functioning period during this intervening period has been one of the more markets.

When submitting his tender the exporter now has to quote the exporter now has to quote in foreign currency though still when sterling rates began to a contract. For when the contract of the contract. For when the contract of the contract o

out of the Acominas steel duration of the contract period awarded the contractor stands ing his dollar payments forward just this reason—the inability currencies like the dollar or to gain, but conversely if ster. for storling while it is at a disc to finance in lira. But it seems D-mark are only available for

ECGD's scheme, which it is now or use to quote a lower price. Lloyds Bank International to but it seems likely that the

because they could not get com
This scheme also got off to a be 21 present, gives hope to reckoned to be the best, me because they could not get com
This scheme also got off to a those that believe that exports French having the edge largely

stances. From Mr. Dell's com- covering contracts totalling will be merely a point of con- inevitably makes decision applicable in particular circum- since the scheme first started, ments in Moscow it is obivous £607m., while the amount of that the Soviets are still basi- business innder negotiation probably joining the 15 now in- bersome.

outstanding to dollars. Hopes worth.

financed through buyer credits, whether or not he wins the foreign currency financing both taken place recently should help object strongly since this would not make the new scheme more acceptable.

The first overseas contracts to be financed in foreign currency have now been concurrency have now been concluded—so far all have been in dollars. Of these the Dary Powerzes Soviet deal is a may contractors and stance, jobs or industry may their European neighbours have properties.

The first overseas contracts are pay an additional premium puone expenditure cumbers. Although RGGD is able to foreign currency financing both dilition the wins the foreign currency financing both dilition to the wins the contractor's own currency. Although RGGD is able to financing played in securing this last year only two contracts worth a total of £52m had been of financing played in securing this last year only two contracts escalation schemes are in any intended and 7.5 per cent. Industry is likely to difference and 7.5 per cent. Industry is likely to difference and 7.5 per cent. Industry is likely to difference and 7.5 per cent. Industry is likely to difference and 7.5 per cent. Industry is likely to difference and 7.5 per cent. The first own currency have now been seculation schemes are in any intended and 7.5 per cent. Industry is likely to difference and 7.5 per cent. The first own currency have nown currency financing both although RGGD is able to financing played in securing this last year only two contracts worth a total of £52m had been concluded using cost escalation. Commission, in conjunction mum length of credit for intended and 7.5 per cent. Industry is likely to contract to be financing played in securing this last year only two contracts worth a total of £52m had been concluded using cost escalation. Commission, in conjunction with the Americans, are commission was for a South African deal. Was for that many contractors and stance, jobs or industry may their European neighbours have excluding the Davy-Powergas. So far the Commission has In practice this may prove bankers feel that the scheme be at stake.

Soviet deal—worth a total of had little success, and although merely to be a convenient of the convenient o been among those who have Soviet deal-worth a total of had little success, and although merely to be a convenient form

ECGD has had rather more

tractors there is still strong financing is claimed to be too £600m, or so of this credit still scheme more trouble than it is not actually bend the rules, will negotiation. The trouble is the

Those that have used it swear agreement—to their ov Another decisive factor on that without the cover they mercial advantage."

development in the export various trade associations, is introduced last autumn it was equipment purchases in the UK, sweeteners—possibly agreement pany used the much publicised, concerned. In its present form and maximum are on three categories of finance field for some time is likely to offer a guaranteed available only as an optional. A similar stiffstion currently to finance 85 per cent. rather but so far little-used cost- the cost escalation scheme is periods for three categories of finance is likely to offer a guaranteed available only as an optional. A similar stiffstion currently to finance 85 per cent. rather but so far little-used cost- the cost escalation scheme which, if held to be a good deal better buyer countries based on the than the more usual 80 per cent. escalation scheme which, if held to be a good deal better buyer countries based on the switch buyer credit financing reviewed every three months, welcomed by industry.

The same of the same of the same concessions on financing, is available to exthough contractors are still mum cash down payment of the contract, and maybe there used alongside foreign currency than the original version, GNP per capita and sets a minimum tates of interest were one of the UK.

The same of the contract as were some concessions on financing, is available to exthough contractors are still mum cash down payment of the contract as were some concessions on financing, is available to exthough contractors are still mum cash down payment of the contract as were some concessions on financing. Despite the considerable has a lower initial threshold and 7.25 per cent, for all others, For

the Treasury was known to have of agreement which effectively been keen to drop the U.K. allows the participants to do scheme when it came up for much as they like. If one menreview last March, it was, in her wishes to deviate from the the event, given another year's guidelines, all that is required life. But by the next review is that other members be not. point the situation is likely to fied while certain key areas

arable equipment elsewhere. slow start. Only four guaranthose that believe that exports French having the edge large. The Soviet deal thus aptly tees were issued in 1975, but away to oversees have The demonstrates the scheme's use this was followed up with 25 away to overseas buyers. The cial way in which it is used solidation with more countries making slower and more countries

obviously in the interest of all put them once again at a di resistance elsewhere to the complicated for exporters then exporting countries, but there is advantage compared scheme. Blanket application of cost escalation certainly is - no real guarantee that the parti- French contractors because it fore likely to remain difficult hands in despair. The com- when the national interest is at tor, buyer and ECGD. despite this breakthrough.

A tough task facing the the tortuous records which have the French are commercial plaints about too much burst it will be renegotiating interest contractors to put the whole and when it comes to the gentle- emphasise that when a large rates on the infamous 5050m thing or to computer. But not man's agreement the British are gentle- emphasise that when a large rates on the infamous 5050m thing or to computer. But not man's agreement the British are gentlerates on the infamous £950m. thing on to computer. But not man's agreement, the British order is at stake then ECC cheap credit package, will be to all exporters have such a being gentlemen, will abide by pulls out all the stops and all persuade the USSR to switch facility and simply find the it, but the French, if they do involve their top experts in the

the financial side of the Davy would never have been able to The gentleman's agreement ment.

BY FAR the most significant discussing with the CBI and When the new facility was first finance offshore technology and Soviets were offered one or two Powergas deal was that the comtender (and win) the contracts sets minimum rates of interest development in the contract set

Contractors already complaining Elimination of competition is foreign currency financing wil

at least bend the spirit of the there are not enough of the around to nancie passing through the depart

Government aid

exports as a first step towards lar country.

petition for exports is strong tacts.

Strongly

responded strongly to appeals dependent upon the amount or trace agreement with advited various kinds.

The property can affect his particular various kinds.

Parhane and from management to get orders them through the Board, which business.

Perhaps one of the authority of them through the Board, which business.

Perhaps one of the authority of the sports of the experts of the sports of the spo reliability and thus to win more offices designed to provide ease cerned with the potential of the knowledge of available orders. The Confederation of of access.

Reliable Industry and thus to win more of access. British Industry and the Trades Although commercial officers suitable strategies for support. Trade's Export Intelligence Congress have been cannot themselves provide inter- ing industry's efforts to increase Service, which is available of closely involved, and some shop preter or translater services exports to them. closely involved, and some shop preter or translater services, exports to them.

a confidential basis to services, exports to them.

floors have asked for the scheme to be voluntarily continued to be voluntarily continued such services, as well as for countries, for example, a division mation of a wide range is over.

But this is only one of the semination.

But this is only one of the crucial aspects of incentives to exporting; any one of the crucial aspects of company wishing to sell abroad can avail itself of a compression, incentives to exporting is foreign representation; experience has shown that hensive package of assistance poor representatives can condition with a trade association; experience has shown that then things the BOTB, often in condition or Chamber of Commerce, highly successful. The key to the failure of its particular product appropriate for the operation. As a starting point, a company and the board's export service which operation. Commercial officers can provices and promotions division, vide a good deal of assistance in addition, if the company, is in this respect, but again they matter is a covered by the success of the exporter dependent of the product or service, it can briefing about the exporter's Unit, which is responsible for his ability to use the service of the unit to his best advantage.

British companies which are test the strength of competi-

Trade unions and shop floor touch with local markets. These assist in this respect. workers have responded strongly officers can greatly reduce the They are primarily responting through the realisation that jobs are directly at stake when home information before arrival and which help to create the hest for oversal are chrinking and commarkets are shrinking and com-helping in making trade con-possible climate for British

In some cases workers have call-officer can give is largely how a commercial treaty or total of substituted cannot be amount of trade agreement with another space and travel allowances to appeals dependent upon the amount of trade agreement with another space and travel allowances to

obtain a quick preliminary requirements and intentions long-range planning. The unit to his best advantage.

UNDER THE British Govern-assessment to judge whether The BOTB can also help in also co-ordinates the difference ment's strategy of boosting there is a market in a particu- pointing out the special require- forms of assistance now available. ments of agreements of this able to British exporters.

reviving the country's economy, it is hoped that potential exporters will make the widest possible use of the array of export eservices offered through the British Overseas Trade Board.

The Board, which was established as recently as 1972, aims at assisting where possible British companies which are the strength of companies.

In a step-by-step approach, the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs the Board can then provide details about tariffs and customs and other essential information about a country before any solution. Sometimes small samples of of overseas companies. This is particularly useful in establishing whether a company is suitable to act as an agent or representation.

For larger projects, an incompanies of this able to British exporters.

The BOTB can also provide a list of potential importers and list of potential importers and manufacturers of a wide range of products in most overseas countries.

The BOTB can also provide a list of potential importers and manufacturers of a wide range of products in most overseas countries.

The BOTB can also provide a list of potential importers and manufacturers of a wide range of products in most overseas countries.

The focal point of the British export in Japan is the list of potential importers and manufacturers of a wide range of products in most overseas countries.

The focal point of the British export in Japan is the list of potential importers and manufacturers of a wide range of products in most overseas countries.

The focal point of the British expo

While on a trip abroad, com- particularly in relation to trade as ineffective, Export Year's pany employees can also count regulations and restrictions. The group administers comparative success is clearly a on valuable advice and assist- Department of Trade's commercial contractors may in certain c officers who are continually in sions (CREs) are designed to

trade in general and with par-However, it is stressed that ticular countries. For example, back, there remains consider the amount of help the commer an exporter may wish to know able aid for these events in the cial-officer can give is largely how a commercial treaty or form of subsidised exhibitions.

to be voluntarily continued touch with local agencies for countries, for example, a divi. information of a wide range

For larger projects, an British companies which are test the strength of competitive involved in the increasingly tion.

Complicated and competitive business of exporting. To available under specific circum-achieve this it offers a wide stances for trips abroad, which are usually in the form of trade are usually in the or no cost.

Coinciding with the Jubilee, trade associations. Similarly, the Board is also responsible for the current Export Year, in which 2,300 companies are now overseas businessmen to the taking part. Although exercises such as this have been criticised.

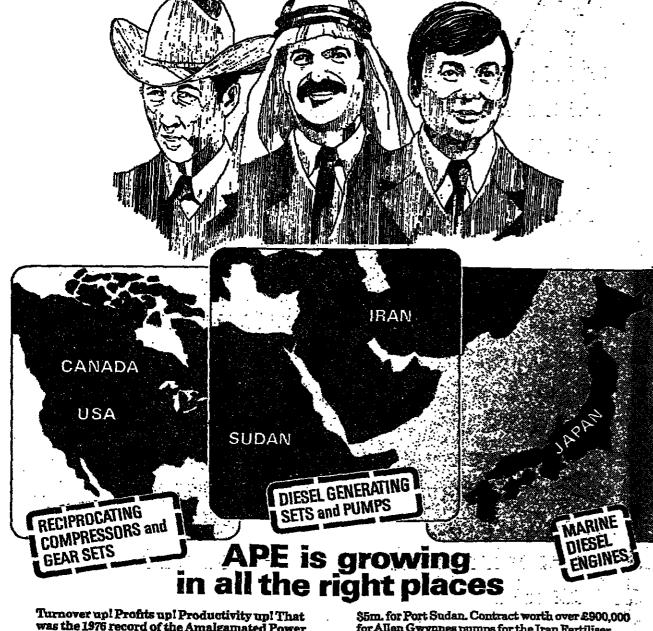
While on a trip abroad, companies redit reporting agencies.

as a fresh central point to which contractors may look for official support. The group was established in recognition of the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government support are necessable to the ing remains the widely differing Government s

tain circumstances be aided towards the cost of activities preceding contracts, excluding the actual cost of tender p

Although the level of supp for overseas trade fairs and hibitions has recently been co

Perhaps one of the most



Turnover up! Profits up! Productivity up! That was the 1976 record of the Amalgamated Power Engineering Group.

Yet the significant points in this success story are that exports accounted for over 56% of turnover... and that the real increases came from nontraditional export areas. The Americas: up £3m. Africa: up £3.4m. Asia: up £2.8m. Vital markets where selling is a hard, competitive business, depending on good products delivered on time.

APE Group companies are earning valuable foreign currency for Britain now.

In Japan W.H. Allen of Bedford win £2.6m. order for 18 marine diesel engines for Mitsubishi Heavy Industries. First 12 delivered on or before time.

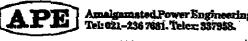
Further 6 well on schedule. In the Middle East Crossley-Premier Engines supply three, 5.3 MW diesel generating sets to Burri Power Station, Khartoum and secured a repeat order worth

for Allen Gwynnes pumps for the Iran Fertiliser

Company. In N. America Belliss reciprocating compressors for the N. American market and W.H. Allen of Pershore to design and manufacture complete gear sets for new turbine compressor built by Dresser Clark Olean, and also "Mars" turbo-elternator for Solar, San Diego, ... The APE Group won these and other export orders. with ECGD support, because it has always been ready to invest and re-equip, to improve existing products and develop new ones.

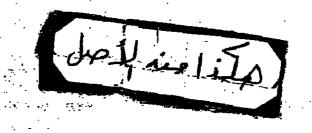
Exports mean profits And the APE Group makes them. On the 1976 turnover of £46m., pre-tex profits were up to £3.3m. Earnings per share are now 22.5p. Profits for investment. Investment to aid productivity. Productivity to increase exports and protect jobs. The keys to APE Group success!

We deliver right- on time

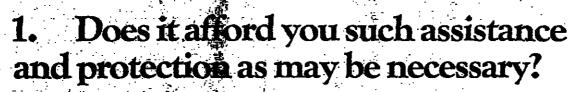


Amalgamated Power Engineering Lid., Colmore Centre, 115 Colmors Row, Birmingham B33SA.
Tel: 021-236 7661. Telex: 337958.

All enquiries on: Amelgamated Power Engineering Ltd., International Division, P.O. Box 43, Bedford, England, MK40 415.
Tak Bedford (0234), 51621. Cables: Apengbidd Bedford Telex. Telex: \$26265.
W.H. Allen Sons & Co. Ltd., Bedford & Pershore - Allen Gwynnes Pumps Ltd., Bedford - Belliss & Morcom Ltd., Birmingham - Crossle Manchester - Valles Engineering Ltd., Pershors.
Subardiary Companies in Australia, Canada, New Zealand, Africa, Associated Companies in India, Malaysia, United Arab Emirales.



Think of your To RAHIOT INTERNATIONAL BANK as a sa



- 2. Does it assure you a warm welcome in over seventy countries?
- 3. Does it allow you to pass freely without let or hindrance?

If you plan your export drive with Barclays Bank International you can be sure of assistance and protection of your interests all over the world. Day by day, through our network of 1700 branches in over 70 countries, we too are fully involved in exporting.

Of course we will handle problems of export documentation, provide advice on loan and credit facilities, currency exchange and so on. But with usit does not stop there. Barclays Bank International runs a continuing countrywide series of export seminars specifically designed to help you—the exporter.

In the past year, 2000 executives from 1200 companies have attended these

seminars. Their questions have highlighted many of the problems which most concern you. In the field of currency invoicing and foreign currency accounts, for example:

"Can one use a dollar account in New York to pay a dollar invoice in Italy?"

"Can you invoice in a foreign currency without a foreign currency account?"

"Would the Bank of England agree to foreign currency accounts in Deutsche Marks received to pay bills due, in say, Switzerland?"

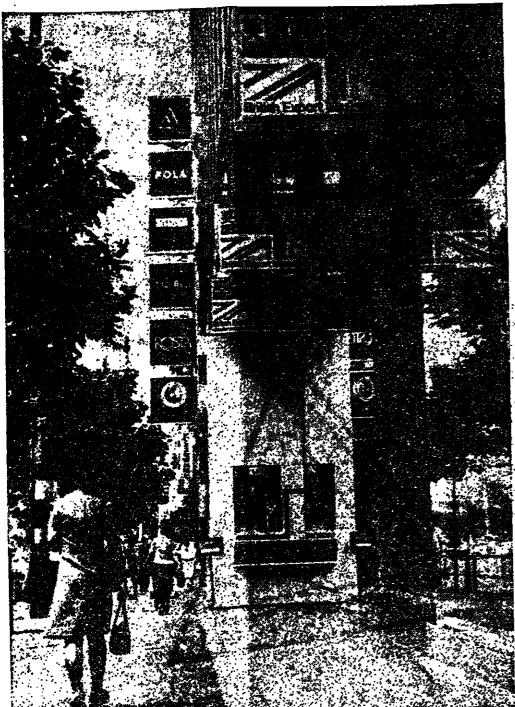
"Must one apply separately for accounts in different countries?"

Naturally, we were able to resolve these and many other problems.

We have 25 specialist international branches in Britain—more than any other bank. If you have export problems, speak to your nearest Barclays International manager and see how we can help you pass freely without let or hindrance wherever you wish to do business.



The passport to export success.



The British Export Marketing Centre in the centre of Tokyo is intended to act as a showcase for British exports in Japan.

The provision of credit facilities has become such an important weapon in the exporter's armoury that no country nowadays can afford to fall short, especially where the bigger contracts are involved. Here MARGARET HUGHES reviews Britain's export credit machinery.

Lines of credit

long-term, and on whether it is Diversified available with or without re-

form of collateral.

titive world There is ever in is the usual method and is still can be if the exporter is an ECGD with ECGD.

The needs of small to median creasing pressure on exporters widely used. The bill can be if the exporter is an ECGD with ECGD.

The needs of small to median creasing pressure on exporters widely used. The bill can be if the exporter is an ECGD with ECGD.

The needs of small to median creasing pressure on exporters widely used. The bill can be involved in the finance made available sized companies involved in the credit region of the confirming houses which the credit region of the confirming houses where the co

so intense that overseas customers are now able to buy their goods very cheaply.

Not all exporters however, are either able of prepared to finance this credit from their own resources. So over the years a wide range of export the exporter have a wide range of export the exporter bank and if the main exporting nations in on shipment by the confirming assurance to the banks and if the main exporting nations in on shipment by the confirming nations in on shipment by the confirming assurance to the banks and if the main exporting nations in on shipment by the confirming nations in on shipment in the nations in the nations in the carries the risk for any credit and provided by the export of the bank as competition.

In both cases the bank has provided by the export and attempt to eliminate credit house which undertakes and necessary the exporter can an attempt to eliminate credit house which undertakes and necessary the exporter can an attempt to eliminate credit house which undertakes and necessary the exporter can an attempt to eliminate credit to

CASH MAY BE the ideal form

Bank advances provided by financed by bills drawn on the notes. There is no recourse to for the credit transaction. The of payment for exports as with the clearing and merchant accepting house which are the exporter from the banks export house may also offer anything else, the in a competitive world these is ever in is the usual method and is still exporter his money quickly. The usual recourse agreement is the usual method and is still exporter his money quickly.

The needs of small accounts widely used The bill cam be If the exporter is an exporter is an exporter widely used The bill cam be If the exporter is an exporter is an exporter widely used The bill cam be If the exporter is an exporter is an exporter with exporter is an exporter with the control of the exporter is an exporter with the control of the exporter is an exporter with the control of the exporter is an exporter with the control of the exporter is an exporter in the control of the exporter has to sign full export package including the exporter has to sign full export package including the exporter has to sign full export package including the exporter has to sign full export package including the exporter has to sign full export package including the exporter has to sign full export package including the exporter has to sign full export package including the exporter has the exporter has to sign full export package including the exporter has to sign full export package including the exporter has the

the credit refers offered can be sens the put to the pank at a of financing can be obtained at by the banks is at fixed preter repetitive trade are nest met by every bit as decisive as product discount for cash—or it can be more attractive rates, though ential rates which are now in the confirming houses which at our confirming houses which are now in the confirming assurance to the banks and if the main exporting nations in on shipment by the confirm

has been mainly through sellers are less familiar with cent. Of ECOD business, is to the exporter is therefore end financing to cover down straight bank overdraft. This is each other and the risks are covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high. Acceptance Policy with a supplemental applies if the exporter is in not eligible for preferental breach of his contract.

Extended Terms policy available breach of his contract. finance as well as auciliaries and the risks are covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a covered by a Comprehensive much more limited and only payments, locals costs and other still used to a large degree, therefore high a covered by a cover mainly because it is uncompli- credit is used mainly to mance when credit is given over a The loan usually covers 80 to such as factoring, leasing excated. But it is expensive and a steady flow of large-scale when credit is given over a The loan usually covers 80 to such as factoring, leasing excated. But it is expensive and a steady flow of large-scale when credit is given over a The loan usually covers 80 to such as factoring, leasing excated. cated. But it is expensive and a steady now of large state longer period. Projects and 85 per cent. of the contract in the current economic climate business whereby an accepting longer period. Projects and 85 per cent. of the contract

access to export finance at concessionary rates by providing rates permissible.

100 per cent. unconditional A variation of buyer credit whole financial package for a

namely the Bills Scheme and contracts with a variety of U.K. which is reased another the Open Account Scheme the in cash on shipment. This Buyer credits in former being the most widely in cash on shipment. This Buyer credits in former being the most widely in cash on shipment. This Buyer credits in former being the most widely in cash on shipment. This Buyer credits in former used. Against these the banks outle small orders worth as awards and to be used to finance currency also open up to the same of the banks of the b will advance finance at f per little as £5,000.

cent. above base rate the guarantees covering the full by ECCD include insurance insurance, which have due to finance currency also open up to will advance finance at f per little as £5,000.

banks, particularly to guarantees covering the full by ECCD include insurance.

bank has no recourse to the or new investment overseas for a less prominent role that a exporter but the exporter has against part of the U.K. costs credits since they will only to sign a recourse undertaking against part of the U.K. costs credits since they will only to sign a recourse undertaking for major capital goods con able to carry a limited amount with ECGD giving it the right ments it has to make to the through its cost escalation and are known to dislike bank in excess of the claims scheme; support for the issue scheme. Much of the finance payable under the exporter's of tender, performance and therefore come from U.S. is

Security

will also offer cover against other members. commercial risks and may sometimes offer delivery guarantees shipment finance where it is for exporters as security that otherwise unavailable by pro- all categories of exports their overseas customers will viding unconditional guarantees the international credit be compensated for loss if they to banks to provide the finance which are reciprocal agree default in the execution of a on a selective basis for capital between leading finance in

export finance houses and other ECGD rates but at 1 per cent. purchase. financial institutions with the over base rate. merchant banks usually acting in addition to these sources are a number of gover of the money themselves.

of lending the bulk of medium managers, export agents, con-variety of sources in the and long-term finance is firming houses and export mercial market such advanced against ECGD guaran finance houses. The export issues, mortgages and tees which cover the bank to houses give credit directly to the tures and loans from him the extent of 100 per cent of overseas buyer, often using houses as well as the special the credit allowed to the buyer, their own ECGD policy, without stitutions such as the Fig.

the exporter offers the overseas advantage to the exporter is that its subsidiary the buyer extended credit, financed it is for him effectively a cash and Commercial Finance by the banks against bills or contract with no responsibility poration.

finance facilities have evolved.

Export finance—falls into opens a letter of credit whereby ance the bank has recourse to negotiate and be paid in cash by the banks and other financial the overseas buyer's bank the exporter, is that it covers terms on or before shipment institutions, acting in this case opens a letter of credit in the exporter against non-pay. Through the buyer credit for the exporter. Again they whether it is adjust, medium to long-term, and on whether it is adjust, medium to long-term, and on whether it is adjust, medium to able against political and overseas buyer on repayment if it were a cash sale exchange transfer risks. . . . terms equivalent to the credit terms equivalent to the credit The export finance houses also available with or without recourse to the exporter.

Trading on open account,
Traditionally the bulk of though once a well established
British exports has been sold method, is little used nowadays on cash or short-term credit,

The export finance houses also have the buyer might expect from the have the advantage of flexibility ways, depending on the type of supplier. In this case the ECGD business covered. Exports sold guarantee covers the bank business covered on short-term credit; which (rather than the exporter) finance-houses also have the advantage of flexibility ways, depending on the type of supplier. In this case the ECGD business covered. Exports sold guarantee covers the bank business covered on short-term credit; which (rather than the exporter) finance-putting together fixed to the deport finance houses also have the advantage of flexibility ways, depending on the type of supplier. In this case the ECGD business covered. Exports sold guarantee covers the bank business covered on short-term credit; which (rather than the exporter) finance-putting together fixed to the deport finance houses also have the advantage of flexibility ways, depending on the type of supplier. In this case the ECGD business covered. Exports sold guarantee covers the bank because markets have become because markets have become on cash or sport-term credit, because markets have become account for as much as 85 per against non-payment. Recourse with the result that financing more diversified. Buyers and with the result that financing more diversified. Buyers and account for as much as 85 per against non-payment. Recourse rate export credits and "front has been mainly through sellers are less familiar with cent. of ECGD business, is to the exporter is therefore end financing to cover down has been mainly through sellers are less familiar with cover down covered by a Comprehensive much more limited and only end financing to cover down

in the current economic crimate pushess whereof an acceptance large capital goods business of value, the buyer being responsand always readily available, the house opens an acceptance high value sold on lengthy ible for paying the remainder Package banks usually requiring some credit in London for the foreign high value sold on lengthy ible for paying the remainder Package credit in London for the foreign high value some covered by including advance payment buyer. The deal can then be credit terms are covered by including advance payment buyer. Specific Policies negotiated on direct to the contractor. The

> repayment guarantees to banks is the lines of credit arranged particular project. This is like on payment of an additional is the lines of credit arranged to increase now that burn premium by the exporter premium by the exporter.
>
> For short-term credit business two schemes operate, namely the Bills Scheme and schemes operate.

> guarantees covering the full by ECGD include insurance access to dollars. As a rest face value of the big.
>
> The guarantees mean that the cover against the political risks the clearers are likely to be bank has no recourse to the up to 15 years: protection the covering the cover tracts worth £2m. or more of dollars on advance payment bonds for (which have in fact provi cash or near cash contracts of funds in the past) and s at least film, and protection for cation. U.K. members of a consortium The commercial insurance involved in a "jumbo" project be interested in getting in

ECGD also helps with pre- been. goods contracts of £1m. or in Europe to provide install finance is more. However, this finance is credit quickly and usually provided by the clearers, not available at concessionary Similar facilities exist for

as intermediaries — arranging of recourse financing by ECGD and commercial sources of the finance and sometimes and the banks, a wide range of able. putting up a limited proportion finance is available through the ment grants, loans for export houses which in the past companies in rural areas Since banks usually require financed all British trade—the European "harder" security for this time export merchants, export loans. Similarly there In the case of supplier credits recourse to the exporter. The Corporation for Industry

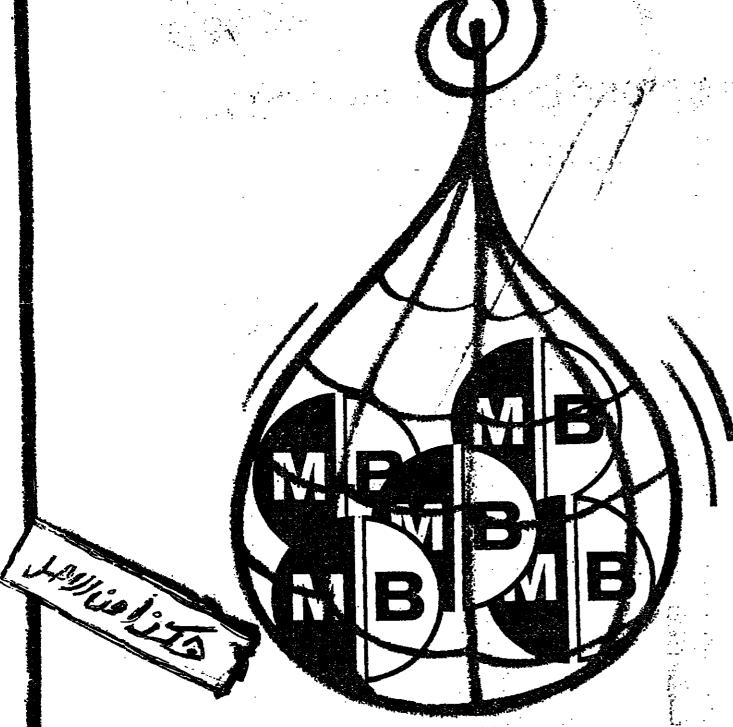
The main source of from en an individual contract basis.

Providing this cover is the same as for supplier credits market. This is very much the equally important it gives accept that where buyer credits province of the merchant bank are now financed in foreign cural accept that where buyer credits are now financed in foreign cural accept that where buyer credits are now financed in foreign cural accept that where buyer credits are now financed in foreign cural accept that where buyer credits are now financed in foreign cural accept that where buyer credits are now financed in foreign cural acceptance or from engagement and source or from engagement and s A variation of buyer credit whole financial package in

U.S. banks are also kn although predomin- against losses resulting from the management side, much domestically oriented, the insolvency of one of the chagrin of the merchanical production of the merchanical production of the management side, much banks whose domain il

Another source of finance To finance production

Investment



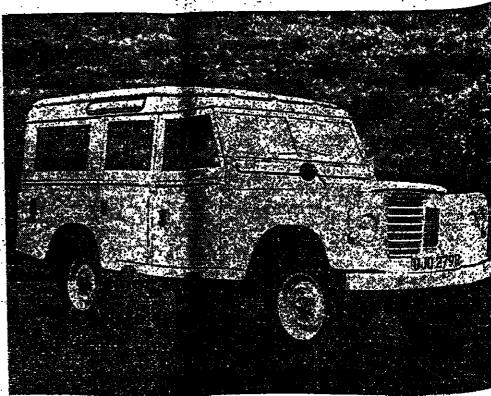
Exporting more than products: it's Metal Box's business

Metal Box, the world's most versatile packaging company, sells packaging -in metal, laminates, paper board, plastics and glass-all over the world.

But there's more to our export record than containers. We export the machinery to make them. Systems to fill them. And above all, the kind of expert consultancy services that help our customers design, build and maintain their plants to create more efficient ways of working.

You'll find Metal Box at work, selling its skills and products all over the world. Researching, inventing and developing-and earning valuable overseas currency for Britain.





In spite of all its troubles British Leyland is still the U.K.'s biggest exporter. Land Rover is one of its best selling products.





Carreras Rothmans Limited are proud to have been honoured with the Queen's Award for Export Achievement.

The Award Citation notes the fact that Carreras Rothmans are Britain's largest exporters of cigarettes. Last year alone, the Company's exports to 165 countries around the world earned the United Kingdom some £135 millions in foreign exchange.

In order to meet ever-increasing export demand, which takes up well over half our total production, the Company has recently opened its fourth factory in the UK, in Darlington, which will create 1,000 new jobs.

To all 5,500 Carreras Rothmans employees whose hard work has made this public recognition possible, and to our distributors and agents right around the world, the Company would like to say a heartfelt "well done".

As is well known, the globe is the background to our Company symbol

The Queen's Award for Export
Achievement shows that its presence
there is no accident.

VIII BRITISH EXPORTS

It is something of a myth that British companies prefer to invest abroad rather than at home. Such investment in any case, argues GEOFFREY OWEN, is essential to the U.K. export effort. Below, he considers the important contribution made to this performance by the numerous foreign companies that have set up in this country.

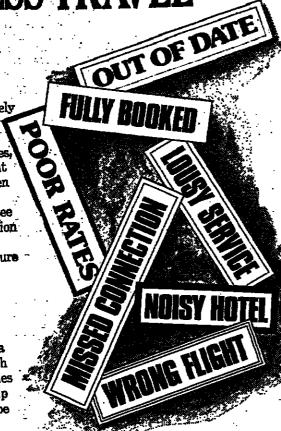
The British abroad

It is amazing how so many companies expect miracles from those who travel on their behalf yet often make their travel arrangements with haphazard abandon. Travel expenditure must be kept at a FULLY BOOKED reasonable and competitive level but surely not at the expense of noisy hotels, faulty connections and general bad service. As businessmen who travel a lot ourselves we understand what constitutes the right balance here, and we provide businessmen with a travel service that takes care of literally everything. First, we come and see

YOUR BUSINESS TRAVEL

you, and give all the advice and information you need on visas, currency, transfer facilities, car hire and so on. Then we ensure that you are in the right sort of hotel, from which you can work free from constant irritations. We are part of the Jardine Matheson

Group-known all over the world for trading and business skill-so we know a little about moving people with despatch and efficiency. We believe most companies would welcome the sort of specialist help provided by Turnbull Gibson and we hope you will now write to Andrew Blair for details and he will come and see you.





A member of the Jardine Matheson Group MATHESON HOUSE, 142 MINORIES, LONDON EC3N IQL TEL: 01-488 1171 Agent appointed by International Air Transport Association

International advertising doesn't have to be allower the place.

ALBANY ADVERTISING INTERNATIONAL

25 Dover Street, London W1X 3PA. Tel: 01-492 0351. Telex: 24689.

Trouble is, it often is. You go to a well known multi-

national agency. Only to find it's really a collection of national agencies bearing the same name.

And just because the one in this country works well there's no guarantee that any of the others will do the same.

Or you leave it to your local distributor who's superb at his job.

But then so is, say, your area. manager in Birmingham. And do you let him control your national advertising?

True international advertising experience is the asset of very few people-like ourselves.

Our directors each have over ten years experience of working with agencies and manufacturers all over

Which is why we're retained by blue chip Queen's Award Winners

and brand leaders to produce and co-ordinate a full range of work.

We also handle a lot of individual projects, both large and small.

Just recently, for instance, we've prepared the advertising launch of an American electrical product in 11 European markets for a Dutch agency; created advertisements for a British liquor product in Sweden; produced a German media prome for the shipping client of a Danish agency, and produced an exhibition stand at a Food Fair in

We re a rather unusual company; geared to work on any size of business or budget.

Why not call Peter Wenban at 01-492 0351.

He'll be glad to tell you how handle advertising all over the world that isn't all over the place.

Voirswagen plant in the U.S. is off " advantages which accrue one illustration. If anything, relatively low abour costs in the U.K. have discouraged British companies from adding to their overseas investments; to their overseas investments; they have been inclined to use their U.K. supply would markets.

off " advantages which accrue overseas subsidiary. taking over a local company. A market are likely to find the overseas subsidiary.

There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports build up. There is nothing sinister in good many mistakes were made as their exports b

Related

marketing and fuller participa- manufacturer was essential to tion in the profits that go with the success of their marketing it. Earlier his year BSR, one strategy.

of the jutstanding British "Having a presence" in a apporters, spent nearly £4m. to country is a vague concept, and how out a major Canadian there are often other motives.

distributor.

The valve manufacturers

their British counterparts; the ject in Poland), but the "spin- tain product lines from an "springboard" into Europe by major impact on the work

against overseas investment are ing to the nature of the product In any case a great deal of the and the market. But in a good EEC investment which does take many sectors a company cannot Commonwealth place is directive related to expect to establish itself as a U.S. exports from the U.K. The fully fledged supplier unless it Other countries.....
most obvious example is the has a manufacturing presence

buy out a major Canadian there are often other motives besides the desire to increase Second, there has long been direct exports from the U.K. s tendency in the developing Some products are not exportcountries to encourage or com- able, yet the benefits to the compel supplying companies to set pany of participating, for inup their own manufacturing stance, in the U.S.-access to THE

or withdraw from the market tion and make it more efficient British attitudes towards in-A typical case is that of Ley- These were among the con-ward investment. On the one land in Nigeria. It is one of siderations which led BOC hand the Government encourthe most important markets for International, one of the world ages foreign companies to the company, especially for giants in industrial gases, to bring their capital and their trucks and Land Rovers, and seek the acquisition of Airco management skills into the U.K., when the Government decided in the U.S., a deal which was to set up new plants and create on a scheme for establishing a challenged by the antitrust new jobs, especially in the small number of truck manu-authorities but now, after a areas where unemployment has

ONE OF the most persistent ber of years the new Nigerian accusations make against industry by Labour Perty politicians and crade and under landers is that it has neglected investment in the U.K. in favour of acquiring or building factories overseas. This outflow of capital, it has the place with Leyland's Establity, a generally remain committed to the U.K. but eventually if may otherly approach to lebour risk. The management hub of their the U.K. but eventually if may obtain a desperation of a sequence of the common virtually self-sufficient times and a degree or probably their most important and even export to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the wilkingness of, east, German manufacturers to go on expanding to neighbour the product to go on the product but also on the wilkingness of, east, German manufacturers to go on expanding to neighbour the production of the common the important balance of payments contribusion which comes investments, it is inevitable the products of the contribution of the co

taking over a local company. A market are likely to find the

113 44 148 129 107 - 105 - 196 . 377 42 70

most obvious example is the has a manufacturing presence investment which has been in the country. In diesel made in oversean selling and engines, for instance, Hawker distribution companies. Within Siddeley and GEC have the the EEC, for example, a good technological strength and the many companies have replaced scale of production within their old network of independent and the use of the companies have replaced scale of production within their old network of independent and the subsidiaries, introder to propanies decided that the acquisivide more effective control over tion of an American diesel marketing and fuller participation.

...and foreigners

facilities, in order to save on a huge market, exposure to whether Aitachi, the Japanese imports and assist; in the U.S. managerial skills and company, should be allowed to industrialisation process. The research and development re-manufacture TV sets in the supplying company must either sources—are bound to rub off North East of England illusmake the necessary investment on to the rest of the organisa- trates a familiar dilemma in facturing plants which would recent Appeal Court decision, traditionally been high. On the have a virtual monopoly of the seems likely to go through. The market, Leyland had at choice U.S. market is attractive in its but to participate. First a num- own right—rather more ettrac of the new competitor and protest that the Government should

> strengthen the genuinely British part of the industry. of British industry, the principle majority are American comof encouraging foreign companies which have seen the been enhanced, panies to come into the U.K.
>
> panies which have seen the been enhanced. The panies have not been enhanced. The panies to come into the U.K.
>
> panies to come into the U.K. has almost always prevailed; it in Europe in order to exploit panies have not always with has been one of the few continuous lead over a wider geo out as well as had been lost sistent elements in Government granical area. Because of ties the Chrysler purchase of the continuous lost of the continuo sistent elements in Government gra industrial policy since the war, of inguage and culture they is one example. One has usually made their first arguments for Chrysler's have made a very instruments in the U.K.; even over of Rootes was that it is the U.K.; even over of Rootes was the U.K.; even over of Rootes was the U.K. important contribution to the though these may have been enable the British country's export performance. It has been estimated that about 25 per cent of the country's attempt the period when the network. For quality and the country attempt the period when the network attempt the period when the attempt the country the country attempt the country the country attempt the country the country the country the country that the country the country the country the country the country the country that the country the country the country the country that the country the country the country that the country the country that the country the country the country the country that the country the country that the country the country the country the country that the country the country the country that the country that the country the country that the country th total exports derive from the University outside the European reasons the attempt operations of foreign-controlled companies. Of the 100 companies which figured in last year's Financial Times list of top exporters, 30 were foreigncontrolled.

There are several reasons sa why foreign-owned companies in make a contribution to exports which is out of proportion to per their role in the economy as a whole. First, they are fre. in quently among the world the leaders in their field. In such in. ar dustries as electronics, chemicals, electrical and mechanical

The role of foreign companies in British

exports: (1974) Percentage of total exports accounted for

TIS controlled enterprises Other foreign-controlled enterprises Associates of foreign enterprises

test that the Government should engineering the companies neco's J. I. Case substitute the more concerned with helping engineering the companies and growing position strengthen the genuinally which have set up in the U.K. have tended to be those with a the world construction and Fortunately for the vitality of ground to be those with a the world constructed and while lead in a particular group cultural equipment mark of British industry, the principle of encouraging foreign companies which have seen at hear enhanced.

> inies have international last year. But Chrysle and distribution networks times to be one of the largest exporters; it is dollar easily be fitted. Com- whether, if Rootes had a like Ford and IBM use independent, a similar P ex as the sole manufactur- ance could have been ad source for certain items in Certainly there have product range. Both Ford disappointments. Litton General Motors, for ex-tries experience with

ample, have made the their most important pr tion base outside North Am for commercial vehicles. Access

Where the foreign investor entered the U.K. market by building his own plant, 19 by takeover, the acquired pany has gained : cess to ex 6 opportunities which would otherwise have been availa 4 Take, for instance, the pure 71 of David Brown Tractors by U.S. conglomerate, Ten 100 Some people may have repr tl' deal on sentimenta nationalistic grounds, but neco's J. I. Case subsidiary

Acquisitions by foreign

somic Community), the British-made cars in the seemains, for most of them, did not succeed and the main European base. Chrysler U.K. operation Chrysler U.K. operation and, the foreign-owned into a severe financial

CONTINUED ON NEXT PAGE

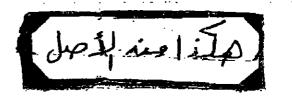
vith the wider range

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BY OWNERSHIP AND INDUSTRY IN 1974 DISTRIBUTION OF EXPOR maines in £m.) Other foreign- Associates U.S. controlled controlled of foreign enterprises : énterprises enterprise: Food, drink, tobacco 61.1 Chemicals 212.5 Metal manufacture and engineering Shipbuilding and vehicles (other than motors) Motor vehicles Other manufacturing activities Other activities 2,470.1 491.9 Source: Trade and Industry,



The falling exchange rate has done much to make Britain's exports more competitive. In most cases, as MARGARET REID points out, companies have chosen to charge higher sterling prices, thus giving the quickest possible boost to the balance of payments. But

the high inflation rate remains a constant threat.

Making a profit

utractiveness, of exporting.

y the rapid cheapening of the ound throughout 1976. This uick response, producing a espectably larger quantity of hysical exports—and a much puntry's currency.

. was a price . . . was trends. price, fixed in sterling and The statistics clearly confirm plying to all goods whether the greater profitability of exlid at home or overseas. Now, ports last year. For while in the devaluation formerly 5 per cent. higher. prsened the trade balance Further evidence of the real

ere than previously.

reasing the thances of win- for rithine cost impacts of voice of competitiveness.

If or the indications are that in in tendering competitively in the indications are that in in tendering competitively in the serious in the Bank of England, in its nite variations. But on the Quarterly Bulletin for December 1978 consistent in the

A key question, however, is until recently, the foreign currency prices, perhaps because of a rency. The percentage has been in exchange for sterling. Thus the currency of invoicing part in a Department of Trade the uncertainty about prospection in has in many cases been held foreign currency based on shipments in the currency of invoicing) and in many cases been held foreign currency based on shipments in the currency of invoicing. The currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the twenture in exchange for sterling. Thus the twenture in exchange for sterling. Thus the currency of invoicing part in exchange for sterling. Thus the twenture in exchange for sterling. Thus the twenture interestory and part in exchange for sterling. Thus the twenture interestory and the currency of invoicing part with the uncertainty about prospect on the twenture interestory profits in exchange for sterling. Thus the curre

Measure

The basic measure of nore strongly increased sales profitability of exports is the roceeds as a result of higher ratio of export prices to whole rices—shows a growingly sale prices generally. This is ophisticated reaction by com- not a perfect indicator, since anies to the potentialities cre- one cannot be sure that exactly ted by a slide in the value of a the same spreads of goods is being compared. Nonetheless Gone are the days when a it is a powerful pointer to

ore aggressive British export last quarter of 1975, before icing has enabled a more sterling's big tumble, export pid harvest to be garnered prices were some 1 per cent om a fall in the pound. This below the average for all British turn has meant the virtual manufacturers' wholesale prices imination of the old "J (excluding food, drink and phenomenon, under tobacco), a year later they were

til enough goods had been upturn in Britain's export ured into the export market prices is that while in the 12 make up for the fact that months to December 1976 the ch was tending to earn less pound fell by 17 per cent., U.K. export prices showed a more The pound's sharp decline last than corresponding increase of ar gave British companies sell- 25 per cent. These are clear c overseas some difficult, signs that companies have not ough attractive, options about been just passively translating w to take the resulting bene- wholesale prices at the going i. Essentially the choices rate of exchange in setting nged between raising their export charges, but adopting a rling prices to keep them up more positive export pricing the equivalent of those prepolicy to get better returns out iling in terms of foreign curof export markets. Probably ncy in overseas markets, so the only field where it has not ing an impetus to revenue been easy to get benefits from d profits, and, at the opposite sterling's fall is that of big long treme, leaving prices in term contracts, where many unds unchanged, and thus companies have found that they eaper in foreign currency, so must write so much allowance reasing the chances of win- for future cost inflation over a

ple there is little doubt that ber 1976, confirmed, in the balance has been struck in following passage, both the

n the past 18 months received pound by charging prices worth marked upswing in exing progressively worth less in Overseas Trade Board having rency invoicing, they were to find un unprecedented boost to their more in sterling terms. This has port prices—alluding in parterms of foreign currency. rading position in overseas probably been thoroughly wel- ticular to one special factor in The growing—though still able aspects in letters to com- as North Sea oil flows and the petitive position last year, as narkets through the near-20 per come to the Government since it it. "The cost-competitiveness limited—desire of companies to pany chiefs. The Board has balance of payments improves, does that important measure of ent. fall in sterling's world has meant that the benefits of of U.K. industry has probably secure their returns in foreign pointed out that foreign ex so reducing the sterling value

has been an improvement rapidly to the hard-pressed However, export prices in cheaper pound is shown by the fixing now of terms for a future moved much more swiftly of kets. Here, notwithstanding the lift already discussed to her the profitability, and so the balance of payments.

Sterling terms have also inincreasing proportion of exports selling—of ex

obtained for an export contract employing-power of industrial 173.3 to 174.8. (In this period expressed in foreign currency, concerns. The fact that the Export The other side of the coin enough virtually to offset the

foreign currency invoicing.

Some companies, however, prices, the remaining advantiveness Britain was gaining, on are unhappy about the idea of often much improved competial advantages.

Invoicing, partly because of the tree position of British compractice, and partly because of national rivals. Now, however, competitiveness when inflation certainty over future exchange ing to be eaten away by con. costs, with no offset coming from movements. One or two more tinuing inflation of production a depreciating exchange rate, confident and optimistic indus. trialists point to the unhappy pensated by any further fall in of sterling from the start of POSITION THEY WOULD BE IN II, STATE AND A STATE OF THE CHESPER SHAPE THE CHESPER SHA underlined a number of favour the pound becoming stronger firm Britain's improved contained a number of favour the pound becoming stronger firm Britain's improved contained a number of favour the pound becoming stronger firm Britain's improved contained a number of favour the pound becoming stronger firm Britain's improved contained and the index reflecting them leapt able aspects in letters to come as November of the point of the point of the point of the index reflecting them leapt able aspects in letters to come as November of the index reflecting them leapt able aspects in letters to come as November of the index reflecting them leapt able aspects in letters to come as November of the index reflecting them leapt able aspects in letters to come as November of the index reflecting them leapt able aspects in letters to come as november of the index reflecting them leapt able aspects in letters to come as november of the index reflecting them leapt able aspects in letters to come as november of the index reflecting them leapt able aspects in letters to come as november of the index reflecting them leapt able aspects in letters to come as november of the index reflecting them leaves and the index reflecting them leaves and the index reflecting them index reflecting them leaves a leave and the index reflecting them index r

departure from long-established panies against their inter, easy to maintain the benefits of the risks involved through un- as this latter advantage is start. at home is boosting production position they would be in if, sterling, worries are arising 1977, Britain's dollar prices

Statistics of various costs concompetitiveness, the ratio of British to foreign rivals' prices The fact that companies have in dollar terms in world mar-

sterling was dropping sharply Credits Guarantees Depart- reflecting the effect of sterling's strong boost home inflation of ment now ties certain of its shart 1976 fall on the profit costs was imparting to selling

guarantees to foreign currency ability of exports is its impact prices).

financing and expects this form on the competitiveness of Over the first nine months of of financing for larger con- British exports. Here, since not the same period, however, the tracts, is yet another influence all the benefits of the cheaper index of rivals' dollar prices rose tending to create a shift towards pound have been taken in better from 177.2 to 185.7, strongly profits as a result of higher confirming the relative competi-

> home costs; in the first quarter domestic cost rises do not abate, or foreign export prices accelerate, the benefits of last

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our of reaping the bulk of improved competitiveness

islation, for barring foreign market.

eovers if they are likely to It is true that because of the ential new investors.

INTINUED FROM PREVIOUS PAGE

tinationals, the attraction of U.K. as a manufacturing of finished products), but also of finished products, but also of finished products), but also of finis

ort the argument of the may not always be good for the ness that they are not resible for the U.K.'s high of General Motors, Ford and of import penetration; the others the U.K. would be have also been another very much worse off.

pewriter, leading to the stick with which to beat the sure of two substantial fac-multinationals. But it is a peries, was one example. But fectly logical strategy for the evidence of a few failures is multinationals to follow. It is enough to justify a more unreasonable to suppose that trictive approach to foreign Ford or General Motors could estment. There are existing be compelled to make the U.K. visions, through exchange the sole source for all their cars itrol procedures and mergers produced for the European

e an adverse effect on the large size of imports the To tighten up the re-foreign-owned companies direct atory system would be un-exports figures may in some essary and tend to deter cases give a misleading picture equally, there is no justifion, even if it were possible
io so, for attempting to limit
foreign-owned company's
ity to import from its affied companies overseas. For
ic of the American-owned
tinationals, the attraction of
U.K. as a manufacturing of their net contribution to the

economies of scale in com-ent production and in final no longer look attractive. Even if this were true—and many follows that IBM, one of foreign companies are effect country's largest exporters, tively locked into the U.K. iso a substantial importer, through the size of their operasame is true with Ford and tions here—it is not an argushall in the passenger car ment for discouraging them stry. In recent months from coming at which the tive imports from the own interests to make the In recent months from coming. It is in the U.K.'s rican companies' Continen- country as attractive as possible lans have been accounting to foreign companies, not least as much as 25 per cent. because of their contribution to tal imports. These provide the country's export drive. eful bargaining counter to What is good for General Motors



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The large package deal contract poses problems for companies bidding for such work, especially if, as is now more common, fixed price tenders are demanded. LORNE BARLING considers why Britain has not done well in this field, while below, NICHOLAS LESLIE writes about the management of a company's export effort.

The jumbo contract

power stations, known as jumbo their factories has led to fierce best use made of the advanced ned by the multi-discipling projects, is one which offers competition on pricing. technology available. This is basis of the projects and the projects are great rewards to contractors. If it is necessary for a continuous increasingly important due to joint and several liability the projects are the projects and the projects and the projects and the projects are great rewards to contractors. If it is necessary for a continuous increasingly important due to joint and several liability the projects and the projects are great rewards to contractors. If it is necessary for a continuous contract is potential lack of domestic demand, partitions of the projects and the projects are great rewards to contractors, partition of the projects and the projects and the projects and the projects and the projects are great rewards to contract the projects are great rewards to contract the projects and the projects are great rewards to contract the projects are great rewards to c

ing its tender price or making generation.

In recent years the powerful contracting companies in the U.S. and Japan have dominated this market, which in the process plant sector alone is expected to be worth the huge amount of \$1,440bn. in the next decade. This is due largely to the need for developing countries all over the world to build up their industrial base with plants such as these.

In recent years the powerful to ing its tender price or making generation.

In recent years the powerful to ing its tender price or making generation.

It is argued in some quarters or risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the general powerful to win it, the already consider that bids made by British companies risks are (1) the general powerful to win it, the already consider that bids made by British companies of including the more closely undercapitalisation.

(4) the lack of a focal powerful to win it is a general lack of a focal powerful

nas been phenomenal. At the fore, the danger exists etclassing a high proportion of the same time the U.S. and Japan, serious failure in a contract risk, as long as they are win-sources need sometime to be in particular, have needed to which, as has happened in the ning a high proportion of the brought together toget

share of the work has gone to the U.S. and Japanese companies with the capacity to undertake projects which are sometimes worth as much as Middle East countries, for fixed-price contracts, which has been the demand, mainly firm type of operation unnecessary. Therefore that the private hautened and the banks are the banks and the banks are the banks and the banks are the banks a

of work available and the world

As far as the U.K. is con-major project dusiness and con-provide in market remains very large. How-cerned, there has been consider-cluded that, while none of the proposals. market remains very large. How. cerned, therein

large industrial plants such as countries, particularly Japan; to the country's share of these con- now presented problems by refineries, chemical plants and maintain employment levels in tracts can be increased and the tue of their sheer size, maintain employment levels in tracts can be increased fied by the multi-state of their features because of their sheet size, maintain employment levels in tracts can be increased fied by the multi-state of their features because of the features because of the

with plants such as these.

In the Middle East, where oil producers intend to turn their wealth into even more valuable products such as chemicals and plastics, demand has been phenomenal. At the same time the U.S. and Japan various risks such as non-pay that it is has not been successful for a partment (whose role is the partment is the partment (whose role is the partment (whose role is th

rewards are also shared in many cases by the formation of consortia involving a number of companies, often from different countries.

And although competition for the large contracts is usually intense, most companies are content to win only a small proportion of those contracts tendered for, because there is a great deal of work available and the world

As far as the U.K. is conmaided its recommendations over the whole market, in a recommendations of would be easier to allow form the Central Policy ment support for the Central Policy ment support to allow form the Central Policy ment support to allow

A typical large company which falls into the category

of selling medium to high unit

cost products may well have its

export department as the central

organisation in the entire sell-

ing effort simply because it has

power stations, known as jumbo their factories has led to flere best use made of the advanced fled by the multi-disciplinative is one which offers competition on pricing

a high level of exports, so competition in the area has been intense.

Although British and European contractors have had considerable success in some siderable success in some Middle East countries, the lion's share of the work has gone from U.K. companies.

Out of ousness.

Contracting work.

Nevertheless, a number of reasons restricted. First, it Nevertheless, a number of reasons restricted. First, it Nevertheless, a number of reasons restricted. First, it never the least of the unable to assume a greater proportion of risk that the contingency sums, and inches fully operate central organisas greater proportion of risk that the contingency sums, and inches fully operate central organisas greater proportion of risk that the contingency sums, and inches fully operate central organisas is allowed by intensional three success.

Middle East countries, the lion's share of the work has gone from U.K. companies.

price contracts, which has projects Group (the Depart-ket and the hanks ought plant clearly contributed to the com-

THE HUGE world market for ever, the need for industrial able discussion recently on how risks involved were new, the

Even so, these companies often sub-contract a large part of the work out to specialist companies, and in some cases they merely manage the construction, playing only a small role in supplying the component parts. Similarly the risks and rewards are also shared in many cases by the formation of con-

Export management

no salesman can expect to ment its job will be not only to One of its prime functions is will maintain the right common control of the salesman can expect to ment its job will be not only to One of its prime functions is will maintain the right common control of the salesman can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions is will maintain the right common can expect to ment its job will be not only to One of its prime functions in the right common can expect to ment its job will be not only to One of its prime functions in the right common can expect to ment its job will be not only to One of its prime functions in the right common can expect to ment its job will be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only to One of its prime functions in the right can be not only achieve lasting success in ensure that deliveries are met to forecast demand, and to enin the right places. With large shroad and production and that exchange such as in the right places.

others are able to make do with virtually a one-man office. Nevertheless, there are many procedures common to each when it comes to the management of the export division.

In a small company the administrative responsibility may well rest with the export salesman. Therefore, he is the person who will not treats the U.K. merely as just only have to be out in the field but will also have to maintain close contact with his company's factory to ensure that he will be able to meet delivery times. Some adaptation to the product concerned is frequently required and it will be the export salesman's sometimes onerous task to make clear to his company what the requirements are if a successful sale overseas is to be achieved.

It is equally imperative that the export salesman should demand high quality for the product he is selling and to reject anything which he considers to be under par. For unless the highest standards are established at the outset erratic product finish may soon develop to the obvious detriment of the exporting effort.

An efficient involcing system will be another requirement, but with the smaller company it is quite likely that this function, together with finance, insurance and transport will be handled by the existing departments of the company concerned, with the export manager merely drawing on the

With big companies there is no set pattern to the type of export management undertaken. Where capital goods are con-

AN ESSENTIAL ingredient of cerned and there is a standard sidiaries and in small ones. For all exporters small any exporting activity is an and relatively limited range, all agents, all of which send in of sea and air transport any exporting activity is an and relatively limited range, all agents, all of which send in of sea and air transport. efficient export department exporting functions may be con- their orders to the export crucial and if it is doing in within a company. Without it centrated in one sizeable depart- department.

selling abroad and production and that systems such as in- sure that when orders are put companies a shipping divisional schedules in the factory will be religing are expected a sure that when orders are put companies as shipping divisional and that systems such as in- sure that when orders are put companies as shipping divisional and the factory will be religing are expected as the factory will be religing as a contract of the factory will be religious. schedules in the factory will be voicing are operating smoothly in good notice is given for the will probably be maintained thrown into confusion. (it is quite likely that all in-delivery dates required. To do part of the department it Just what type of export voicing will be on a com- this, the department has to deal with the various shipped department a company needs puterised basis) so that they are analyse the trend of sales in companies, and also with shipped department a company needs puterised basis) so that they are analyse the trend of sales in companies, and also with shipped department a company needs puterised basis) so that they are analyse the trend of sales in department a company needs puterised passs) so that they are analyse the trend of sales in companies, and also remove will vary considerably. Some sent out at the earliest date in the past and project a pattern ping agents (small companies have extremely large an effort to speed up payments for the future. It will then have exported departments which play and thus release working to project a pattern ping agents (small companies have extremely large an effort to speed up payments for the future. It will then have exporting to company's to produce the company's tries where special conditions as well as a small production the company will make and at available by road, see and air resilience for different available apply and particular expenses. a key role in establishing what capital transport also has to be factories the rates of production tries where special the company will make and at available by road, sea and air, required for different products. Supply and particular expents what rates of production, while

What rates of production, while

The production is to considered wood sense to me Lypical

> ncy for specific products problems arise at one put he has to spend by a port

tain good stocks of all considered good sense to ma mets to ensure that demand tain close contact with as property of the shipping ports around the any may sometimes find as can be justified by a foreign customer will amount of business intolers in all and all and a state of the sta an allocation of foreign provide flexibility should

date and this can create The export department den surge of demand for prepare all bills of land porter if he succeeds in together with invoices details

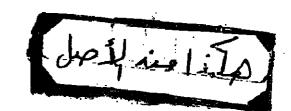
the contract. CONTINUED ON NEXT PAGE



last year. The photograph should drums ICI's exports were worth Loaded for shipment to Egypt.

BRITISH EXPORTS XI

The growing contribution of the consultant tends to be overlooked in the statistics of invisible earnings. But, as MICHAEL CASSELL says, Britain has an unrivalled range of services and depth of experience, and these are now beginning to be better co-ordinated.



The consultant

LTHOUGH THEIR efforts and mining and ecological con-general legal procedures and with extra layers of asphalt and As far as the general U.K. opear to have gone largely un-sultants are complemented by while much of this advice might a heavier ceiling. Existing effort to promote its collective of the places, there has teams offering additional specific beforehooming through a local columns had also been weakened expertise in consultancy is consultants offering during the subsequent construction of work height had also been weakened expertise in consultancy is a feeling that the control of the subsequent construction of work height had also been weakened expertise in consultancy is a feeling that the control of the subsequent construction of work height had also been weakened expertise in consultancy is a feeling that the control of the subsequent construction of the subseque thue of work being handled by areas such as airport, health local knowledge as well as printion of an adjacent building, more centralised control is U.K. professions asso and naval installations through cipal skills are at a premium. The move was clearly required in order to maximise with the world of conto exhibition complexes and One area of continuing condesigned to provoke some reply the opportunities for business on the courses. ated with the world of con- to exhibition complexes and golf courses.

Each month the figures on Britain, in short, has detent to which the consultant is cently sentenced the managing ritain's overseas earnings illu-veloped a breadth and depth prepared to accept responsibility director of the Swedish design South America, inate the contributions made in its range of consultancy ser- for the projects in which he is firm responsible for the structure. Much of the manual contributions made in its range of consultancy ser- for the projects in which he is firm responsible for the structure. inate the contributions made in its range or consumacy ser- for the projects in which have a serious for the traditionally accepted and vices which puts them among involved. Current conditions of ture to two years' imprisonment. Much of the momentum in this cognised "invisible" areas the best in the world and which employment assess the extent The Iranians should not, said field is now coming from the cognised "invisible" areas the best in the world and which employment assess the extent The Iranians should not, said field is now coming from the cognised. Consultants' Bureau, ich as shipping, banking and many other nations are keen to of their risk at no more than Mr. Colquhoun, seek to blame British surance. But the expanding emulate. There is no room, the total of fees paid and if outsiders for their own short, established 12 years ago as a de of the army of consultants bowever, for complacency, with subsequent claims arise the comings. He advised any communiti-professional body designed ho work alongside British and consultants the world over degree of responsibility can be pany operating in Iran to "read to promote the range of U.K. reign contractors around the showing aggressive salesman at the centre of some protracted all the fine print" and employ consultancy services available official recognition or not, guidelines than the British.

Official recognition or not, In some global regions the wever, the growth in U.K. con. In some global regions the latest foreign earnings has U.K. consultant may easily find the provided and supplies will be extended to embrace consultance services. obe is still generally diste ship—many labouring under and potentially damaging nego- a local lawyer to provide advice.

en remarkable and looks set himself up against competition to embrace consultancy services. expand at an even faster rate which is Government-subsidised. It was on the subject of the immediate future. At the invariably leaving him in a liability that one of the U.K.'s Unusual ginning of this year, consult- comparatively exposed position, leading consulting enginits were calculated to have He should now at least derive eering practices recently gave a one but it nevertheless provided of their energies into becoming acts valued at a staggering newly proposed legislation of one particular Middle East of difficulties which both con-past. The type of approach now en involved in foreign con-some personal comfort from the remarkable warning in respect on, against rison in the pre- assisting in the overseas sales Last month, Brian Colquboun overseas—not merely in the reflects the "work together and nerated by consultancy ser- effort to obtain tax relief on and Partners had some clear-cut Middle East either—may have attack outwards" theme which es from overseas clients is earnings accrued while abroad advice for firms contemplating to confront. No one is of course the Department of the Environpected this year to reach at more easily, though what type work in that country. It warned suggesting that anybody should ment, through its Construction ast £300m.

The rapid growth rate, how er, has not come about simply cause of the sharp deteriora- Expansion in in work levels experienced

tish "army" is a large and likely to confront.

the domestic marketplace or The rapid expansion in busiers of hard work, during resources and level of specialist design of the finishes. ich their reputation for experience with which few local tiality and generally high the other hand, few contractors

of impact this will have on the that there was no law in Iran be held responsible for some Exports Advisory Board, is now national effort is hard to assess, which limited the liability of a thing which did not form any attempting to instill into the

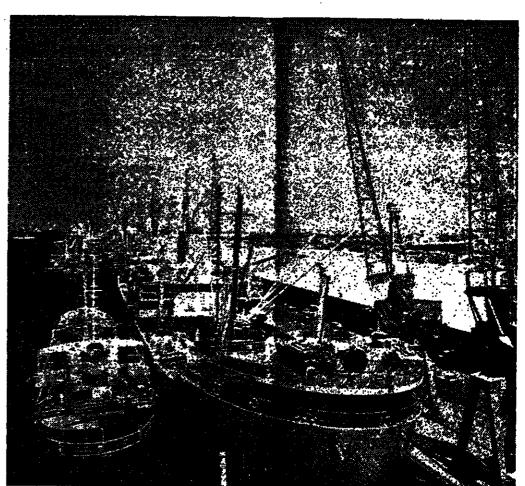
forced into making a public pro- should show themselves more sultants have established for nouncement following problems readily disposed to accepting themselves a very good foothold cause of the Middle East ness for the consultant abroad which had arisen after the responsibility if and when from which to make their next is not hard to explain. In advis- collapse two years ago of the reasonable claims arise, The consultants themselves ing the foreign client, particuterminal building at Mehrabad im that their current succlarly in a developing nation, he Airport in Teheran, where it sees are the result of many can invariably offer a range of had been responsible for the had been responsible for the

Senior partner Mr. Brian Colstworthiness, reliability, im- consultancies can compete. On quhoun said he thought his firm could be losing business in the ndards of professional in entering one of the developing Middle East because of unrity have been painstakingly nations for the first time have certainty over who had been some or any knowledge about responsible for the collapse. He here is no doubt that the the working conditions they are was adamant that the blame did not lie with Brian Colquhoun Variations abound in plan, and Partners but rather with ors, town planners, manage-ning and building regulations the Iranians who had over at and economic consultants documentation, tendering and leaded the roof of the building leaded the roof of the building

contractor or designer to any part of their original remit, but building and civil engineering period of time after completion, there are U.K. critics who feel industry as a whole. The least The firm said it had been that consultants in particular that can be said is that the con-

cern in some circles is the ex- from the Iranians, who had re- now available in some areas of East, Africa. Australasia and

The Bureau believes that consultants need a stronger voice The incident was an unusual and must direct at least some



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Trevor Dannatt and consulting engineers Ove Arup and Partners.

Aanagement

on of an export department that have ed ranges of products can mon front with different the UK and that some modifi-establish central export emphasis being placed on the cations may be demanded.

its price in different mar-departments with relative ease. marketing of different products The financing of export it is often quite difficult to Even getting agreement on the nents will either be the manage such a department type of literature to be used insibility of a particular within a group of companies can prove a headache. considerable s is often the case, will be autonomy and are making very export department if it is in the esponsibility of a separate different products. It may well strip stages of its creation and ce division. If it is to be be that a concentrated market- is trying to deal with a number of the export department's ing effort overseas is more useion, it will be necessary ful, despite the product variety. enough, to try and get all of the spertise to be developed as because potential customers

Another key function of the of group companies is, oddly hat method of financing is find it easier to buy a range of an heaport-oriented mannerappropriate for the goods products from one large source. accepting, for example, that the rned in different markets. But administratively, there can demands of a foreign country tile large companies with be problems in achieving a com- are going to be different from

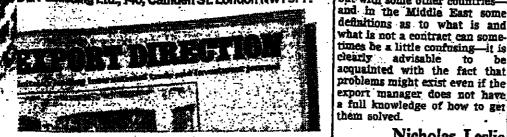
> The co-ordinating division for close contacts with overseas agents and, where new agents nceded, to make sure that the ment choice is made. So the success or failure of a company's exporting effort stands or falls on the choice of ageat

of exporting which will undoubt edir require specialist advice but which the export director and his key staff should be familiar with in broad detailinternational trade law. With most major developed countries there is usually little legal difficulty involved in a trade deal, but with some other countriesand in the Middle East some definitions as to what is and what is not a contract can some times be a little confusing—it is advisable acquainted with the fact that problems might exist even if the export manager does not have

Nicholas Leslie

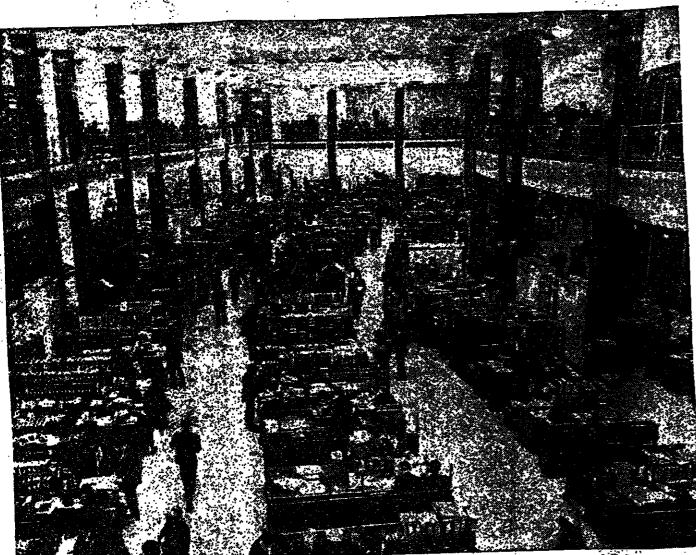
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Invisible earnings—from services, dividends, shipping, aviation and tourism, as well as the activities of the City of London—continue to be a major contributor to the balance of payments, offsetting to some extent the deficit on visible trade. PETER RIDDELL reports.

Invisible wealth

be approaching a peak in 1977 tourism.

mostly in the Federal Republic before declining during the rest
The published global figures of Germany, rose by £180m. to perore deciming during the rest of the decade as profits are tend to give a slightly mislead. £833m., mainly because of the on their direct investments of the U.K. from the increase in picture. This is both because In addition, the public sector the U.K. from the increase in picture. This is both because In addition, the public sector the U.K. from the increase in the figures are published net of also had a deficit of nearly back to the U.K. rose beginning to the companies of U.K. companies in their direct investments of the profits which were not remain the figures are published net of also had a deficit of nearly back to the U.K. rose beginning to the companies of U.K. companies in the cause of the profits which were not remain the companies in the cause of the profits which were not remain the cause of the pro

The surplus on Britain's for most of the past 20 years,—some 50 per cent, higher than and 1974. However, if the past invisible earnings overseas has offsetting in part or whole in 1975. This partly reflected sector interest deficit rises rapidly during the past the usual deficit on visible a rise of £125m. to £475m. in stripped out, the net surplus couple of years, making an imtrade. The relative contribution contributions to the European private sector interest, proportion contribution to the of various sources of invisible Community budget at the same and dividends rose by the contribution to the of various sources of invisible Community budget at the same couple of years, making an important contribution to the of various sources of invisible Community budget at the same and dividends rose by £300m,
gradual improvement in the earnings has changed over time as receipts from EEC were £1.72bm. The fall in the value
current account of the balance time but there are three £142m, lower at £221m. This in sterling affected all the for
of payments. Last year, for broad categories—Government turn partly reflected a change here without the addition
example, a £610m, rise in the services and transfers; interest, in the arrangements by which favourable impact on volume. or payments has in the services and transfers; interest, in the arrangements by which favourable impact on volume example, a £610m. rise in the services and transfers; interest, in the arrangements by which into the services and dividends from compensatory payments on business, as seen elsewhere the fall in the pound near £400m, deterioration in the earnings from services includ were made under the common the fall in the pound visible trade deficit to £3.59h, ing the activities of the City as agricultural policy. Expenditure officially estimated to provide the common officially estimated to provide the common officially estimated to provide the common of visible trade deficit to £3.590n. ing the activities of the City as agricultural points. Expenditures of the City as agricultural points. Accounted for a major part by approaching a peak in 1977 tourism.

The city as agricultural points. Accounted for a major part overseas on military services, accounted for a major part in the Federal Republic the 21 per cent rise lay per contraction.

rise in this oil output will (and debits and because a large £640m, on interest, profits and is) producing large benefits for Government deficit on invisibles dividends. This reflected a sub-

Ine visible account.

Is onset by a very oig private stantial rise in payments of panies on their direct integration for the Last year, the Government rowings as a result both of a ments in the U.K. rose by balance of payments for a long account on services and trans-rise in actual debts and of the per cent to nearly film in the pound. Followed two years of depressions; there has been a surplus fers had a net deficit of £1.55bn.

is offset by a very big private stantial rise in payments of Earnings of overses impact of the fall in the position.

Total public sector foreign curearnings caused largely by a rency debts outstanding are now losses incurred in the new rence \$21hn. some \$21bn

actions is that the Government some losses (in Chrysler U. and the public sector last year had not been underwitten had a net invisible deficit of the Covernment. Well one £2.19bn., offsetting a private half of direct earning were sector surplus of £4.36bn.—an invested in the U.K. increase of around 42 per cent. on the level in 1975, partly also as a result of the direct and competitive advantages given by ments while foreign of the fall in sterling.

Surplus

Exports and other bodies, U.K. residents. But there are especially those associated with the City, understandably draw attention to the size of this net surplus on private sector in- financing of U.K. exports visibles which can be overlooked in the concentration on the ing and lending in we visible account. After all, gross private invisible earnings of £12.8bn. last year-up from £10,27bn. in 1975-are equivalent to around half the level of visible exports.

Sea transport has traditionally been one of the largest earners of invisibles for the U.K. though it tends to hover between sur- the surplus during last plus and deficit overall. In particularly as the impart 1976. sea transport had a credit of £3.08bn, but there was also through. Thus by the a debit of £3.14bn. While the dia caldo obelations remained almost constant, despite the falling value of the pound, increased credits of some £200m, due to tankers were more than offset by a £255m. increase in debits.

A major boost last year came from travel where the net credit that the net overseas can rose from £236m. to £629m. The tourist and travel trade gross invisible payments) has benefited considerably from major U.K. service indi the impact of the continued are likely to increase by a fall in the value of the pound 25 per cent this year. which has encouraged—and is The biggest predicted still encouraging overseas At the same time visits abroad the Association of Consider T.K. residents have been by U.K. residents have been Engineers and the Export limited both by the adverse for the Constructional effects of the fall in sterling and tries both forecast subs by the squeeze on disposable in increases. comes and the recession. The result was that overseas visi-tors spent some 45 per cent. more sterling last year whereas residents' expenditure abroad rose by only 13 per cent. The extent of the turnround is from the major U.K. shown by the fact that this and in both cases account was in net deficit as the value of sterling has recently as 1973. (This subject is discussed in more detail in an accompanying article in this ings, such as insurance by

changing pattern travel as well as a rise in the sterling value of air tickets sold abroad (where prices are fixed internationally) boosted credits earnings although, like on air transport by 35 per cent. commodity traders, they last year to £1.05bn. while adversely affected by the f debits rose by only 20 per cent. exchange control restrict to £780m. The net result was the use of sterling to that the net credit on civil third-country trade. aviation more than doubled to

Net earnings from other ser according to the Commit vices increased by just over Invisible Exports survey, it £500m. to £1.85bn. This takes some soft commodity by in a rise in earnings of £180m. are predicting a substant to £935m. in the broad area in net overseas earnings of financial activities. This ing recent price increases covers insurance, banking and ever, the Baltic Exchange other financial services (more not expect any growth it detailed figures will be available shortly). The fall in the of a slight decrease because pound has had a direct impact on transactions originating in foreign currencies of, for instance, insurance brokers and

Within this general category, overseas: construction earnings trade. However, the total will increased by £184m. to £476m., reflecting the benefits of the major expansion overseas of British contractors in the last few years, notably in the Middle East. Net earnings from other services were also boosted by an estimated rise of £100m. in expenditure in the U.K. by overseas students and foreign Governments.

The other major category is interest, profits and dividends, where net earnings rose by £166m. to £1.08bn., still well below the record level of 1973

in earnings of U.K. comp

The net result of these trans- been a loss again in total

Elsewhere in this cate U.K. oil companies increa their earning on oversess in panies made a net loss on ime ments in the U.K. because North Sea exploration activity

There was little change earned on sterling lending cluding to non-residents banks' earnings on their ben currencies grew sharply at external assets in over currencies also

This broad outline of distribution and treet invisible earnings during last couple of years mask acceleration in the growth the fall in the pound was quarter the invisible and with just over £400m. start of 1975.

There is no dispute that surplus will continue to 5 significantly this year. A set carried out by the Comm on Invisible Exports indic (gross invisible earnings l

provement is from British

Otherwise, sharp incre overseas earnings are expe played a major part. The main areas of City

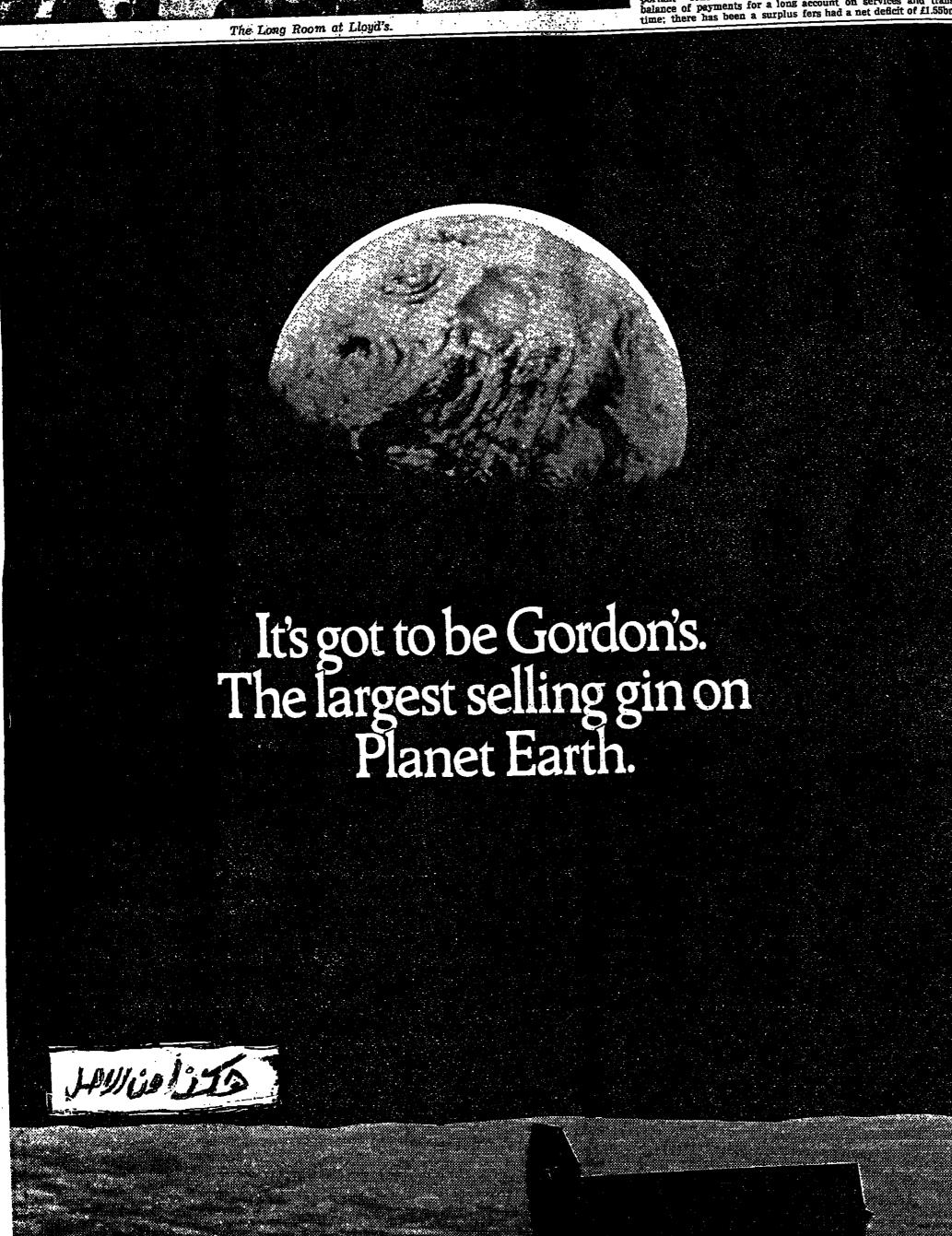
and companies, and banks. also optimistic about 1977 pects. Export houses have jected an increase of heir and 11 per cent in ove Indeed the prospects app

be mixed

some soft commodity ing recent price increases ings and mentions the pos conditions in the freight mi Looking further ahead, growth in invisible earning of course, depend not only the performance of sterling also on the growth of

affected by the increasing for profits overseas from the b up of North Sea activities well as by increased public tor interest payments over The London Business Sci

for example, has forecast a lu the invisible surplus 1976 and 1977, but has proje a drop thereafter to £1.666 1978 and to £1.12bn in 19 with the North Sea as the important factor.



BRITISH EXPORTS XIII

The life of the export salesman is not an easy one, and the precise reason for his success can often be difficult to pinpoint. On this and the following two pages FT writers look at a selection of companies that have done well during the past year, at the contracts they have won-and why.

Stories of success

Steel plant for Latin America

T WAS nearly four years ago ational's intelligence network any one country. ertnership with merchant consortium. e very start of negotiations is an essential element in win- Advantage ng the Brazilian contracts.

negotiated contracts rather bined.

than for putting them out to On the financing front, tender. Acominas decided that Morgan Grenfell could offer a rampant inflation would make a combination of long-term subtendering operation difficult. It stantial loans in sterling, can take from six to 12 months coupled with the ability to help to complete the process. The the Brazilians raise Eurodollars bidders would have to take that to pay for their part of the into account as every extra per- steelworks project. centage point on the price of The Japanese were also able such a huge project estimated to offer export finance, of

also recognised that such an in a "soft" currency. enormous project could not be

ut in since that time bore who have been falling behind in lira. uit earlier this year with a the technology they have to undle of contracts for a offer, Acominas looked towards particular case is 12 years the razilian steelworks. Davy Europe and to Davy. It asked Brazilians were naturally more timates they will bring be the U.K. group to co-ordinate ween now and the end of 1980.

Davy readily admits that its truncership with merchant

Britain. Davy was, therefore, and sterling. Chosen to lead a European group but a group which was not a The extremental of the extremen

ential on this occasion was leadership role, Davy's piece of U.K. in a leadership role in already being entitivated the Brazilian client, Aco "pip" is roughly equal to those the European contest."

Japan was the most difference (Acominas), opted of Germany and France com
Kenneth Cooding market to mark BSR has

at 1.75bn.—would be costly. course. But not on such Acominas decided, therefore, favourable terms. The U.K. to offer five separate contracts finance carried an interest rate for what will be a fully which was lower, covered a integrated steelworks because it longer period of time and was

Significantly, the Italianshat Davy Ashmore Inter handled by the plant makers of dropped out part of the way through negotiations over the urned up evidence that demand Turning away from the question of credit supply. They or steel plants in Latin Japanese, already heavily in insisted the credit be in U.S. merica was ready to take off, volved in the Brazilian steel in-dollars or German D-marks. he careful planning and work dustry, and the Americans, The Brazilians wanted Italian

veen £150m. and £200m. of ex- the supply of equipment and interested in borrowing curorts and provide 20,000 man negotiated terms from France, rencies which were likely to deears of work for the U.K. be. Germany and Italy, as well as preciate substantially over that

The extremely long-term loan is necessary because it is unlikely that any major steelworks project would go ahead without the borrower being This had the advantage that given this kind of credit period. WHEN A company already has ployed an agent in Japan for Japan and now reckons to have

lity to provide an extremely contract packages went to Davy, fell director who worked on the question and it is new markets, companies to set up in Japan, of increasing sophistication to ractive financing package, one each to the Creusot-Lore scheme, commented: "The like Japan, and new products, and Mr. Roger Allen, now the suit requirements and its bigs Mr. Arthur Whiting, man- of France and Ferrostaal of Ger- Brazilians now see Europe as a like Accutrac, that are needed director in charge of market gest market is in the U.S. Of ng director of DAL many and one to a Brazilian place to be dealt with separately to capture new segments of to develop the market. "For made every week, 100,000 go to that made a partnership so contractor. By virtue of its and it is gratifying to see the existing markets or markets not many reasons—language, custom and the organisation of discontinuous to develop the market. "For made every week, 100,000 go to make the unique of the



Record changer assembly at a BSR factory.

A record for turntables

the beginning of negotiations, whole project and there were no flow which enables repayments as BSR, the Midlands based liberalised and the duty rate Basically BSR sells a composition of technology, proven eral guarantee arrangements.

After signing the deals, Mr.

After signing the deals, Mr.

After signing the deals, Mr.

In the event, two of the five Robert Owen, the Morgan Grenous and it is new markets, companies to set up in Japan.

Kenneth Gooding market to crack BSR had em-market for exports" he recalls. "But after liberalisation it was -or as difficult—to se up the company in Japan as it

s anywhere else in the world." Japan because it is the biggest acceptable performance for the audio market after the U.S. supplier of the end product Initially BSR sold components have to be finely tuned. There to Sony, Pioneer, Sanyo and is a vast difference between others—a business that has tastes in Scandinavia and Italy, grown to 6,000-8,000 turntables and the U.S. and Japan. "It is a day being imported from the more a matter of technical U.K. by BSR Japan. This has agility than of price," says Mr. been helped by American-based Allen. "The patterns of buying

point of sale, advertising and made music centre."

new Accutrac, a computerised multi-nationals like ITT turntable with a memory bank strongly entrenched, that enables you to track select national boundaries are difficult on album type records in any to surmount. For BSR, Europe order, and the addition of Audio is a big potential growth Dynamics Corporation's mag market. netic pick up cartridge, BSR has started to develop exports from

"The requirement is to go in no one company had to take it takes a long time for a new 70 per cent. of the world market six years or so before, in Sep- about 70 per cent. of the rethand package right ultimate responsibility for the steelworks to generate the cash for record turntable equipment, liberalized and the duty rate

ariation

Degrees of variation in the Originally BSR went into specifications needed to give an companies in Japan specifying are also constantly changing. In BSR products. Within 12 America, for instance, a signifimonths Mr. Allen, in a ploneer- cant proportion of people are ing effort, introduced the U.K. becoming selective, buying a retail selling organisation into record player here, an amplifier the hi-fi market by selling there, a tuner, speaker and so directly to stores and shops, and on elsewhere to build an audio thereby controlling margins, set instead of going for a ready

In Europe the market is Currently, helped by both the fragmented, with one or two

Peter Cartwright

Crankshafts to the U.S.

IT TOOK George Ashmore, mar crisis. While the Atlas plant keting and sales director of was unable to cope, the deal also Ambrose Shardlow, the Rother owed something to the policy were a new supplier and I was They required a very high stan-meeting a new management. We dard of finish." didn't have to break the ice, but apart from that it was no dif-an estimated 8-10 per cent. of

at Fostoria, Ohio.

vields £1.4m. for Shardlow, and Yugoslavia, and South America. needs grew out of the dramatic back from the parent. diesclisation programme in America that followed the oil

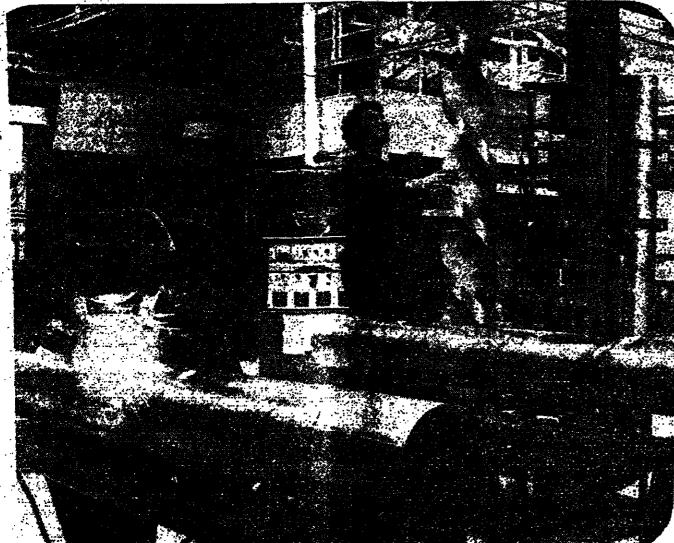
ham vehicle crankshaft maker, of placing some purchases over just an hour, and a half to seas as an insurance. And it clinch the £1.4m. deal with was made abundantly clear to Cummins, the US diesel engine Ashmore that Atlas was not just manufacturer. True, he had the being driven into Shardlow's advantage that Shardlow was a arms by dire necessity. "They long-term supplier to Cummins's drove a hard-nosed, commercial diesel-engine plant at Shotts in bargain," Mr. Ashmore says. Scotland and so was known to "The specification was difficult the American parent. "But we thought not at all unachievable

ferent from dealing with any the Atlas crankshaft business in other management." Mr. a high-volume truck area. It has Mr. a high-volume truck area. It has Ashmore recalls. Cummins sent helped to boost exports to 24 a tentative inquiry out in the per cent. of turnover, double summer of 1976. Mr. Ashmore what it was three or four years caught a plane the same week ago. It is not by any means in July and secured an order Shardlow's only American custo suply 600-1,000 diesel crank- tomer. The company has been shafts a month starting in supplying several others in November subject to price. He smaller quantities for a number returned last January to extend of years. Nor is Atlas its biggest the order, and will be there customer. Rotherham is supply again in August to fix the 1978 ing the DAF plant in Holland arrangements with the purchase with 1,400 crankshafts a month and supply manager of Atlas, and is well entrenched with the Cummins engine subsidiary Volvo and in Fuland Forgings (unmachined crankshafts) also At 600 a month the contract are shipped to Austria, Spain,

52.25m. at 1.000 if demand re- But as a sole supplier to quires that quantity. It is not Cummins in Scotland it is nice hard to fathom that Cummins's to have a generous pat on the

Peter Cartwright

268C Reactor Equipment Limited



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BRITISH EXPORTS XIV

If you know our Club you'll know you're in good company.

Jacob's Club is just one of 150 biscuits, cakes and snacks sold by ABL and bought by housewives and caterers all over the world.

Including your wife. Trading under three of the biggest names in the business - Huntley & Palmers, Jacob's, Peek Freans – we baked and sold £861/2 million worth of

biscuits during last year.

That's 111/2 tonnes per employee.

We increased our exports by 20% worldwide and by 33% in the EEC, making £81/2 million in all.

And, since 1966, our group's earnings per share have grown 23% p.a. compound. Which is more than most food manufacturers can say.

Associated biscuits ltd HUNTLEY & PALMERS W & R JACOB (LIVERPOOL) PEEK FREAN

Buchanan's. Exporters of universally acclaimed fine Scotch whisky.

Some 75 years ago, James Buchanan & Company Limited, opened their first overseas branch in Rue St. Honoré, Paris. In 1903 the New York office was established and in 1916, the South African branch.

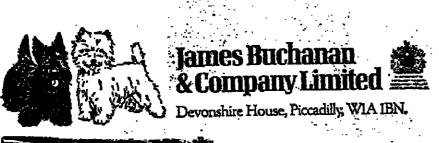
Throughout the company's history, Buchanan's have secured and developed a presence in expanding world markets. Today Buchanan's Scotch whiskies are enjoyed and appreciated in over 160 different markets.

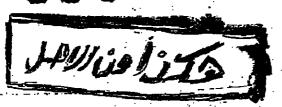
Exports to the developing markets of South America alone have increased by 713% over the last ten years as can be seen on the graph. Worldwide earnings from exports reached a record £25 million net in 1976.

The success of Buchanan's performance has been built on solid foundations. First class whiskies, like Black & White,

Buchanan's and Strathconon, combined with the expertise of carefully selected local distributors, give the company a unique position of strength in the market.

Discerning people throughout the world look for Buchanan's. James Buchanger & Co. Ltd., twice awarded the Queen's award for export achievement, a major contributor to Britain's wealth.







Marks and Spencer aims to increase its exports from last year's £40m. to £60-£70m. £100m. in 1978.

Marks and Sparks worldwide

But there is something The rest of the overseas busi- when entering into an agree than domestic trade while retailer to sell its goods over- current year. about the particular style of ness can be divided into three ment with a particular retailer, the same time contribut management at Marks which broad categories, none of which Sir Marcus Sieff, makes up his stake in another company. In mind to embark on a crusade 13 countries, such as Austria for new business the whole and Sweden, the company has company becomes committed to given well-established petailers

explained to staff of all levels, and buyers for the British stores have had to accept that their orders take second place to . Buyers

on the premise that it is not ness in this approach is that not be a major contributor to who is prepared to sell Michael goods overseas. customer has to be prepared to enter into a long-term relationship with Marks-in much the term relationships with its own GISELA BURG, a former air manufacturers in 42 countries. the enormous costs faced term relationships with its own GISELA BURG, a former air manufacturers in 42 countries. the enormous costs faced term relationships with its own GISELA BURG, a former air manufacturers in 42 countries. The enormous costs faced term relationships with its own GISELA BURG, a former air manufacturers in 42 countries. The enormous costs faced term relationships with its own GISELA BURG, a former air manufacturers in 42 countries.

customers is simple enough. The clothing allowance. name of St. Michael is too valuable a property to allow it

its track record abroad has been And for the man on £3,000 a salesman, were not presented unblemished. In the financial year ending March 31, the company sold £40.4m-worth of goods overseas out of total sales of around £16m. Around £16m of and shabby yourself. And you esrovements not only to her these sales went through the around film. Around film of and shabby yourself. And you provements, not only to her these sales went through the company's own shops in France, can't go selling in Saudi Arabia was clients' products but to can't go selling in Saudi Arabia was clients' products but to can't go selling in Saudi Arabia was clients' products but to wearing a thin, blue, woollen figes of other British manufactures which she has spotted pin stripe."

And, she says, part of its wearing a thin, blue, woollen figes of other British manufactures which she has spotted pin stripe."

Wiss Burg has built up her found the world.

Wiss Burg has built up her found the world.

"I can get off the plane are straight to work," she says over nine years to sell hi-fi Birg's company is still small manufactures."

Max Wilking

leans that when the chairman, involves taking any financial the franchise to see its goods in

to England at least three times sales.

Sparks — an aberration it sparks and specific as sparks — an aberration it sparks and specific as sparks — an aberration it sparks and specific as sparks — an aberration it sparks that the sparks to see how Marks and Migeria and Hong Kong, St. would hardly tolerate nearer that the For him, of the company's export customers are trained in the British shops.

The other approach is ports to between £60m. and lines. The other approach is ports to between £60m. and almost as for Marks to sell its products.

MARKS AND SPENCER is not, the company will be lucky to Marks does not have the same Marks and of course, the only British break even in Europe in the knowledge of the shops in volume, but the oversess in

> ested in customers who do not have the potential to sell at least £1m. of goods a year. But reduce unit costs. The supp the rules are not rigid. Among get paid no more for e the 70 or so export customers there are still some who will get the extra volume of under the name of St. Michael. never sell £1m. worth of goods overseas without the expension of the second state of the second s Under this kind of arrangement, but who are still supplied marketing which gives Marketing the because they have been larged Against this which gives Marks the most because they have been loyal Against this, Marks has to direct control over the condi- customers for some time. In port the additional costs of tions in which its goods are sold, Afghanistan, Marks still allows vicing overseas custom Marks either sells the goods a local trader to run a shop eively while some limited or taken a state of the sells the goods a local trader to run a shop eively while some limited or taken a state of the sells the sel direct or takes a commission on selling St. Michael goods under produced energially for the the name of "Marks and produced specially for

for Marks to self its products £70m. this year building up to sion to improve human reon the premise that it is not

Broadly, Marks is not inter- benefits to the home trace

almost as important as hi in British industry.

Elinor Goods

Helping to sell hi-fi

even taken on board some of say it, but I can pick out a manufacturers were making a still make a profit, she start ideas about staff British salesman wherever I am good and saleable product but. One thing which parties welfare.

of the standards practiced by exporting business from scratch, of equipment and a borrowed in Germany cost her 275 merchangs in this country. Export has strong views about the in-office, and has now built up her few days in the U.S. make the customers are encouraged not centives which should be given business to a turnover of well several thousands of pour to put an excessive mark-up on the country of the country. to put an excessive mark-up on to people who try to sell British over £1m. a year. Her main "You must do an awful ke St Michael goods, and some have goods abroad. "I am sorry to idea was that many small business to cover your costs even taken on hoard some of

"Indeed, I am very sympato help speed up payments—thetic, because you have to buy always a problem for the small to be sullied overseas.

Not that exports yet account for a very large proportion of cannot get away with something the company's business or that the company's business or that the chap from a multiple tailor. Find the badly dressed the track record abroad has been and for the man on 19 000.

welfare.

The reasoning behind this They often look terrible. I the cash to sell it abroad.

selective approach to exports think they should be given a She managed to cut through makers, who can book well clothing allowance. plane for perhaps half the realise that it is the bu men and the exporters wh

them in business, and

Uniform approach pays dividends

WHILE THE public every after work as well. Some banks equipping the Bingley plant weaving equipment is at where is now dressing more are now also supplying clerks with modern weaving considered by the companies are now also supplying clerks with modern weaving considered by the companies. where is now dressing more are now also supplying clerks with modern weaving considered by the consulty, forsaking suits for with suits.

All of which was enough to less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the less well as in the persuade H. F. Hartley—still less wood textile aid scheme: kets as well as in the less well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less well as in the less wood textile aid scheme: kets as well as in the less well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: kets as well as in the less wood textile aid scheme: k necessarily be a national one opportunities.

The company, which is based place guard in some of the trousers, and British Rails only, as the U.K. company H. F. in Bingley near Bradford, had cold states now among those rently sampling cloth. Hartley, now Europe's leading been taken over in 1969 by the aring cloth from Bingley. up-dating and improved uniform cloth manufacturing Allied Textiles, one of the big light of business for the company is range of uniforms.

important element in the con- H. F. Harrley points out.

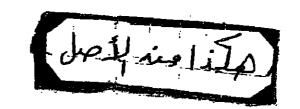
Reser to come up with a com- to customers and ditions of service. Britain's The company, which employ their gauge of clothing equip- them continuity post Office provides its postmen around 220 people, has been on ment and accessories for the through our concell with grey suits, which not only 24 hour working, despite the said accessories for the through our concell look smart on the street but recession affecting other work houts and jumpers.

Wilson points out which, with the removal of textile sectors, and a total of the provider investment in the identification tags, can be worn £1.5m. has been specification of high-speed identification tags, can be worn £1.5m. has been spent as generation of high-speed

uniform cloth manufacturing Allied Textiles, one of the big. Lea lot of business for the compensation of specialist, discovered some time ago.

The rise of the uniform has menswear groups most of this Hologhe two years ago with cloths will enable it to be seen to realise the variety of other companies in the Akied before U.K. manufacturer of them. Airlines, for example, specialise in long runs of plain its supplies from H. F. Hartley being to expand its share of them. Airlines, for example, specialise in long runs of plain of their stewardesses uniform to their stewardesses uniform to our output of 65,000 metres a three and the Middle East, and the Middle East, and the most of the uniform cloth, manufacturer of their stewardesses uniform to our output of 65,000 metres a three and the Middle East, and the most of the company which employs there are no continuity of cloths available at the important element in the con- H. F. Hartley points out.

The rise of the uniform has menswear groups most of this Hartley beign in the past decision to specialise in the continuity beign manufacturer of the continuity be





Cooper-Bessemer gas turbine package of studior design to the ones being built by COBERROW for the USSR. The Rolls-Royce Industrial Appn is seen being lowered into the set before despatch.

A boost to Anglo-Soviet trade

se are among the qualities and a compressor. ich led to a £100m. order Until the end of last year the and elsewhere.

Hart many months of nego-servative pricing pointy that are the led to a £100m. order Until the end of last year the and elsewhere.

Hart many months of nego-servative pricing pointy that are that the last the servative pricing pointy that are the led to a £100m. order Until the end of last year the and elsewhere.

Hart many months of nego-servative pricing pointy that are that the last year that are the last years Rolls-Royce short-listed companies were director of JBE Gas Turbines, and the last year the last years Rolls-Royce short-listed companies were director of JBE Gas Turbines, which years the last year the last years Rolls-Royce short-listed companies were director of JBE Gas Turbines, which years the last year the last years the last years Rolls-Royce short-listed companies were director of JBE Gas Turbines, which years the last years the last years the last years the last years that years the last years the la m the Soviet Union for Soviet Union that virtually be several years known to be soviet union for standardised on the industrial had been seeking to interest the summoned to London, where admits virtually priced the comtish-made gas pumping equip turbine designed by General Russians in this equipment, not the Russian buying organisa- pany out of the market. Faced nt, announced at the end of Electric of the U.S. and made least as a means of opening up tion. Machinoimport, had estab with a high rate of inflation and t year. Although most of the either by GE itself or by one of the market for Rolls-Royce en- lished an evaluation team. Until fixed price contracts that could And

le very big investment which. Soviet Union has been Lightweight ing in gas pipelines, to trans-

value of specially formed several companies, including although it was rejected in and two of its manufacturing sortia to handle large over-Cooper Industries of the U.S., favour of the GE unit, the associates, Hitachi of Japan and he background to the order of this type of equipment.

where to the Western part lightweight system, based on a normally acts as prime contrac came to the U.K. was a great te country and to other parts derivative of an aircraft engine; tor, Cooper was brought in and boost to Anglo-Soviet trade; it surope. Each pipeline needs this is combined with an indus- a consortium was formed. Cal- represented the first substantial. The first major order of the and communities now being land.

British firm not only originated under of booster stations trial power turbine, to drive the led COBERROW, the consortium use of the £950m. credit year was announced last August. frantically planned by the But ironically, just when this the technology but is highly ons are equipped with gas pressors made by Cooper or one Brothers, an international pipe-ine compressor modules, of of several other companies, has line engineering company with

big orders in the U.K., Canada

gas from the newly-dis. An alternative to the General Since this is not the sort of Avon engine.

LIMITED PATIENCE and which the main ingredients, as been well established in the considerable experience lness in times of crisis... the words suggest, are a turbine gas transission market, with type of installation.

rk will be done in the U.K., its manufacturing associates in gines in other applications. In the last moment the suppliers run 15 months from order to in which. Weirs have held a disclosed recently that with the desalination contracts through was a combined Anglo-Europe and Japan. The com- 1975 a tender was submitted for as the contracts through the desalination c was a combined Anglo-Europe and Japan. The com- 1975 a tender was submitted for of heavy duty equipment, in-delivery, JBE felt it had no erican success, illustrating pressors have been made by one of the big pipeline projects; cluding General Electric itself choice. one of the leading manufacturers response was sufficiently en- AEG Mannesmann of West Gercouraging to justify further many, were very much in the couraging to justify further many, were very much in the efforts. Then, at the end of 1975, running. So, too, was GEC of Rolls-Royce was invited to ten- the U.K. also offering a system der for the Chelyabinsk project. incorporating the Rolls-Royce the Rolls-Royce was invited to ten- the U.K. also offering a system the success of the voluntary sheer lack of interest in the much of the valuable sub-contracted work that is already protected and was down to 30 tract work on the plants, which viding many jobs.

Wasser policy says the company has been making make its profits, but U.K. sup- the success of the sub-contracted work that is already protected and expected and expected

Geoffrey Owen mile

Big orders for John Brown

a disappointing fall from the dorf. with 95 per cent of that value going overseas.

manufacturing associate of ministrative and sales staff. General Electric of the U.S. The hope was that a few orders on announced that it had won an financial year with another the back of General Electric would take up the slack in the marine engine market. It was not long before the shipbuilding decline took its toll and JBE went for prime contracts for gas turbines, not merely as an extra, but as a necessity to survive.

After five years the company realised that it was almost wholly in the turbine business and, with U.K. demand for contract from GE.

ared fields in Siberia and Electric heavy duty unit is a project on which Rolls-Royce The fact that the order finally it to re-enter old markets and gain a foothold in new ones.

g the route to ensure the compressor. The Rolls-Royce consisted of Rolls-Royce Cooper arranged by Sir Harold Wilson It was to supply 33 turbines. Arabs before the oil runs out policy was beginning to bear competitive infernationally in mum flow of gas; these Avon engine, linked with com- Industries and Williams in Moscow in 1975. sion stations along the 1.440- Weir's pioneering multi-stage that the whole desalination businatural

bine subsidiary at Clydebank is of a consortium led by the West for the aluminium smelter being meant is that almost all our so proud of its recent export German companies AEG-Kanis built at Jebel Ali, Bubai.

The subsidiary at Clydebank is of a consortium led by the West for the aluminium smelter being meant is that almost all our manufacturing capacity is sold record. In 1975-76 its total Turbinentabrik of Essen and order book was a mere £12m. Mannesman-Export of Dussel-Birthday

turbines a decade ago as a manufacturing, technical, ad- A flurry of further orders "and we will have a reasonably

IT ONLY needs a brief glance between Orenburg and Chust order worth £35m. from the £18m. in parts and service at the figures to see why John in the Soviet Union. JRE British smelter construction "Last year was exceptional by Brown Engineering's gas tur- had won the order as part consortium to supply 12 units any standards and what it has

£25m.£90m. average of the pre- The news was particularly. The company's tenth birthday delivery."

vious few years. But the cheering for the workforce at was the occasion for a further. Even so, the company already picture was dramatically trans. Clydebank, because it also per announcement in October of has a £5.8m. order from Dubai picture was dramatically transformed in 1976-77 when the company's salesmen turned in a f2.4m. Investment process and serious inquiries from China with a f2.4m. Investment process and serious inquiries from contract from China where gramme that had been in cold contract from China where gramme that had been in cold Contract from China wher total of £120m. in contracts, storage throughout the previous JBE's salesman had unsuccess- "We are confident that this year year. Employment for the 1,300 fully bid in the past and where we will ship out more turbines

> brought the total for turbines good order book." Six weeks later the company up to £112m, by the end of the

We are now only able to offer units which are, generally speaking, for longish term

workers was guaranteed into the company hopes to do busifrom Clydebank than ever
1978 and JBE began to take on ness again in the future.

before." Mr. Coppell added

Ray Perman

Water for the Middle East

building up its export sales resulting spring to booming was the only answer. emerges to the rapidly growing force. In the past ten years prosperity by the Middle Since then Weir Westgarth, problem of finding banks willing 90 per cent of the £200m pro- East have produced un now expanded to 300 highly to put up the huge bonds and duction from the Clydebank expected benefits for a Scottish skilled technical staff, has won financial guarantees demanded yard-has been exported, only engineering company and, with three of the six largest Middle of any company tendering for 15 per cent. of it under sub- £120m. of orders in 18 months, East desalination contracts: major international contracts.

> ing from pumps through airing from pumps through air-craft galleys to desalination Strenuous

The first major order of the and communities now being land. gas pipeline flash principle, using heat and ness may have to be moved out

turned it into one of Scotland's £30m, to build a plant at the The chairman said inflation contract from GE.

turned it into one or Scotland's 250m. to built at plant at the Considerable experience of this type of installation.

The disappointing performance of 1975-76 reflected a considerable experience of 1975-76 reflected a considerable experience of this acceptance of 1975-76 reflected a considerable experience of this acceptance of 1975-76 reflected a considerable experience of this acceptance of 1975-76 reflected a considerable experience of this acceptance of 1975-76 reflected a considerable experience of this acceptance of the disappointing performance of 1975-76 reflected a considerable experience of this acceptance of the disappointing performance of the disappoint of the disapp

world lead for most of this desalination market "extremely its French or Italian sub-century, which was to take off active," Weir was tendering for sidiaries, or alternatively place in the Middle East in a most contracts totalling £350m., of the work through its existing remarkable way. Four years ago which at least £200m. worth was licensees abroad.

wages policy gave the company staff. Then came the Middle are fabricated and erected by Both these firms and the Weir a competitive edge that enabled East boom. . The boom is largely based on garth designs, is carried out in Desalination is one of the few water supplies for the industries the U.K. and particularly Scot- engineering fields where

heavy units low, concentrated on THE 1973 oil price rise and the vacuum to evaporate sea-water, of the U.K. unless a solution

manufacturing operations rang- Company's new smelter project, bluntly that if the Government cannot quickly devise a simple guarantees scheme for such bonds then the group has little

Weir Westgarth, the group's felt to be attainable. In either case Weir will still U.K. desalination subsidiary, The company has been making make its profits, but U.K. sup-

Lewis Thornton



JAMES MUSIC LIMITED



EXPORT ACHIEVEMENT 1976 TO DICK JAMES MUSIC LIMITED



EXPORT ACHIEVEMENT 1977 TO DICK JAMES MUSIC LIMITED



A third Queen's Award for DJM

I feel very proud and very honoured to announce that Dick James Music Limited has been awarded The Queen's Award for Export Achievement 1977.

I am especially pleased as this means that we have received three Queen's Awards in a

period of just five years. Stephen joins me in thanking all the members of the Dick James Organisation including those in the Record Company, Publishing, Studio and Artistes Agency Divisions in London and, of course, our many

affiliates throughout the world for the tremendous effort which has helped us win this triple honour

Over the last few years we have followed a definitive policy of expansion in order to become a truly world-wide organisation and this new Award for Export Achievement fully justifies this development. I am sure that in the future the same degree of enthusiasm will continue to be shown so that the same measure of success may be achieved.

Finally, I would like to say that these Awards not only reflect the dynamism and success of the Dick James

Organisation but equally of the music industry as a whole, and as such I gladly associate our latest achievement with the endeavours of everyone who has made a contribution.







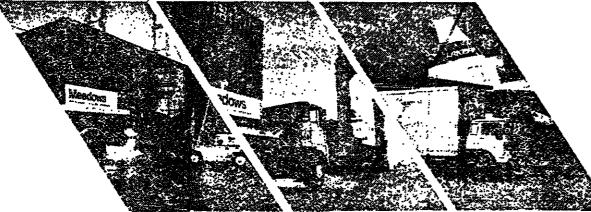
DIRECTORS: RICHARD L. JAMES, FRANCES L. JAMES, STEPHEN M. JAMES, JAMES HOUSE, 71-75 NEW OXFORD STREET, LONDON WC1A 1DP TELEPHONE: 01-836 4864 (5 LINES). CABLES: DEJAMUS, LONDON WC1. TELEX: 27135 (DEJAMUS, LONDON) ARGENTINA, AUSTRALIA, AUSTRIA, BELGIUM, CANADA, DENMARK, FINLAND, FRANCE, GERMANY, GREECE, ITALY, JAPAN, MALAYSIA,



BRITISH EXPORTS XVI









Helping Britain's export drive

Thomas Meadows & Company Limited is the principal member of the London-based Meadows Group of international freight forwarding companies. The Group is among the world's largest independent freight. forwarders and is responsible for the shipment of over £2m-worth of British exports on each day of the year. Through its extensive network of UK and overseas branches and offices, Meadows provide a wide range of export and import freight forwarding services by land, sea and air. The Company's support to British exporters is represented by the services it offers to

over 300 main overseas destinations. Earlier this year, Meadows received the Queen's Award for Export Achievement. Qualification for the Award - gained by the Company during the BOTB's "Export Year", of which it has been a major supporter followed substantial year-on-year gains in overseas

revenue earned by Meadows' international freight forwarding activities. The Company approximately doubled its earnings from services to overseas customers in a three-year period.

Apart from helping industry with its international movement of goods, Meadows also firmly believe in the improvement of standards and training for those involved in the freight business. The Company has produced a highly successful 176 page book entitled "Understanding the Freight business". A leaflet is available from Meadows detailing the book's contents. If you think any of your own staff might find the book useful, then ask your secretary to contact Miss V. Aylward, Publications Officer, at our London Head





36 Grosvenor Gardens, London SWIW 0ED, Tal: 01-730 0266, Telex: 27241

First in Freight Forwarding - Worldwide Import and Export - by land ... by sea ... by air ...





Massey-Ferguson 500 series tractors. As a result of a recent agreement these will be manufactured in Poland.

Western Europe is now Britain's biggest export market, but other areas, often posing special problems for the exporter, cannot be neglected. On this and the next three pages, FT writers examine the changing pattern of U.K. trade with some of these countries, and look at the successes and failures.

Some major markets

East Europe: needed

at all in the last five years, and the large deficit in will knock on the door, and if of information and guidance, or by British manufacturers; East Europe's favour adds up he cannot get in there will try the disincentives of barter millions of Bulgarians to a not very encouraging picties window or the skylight. A trading A further complaint is learnt the secret of Sch

countries do much more business with East Europe than we Patience do, and for several of them the region's share in exports is well

A caricature, obviously, but it into double figures.

Britain's total exports to Comecon last year amounted, of the persistence and patience according to OECD figures, to \$1.2bn. Italy's, however, were \$2.2bn., Japan's \$2.2bn., France's \$2.7bn., the U.S. \$3.5bn. and West Germany's no less than West Germany's no less than \$6.2bn., not including its substantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales, and is \$4.2bn. Italy and stantial trade with East like straight cash sales.

contain crowds of British Comecon. businessmen trying to sell their A genuine obstacle to the East European pr

technology and equipment for port drive, industry, particularly chemicals industry, particularly chemicals

Several reasons are put for over £100m.—for gas tur
and power engineering, for oil
ward by the British side for compressors from a consort

business is not aggressive only be a request for more largest projects under Pola This proportion has scarcely flexible or competitive enough details.

stantial trade with East like straight cash sales, and is Austria is based on long-term unlikely to repeat its sc Germany. In addition, Britain not willing to consider "more deals to import Soviet fuel, for growth of 1970-75. But Cor was one of the few western modern forms of trade like incountries that was not making dustrial and technical co-opera. Neither do the British Isles plug
than in the West. The i a profit out of East-West trade, tion." Whether or not such conveniently into the growing where exchanges are so forms are indeed "more East-West pipeline and energy weighted in the West's favour modern," which is highly disnetwork. Another is that to improve its standards or that Comecon's debts have putable, it is a fact that a Britain's economic difficulties sources, and it has been become almost legendary. So western exporter who goes to make it genuinely less competing that it is hard to escape the East Europe prepared to contive in terms of price and mated that it will import impression that Britain is missister a compensation or barter delivery, though presumably the form the West up to 1980. It is not as if no effort is term basis, is far more likely to countries like Italy too.

moment. East European hotels not. This is a fact of life in role. Britain is the only ma

western country that none

have been two orders w

None of these contracts

The famous Wilson Britain's East-West trade has leaders has visited officially credit of £950m. is available to been inflation and the difficulty reflection of the distance wh finance sales of capital goods, of pricing contracts. Not un Britain still keeps betw and dozens of co-peration naturally, the East Europeans itself and the communist wo agreements have been signed resent open-ended price clauses. It would be wrong, though persistence between British and East Euro and prefer to deal with coun- leave the impression that I tries which can offer firm terms. ain's export drive in 1 tries which can offer firm terms. ain's export drive in ! Britain also has much to But presumably this difficulty Europe is a story of failure offer Comecon in the way of dogs the whole of Britain's extended the last six months alone the state of the last six months alone the last si

and power engineering, for oil
IN VOLUME terms East Europe
still accounts for so little of
Britain's foreign trade that it can
almost be discounted. Even including business with the Soviet
Union, exchanges last year
amounted to less- than 3 per
cent of the total, with exports
accounting for cluding for closer to 2.5 per
and power engineering, for oil
ward by the British side for compressors from a consort
the disappointing record. Many including Rolls-Royce, and
businessmen complain about two methanol plants from I
the tiresome and time-consumpowergas, a deal which s
ing procedures involved in record in Anglo-Soviet trac
trade, particularly with the
In other fields too, there
peans, who are well placed to
judge the sales performance of
contract and hear nothing for
aircraft co-operation
months on end and then it may
with Romania. Some of accounting for closer to 2.5 per different countries, British months on end, and then it may with Romania. Some of

etails. current industrial expar Others complain about lack programme are being equi ture.

Briton will announce his of political discrimination, or This year could bring fur arrival and wait for someone of simple unprofitability be large contracts, in enginee to come and greet him, which of course nobody does.

Sometime to complaint is learnt the secret of Sch political discrimination, or This year could bring fur arrival and wait for someone of simple unprofitability be large contracts, in enginee cause of the high cost of landing oil exploration and construct a contract.

None of these contracts a contract.

But these are problems which won quickly or easily. But 1 must afflict all would-be British exporters who do ; A caricature, obviously, but it exporters to Comecon. It is hard foothold on the East Euro

being made. At any given win an order than one who is Politics may also play a small

The U.S.: keen competition

one they have already seized company which recognised many better shape than a year ago, market, it is that there are with current exports from the years ago the importance of and overall they predict an insome preliminary signs U.K. running at about £8m. sound, reliable product support. crease of about 10 per cent in margins are being squeez

on this network, particularly as inflation. A recent survey of can market new and more advanced models U.K. subsidiaries in the U.S. If there is one cloud on the

THE AMERICAN market re-come on line. Rolls-Royce concluded that 90 per cent. of horizon, as British compresents an enormous opportu-which has a superb after sales those surveyed find that the become increasingly compity for British exporters and reputation, is another British U.S. economy is in markedly to success in the Am

British Leyland, however, galue terms.

But as the companies that despite its enormous success in export to the U.S. well know, it is also a fiercely competitive not have a good reputation for market in which price, delivery its after sales service or for dates, quality and after sales its network of garages. Last service are extremely important. Its very size, and the rich pick-ings to be had, mean that a —at some £300m.—and there is British exporter is likely to meet competition not just from American companies but also then persistent supply problems in the British factories which supplied the cars.

British Leyland, however, galue terms.

After cars, chemicals are the pound has been an extl largest category of British number of factors which exports (at about £235m, last made exporting very propossible incentive to encypassible incentive to encypass to be had, mean that a —at some £300m.—and there is no doubt that more cars could have been sold if there had not been persistent supply problems in the British factories which another £162m and all In the past few months appeared to the U.S.

After cars, chemicals are the pound has been an extlargest category of British number of factors which exports (at about £235m, last made exporting very propossible incentive to encypass.

After cars, chemicals are the pound has been an extlargest category of British number of factors which exports (at about £235m, last made exporting very propossible incentive to encypass.

After cars, chemicals are the pound has been an extlargest category of British number of factors which exports (at about £235m, last apout £235m

British Leyland, however, value terms.

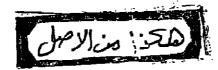
Japanese concerns in his field as well.

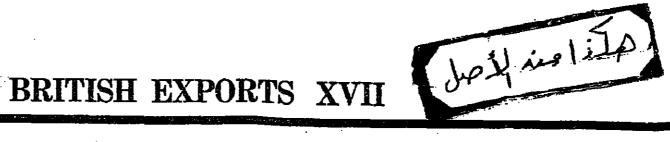
In such a situation the temptation to go for easy "one time" sales is a compelling one, but one that British companies are increasingly learning that they have to resist if they are really to give themselves a permanent presence in the market. EMI, for instance, which has had a great success with has had a great success with has had a great success with its revolutionary scanner long ago recognised the over-riding need to set up a good service network even before it had sold many machines.

Last year was very much better than the year before for British exporters as a whole, that British companies are now even more seriously than in the tage of a common languate that British exhibitors at trade fairs in the U.S. was a record as was a fierce competitive energy from the the number of British visitors at trade fairs in the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to different consumer to consular posts. In the U.S. was a record as was nearly leaved to differe network even before it had sold up about 12 per cent in value communed the trend of strings this market know what many machines.

With competition in the scan given the relative stability of car concerns which still makes, some companies which he ner market becoming tougher a the exchange rate and the Britain the largest single made this investment is great deal is going to depend slight improvement in British foreign investor in the American having to find out the had

David Lasc





The Middle East: business is brisk

ARITISH EXPORTS to the problems, Iran remained the expanding market and success in 1976 continued to be mach 1975, mineral crushing equip-diddle East rose by just under major importer of British goods sive U.K. governments have, inery and transport equipment, ment increasing by 74 per cent.

ces has its origins firmly fixed oil wealth. Exports to Arab

Israel actually dipped (by per cent.) in real terms, Worrying owing for last year's dramatic

1 1977—this country's export terms of dollars was 19 per by around 45 per cent. usiness with the area remains cent, with exports to Arab countries rising by just under a The importing performance quarter. By comparison British industrialised world Britain gest increases in exports of lished markets.

If individual countries shows exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports to the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equip— In contrast exports the world at large remains a relatively slow machinery and transport equipment exports a relatively slow machinery and transports a relative

Exports to the Middle East nuntries last year rose by 57 now account for something like an eighth of the U.K. world er cent to almost £2.2bn, an eighth of the U.K. world bile for the first four months total so in a very few years they 1977 this figure already have built up to a level that is ands at well over £900m. Ex. orts to Saudi Arabia doubled terms of a moving market £400m. in 1976, those to the nited Arab Emirates shot up disquieting aspect of last year's om £199m, to £323m, and those export performance to this part Kuwait increased to £142n. of the world is the growing om £99m.

But there were also plenty of exporters have that Britain's iggish performances, notably increase in trade fell behind tside the Arab bloc. Exports that of its major competitors.

The possibility that the U.K.

dainly that the upsurge in decrease by only 5 per cent on the exporter to the Middle East, ment arose in Saudi Arabia, Iran was disappointing from despite its historic links with Egypt and the United Arab almost arose in Saudi Arabia. despite to the middle rast, ment arose in Saudi Araba, Iran was disappointing from the region. In 1976, total Egypt and the United Araba almost every point of view. exports in U.S. dollars amounted to \$5.7hn., whereas two African countries as well as years ago (in 1975) France was Israel moved up sharply, while power and telecommunications. selling as much as \$5.90n both Turkey and Morocco imequipment. But purchases of East and West Germany \$80n last year than in 1975. Morocco increases tractors, ears, Japan's export trade totalled and Turkey more than doubled \$6.5bn. in 1975, while the U.S. their intake of tractors from

> crucial one for British ex Arabia and over £10m worth porters. A Department of Trade to both Iran and Iraq. survey in January concluded that the major firms questioned expected growth in exports this year to slow down. The construction sectors

wo-fifths to £3.2bm in 1976, last year, taking £510m, or after all, placed plenty of where sales rose by 39 per and tomages of lifting and load-actor of nearly 41 in just four Eastern total).

There is plenty of scope for machinery built in this country tonnes in 1975 to over 16,000 to the built in this country tonnes in 1975 to over 16,000 to the built in this country tonnes in 1975 to over 16,000 to the built in this country tonnes in 1975 to over 16,000 tons which is plenty of scope for machinery built in this country tonnes in 1975 to over 16,000 tons which is plenty of scope for machinery built in this country tonnes in 1975 to over 16,000 tons which is plenty of scope for machinery built in this country tonnes last year Sandi Arabia ears, which is explosive growth Looked at in real terms (or getting the trade balances of rose in price by over two-fifths tonnes last year. Saudi Arabia y any standards. And to at least in terms of U.S. dollars) the U.K. and the Middle East on average last year, suffering also purchased £13.8m. worth bidge by the latest figures avail this country's export drive to more into line; last year this from the highest rate of price of pre-fabricated building comble from the Department of the Middle East was still me country's visible trade deficit inflation for machinery imponents last year together with the first four the rade—for the first four months pressive. Export growth in with the Middle East widened ported into the Middle East 20.3m. worth of structural iron Exports of manufactured goods and steel. A high level of con-By comparison with some of rose by 54 per cent to £366m, struction activity was also seen

\$6.5bn. in 1975, while the U.S. their interest of the U.K. Last year's supply of equipment to Iran rose from of \$10.9bn.

telecommunications equipment to F299m. which implies

This trend is perhaps under-among U.K. exporters had a cline in the foreign exchange The possibility that the U.A. standable given the massive boom year in Saudi Arabia ing) together with a multiplicity like of sterling, and so did is no longer holding its own in upsurge in recent years, but it year as the impact of the of "expertise" deals. It is a much publicised liquidity The region is the world's fastest with the Middle East is grow-began to make itself felt. Ton-trade has no way of recording much publicised liquidity that the Department of the middle East is grow-began to make itself felt. Ton-trade has no way of recording much publicised liquidity that the Department of the middle East is grow-began to make itself felt. Ton-trade has no way of recording much publicised liquidity that the diddle East is grow-began to make itself felt. ing less rapidly than that of nages of construction machinery this type of exporting muscle. moved up sharply, with exca-The mainstay of U.K. exports vators rising 27 per cent. over

By comparison with some of rose by 54 per cent to 2300m. in Dubai and Kuwait, where its major competitors in the In absolute terms, the big-the U.K. has some well established.

equipment. But purchases of excavation equipment synthetic fibres drupped. Sales a considerable decline in real terms-allowing for the weakness of sterling last year. One area where the UK is

likely to have stayed in a strong position is in the field of invisible exports—financial ser-Jeffrey Brown



A drainage trench under construction in the floor of the main dock of the Dubai dry dock complex. The dock is being built by the Costain-Taylor Woodrow Joint



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BRITISH TRADE WITH THE MIDDLE EAST

. (****	,				
	1976	1975	1974	1973	1972
ab countries	2.17	1.42	0.84	0.49	0.39
n-Arab countries	1.04	0.91	0.65	0.49	0.34
iddle East total	3.21	2.34	1.49	0.98	0.74
erid total					

ddle East as a % of world total 12.5 11.9 9.1

irce: Department of Trade.

Latin America: a neglected market

is involved in crossing the

tion than it has menited to

1mbs

the event neither view ind British trade with the bumps along much as it ear British sales came to gion of £705m., giving a

gns promoted in the British factories, iat one day this country rry off a jackpot prize size of the massive nucal between Brazil and

Department of Trade

vear it is to be the turn ir which will be aimed. at carving out a posi-British suppliers to the Hugh O'Shaughnessy

RE ARE two attitudes that fast growing Mexican bil probe adopted to British ex- ducing and refining industries. ric one is that they should

Brazil, naturally, as the most populous state of the region with a great hunger for capital e given overmuch priority goods, is the most important ttention seeing that they single purchaser of British equivalent to no more than goods. It was therefore with sh sales to Sweden, a some apprehension that British er and easier market where traders heard of the curbs put could be drummed up on imports last year by the a great deal less effort to balance Brazil's visible trade.

In April the drive finally achieved its desired effect and e opposing view is that the Brazil achieved a small surplus, tial for British exporters exports notching \$1.07bn. great in Latin America against imports of \$1.06bn. the area needs a much It is unlikely that this er slice of everybody's good result will be able be maintained during 1977, particularly if the prices of coffee and soya, two main Brazilian exports, retreat from their present high levels.

The patchy nature of British exporters' current relations with the Brazilian market is best typified by the fate of two big one in the recent past deals which were widely reagainst imports from ported to have been clinched by British exporters during the able balance to Britain giving a state visit of General Ernesto Geisel to Britain in May of last

m.
the first quarter of this
ales totalled £183m., 7 per
steelworks in the state of Sāo down on the amount Paulo, Acominas, is later this ed in the last quarter of month going to be backed by ar. Britain has not done one of the biggest loans ever l in its sales efforts to a the figure for a Brazilian pro-America as it has in other ject, Managed by Morgan Gren-s of the developing world fell, the loan will cover the its trade with the coun-of OPEC with whom of OPEC, with whom by Davy International to the s now a trade surplus. new steel company. Hundreds of rtheless the effort is be- millions of pounds worth of pt up and major selling work should be coming

Victim

Less successful has been the idea of a Ferrovia do Aço, 2 rail link from Minas Gerais to consultation with ex the sea. It has fallen a victim mounted ambitious to spending cuts in Brazil. The nirs in the region. Of the British loans had already been st recent the one held extended to the Brazilians beil suffered from being fore the news of the cancellarather late when much tion came through. General bloom had come off the Electric Company, which was to ian miracle," while that have been the main contractor n Venezuela earlier this for the railway has been disis held to have been a appointed in a multi-million pound deal, though the company claims that orders to a similar value are to be placed co to be the target of a with it for other Brazilian rail

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Australasia: still an important market

competition from Japan and Far This shift in trade patterns exports of clothing and textiles Eastern countries have been a is due mainly to Japan's growmajor factor in the decline in ing demand for raw materials the British share of the Austra-and foodstuffs and the conse-tances, and in the longer term quent reciprocal trade. There Australia's mineral resources.

increasing fears over protec Australian policy since the early tionist tendencies in Australia's 1960s to diversify markets. trade policy, which are directly But the potential for U.K. mainly at goods such as textiles. exports in a wide range of manuclothing and footwear and are factured goods and machinery

Australia have risen steadily in example, latest figures show recent years, reaching £688m. strong demand for U.K. exports North Sea oil. against the fact that in 1966 various plastics materials.

with close links, and imports.

ALTHOUGH AUSTRALIA is a Australia buys one third more

More recently there have been has also been a deliberate Australia's mineral resources.

intended to protect domestic is particularly good where Auslast year, this must be seen of passenger motor vehicles and

was 10.8 per cent. last year.

Similarly, in New Zealand Britain has lost its role as the mineral wealth. This position early 1980s. In order to exploit these mineral wealth. chief source of imports since of strength has clearly encour- these minerals, such as coal, joining the Economic Com- aged the Government to risk iron ore, aluminium, copper, Nevertheless, both upsetting its Asian trade etc., the Australian Government countries remain valuable mar- partners by imposing curbs on is encouraging inward invest-

Even New Zealand, normally ment traditionally strong market for goods from Britain than it sells exempt from any trade restrictions, has had to moderate tated by economic circum-

The country is about 70 per cent self-sufficient in oil supplies and the further development of offshore oil and gas in the north-west of tralian-made products are not Australia is a highly valuable Although British exports to available as an alternative. For market for offshore technology of the kind developed for

However, despite the tapering off of the 1960s mineral. Britain held 25 per cent of the Australia has recently been boom, there are vast mineral boom, there are vast mineral one of the few industrial counces to be tapped and the

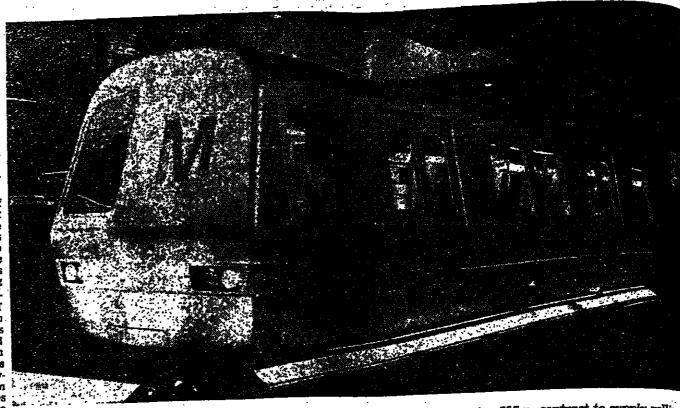
This opens the way for a large new area of British exports, particularly for high technology mining equipment, and is probably the most promising growth

On the other hand the prob lem of Australian unemployin key industries is 2 major brake on trade, and the protectionist country has been growing stronger. Other import items which are causing concern are carpets and carpeting, wool textiles and spon yarus.

Although the devaluation o the Australian dollar was not expected to affect exports, the fall in car imports in May this was paidly attributed to and it is clear that the added cost to smported products must have had some dampening effect on exports from the U.K. However, the future

Australia as a market for British goods depends targely upon its own economic performance and under control. While this problem persists and unemployment remains high, those in favour of protectionist measures are likely to prevail in the

Lowne Barling



A British group including GEC and Metropolitan Cammell is carrying out a £55m. contract to supply rolling stock for the Hong Kong underground railway.

The Far East: some untapped potential

Britain's largest export custo- the U.K. valued at £204m. mer in the Ear East, and the After Hong Kong, Singapore large re-export potential.

a 29 per cent increase in total areas in South-East Asia. imports, the Colony ended the Last year Britain exported

Colony's remarkable economic is Britain's third largest and performance in 1976 illustrates most buoyant Far Eastern its vitality field as exporter export market, and exports and export market, with its there have risen by 114 per cent. over the past four years. The (including re-exports) of nearly Statume and its mancial centre covernment anxious to develop any activates, bottom of has attracted the whereas Japan importal less and per cent. Lest year against has made it one of the key new industries, prospective exposition of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes attention of British exportance 1072 than it also becomes 1072 than it also

HK\$1.75h. This was less than Singapore (slightly less than 1 cil refining centre and the State for Trade. But Mr. Dell needs, particularly in that the 1975 gares—but has per cent of total exports), but supply base for offshore explorations of the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty of the concern at the supply of engineering empty expression engineering empty empty engineering empty engineering empty engineering empty engineering empty engineering empty engineering empty empty empty em half the 1975 spaces—but has per cent of total exports), but supply base for offshore explora-expressed his concern at the supply of engineering em not given cause for compla- in the past four years Britain's tion, it has enhanced its import-widening trade gap between ment. The demand from

South Korea.

attention to trends.

£157m, with £42m. of this be- quarter of this year, which ing taken up by sales of non-were double the figure for the

increased competition from equipment worth £27m. and agreement on the need countries such as Japan and transport equipment worth balance the trade gap and

petition can be expected in Eastern export market and con- not yet taking more drast perturn can be expected in tinues to make substantial action on imports is that Konfuture, and with the Singapore tinues to make substantial action on imports is that Konfuture. Government anxious to develop advances, South Korea's boom- is taking more British goo porters will need to pay closs attention of Diffusi experience, 1310 than it due in 1873.

particularly in view of the It is clear that Korea is particularly in view of the It is clear that Korea is recent visit there by Mr. dynamic market for a range of the little pointed out that as an Edmund Dell, the Secretary of goods which could suit British not given cause for comparing the past roof years primare a same as an export market and the two countries, with Korean number of Middle I cency. Last year Hong Kong share of the market has been ance as an export market and the two countries, with Korean number of Middle I has attracted the attention of imports from the U.K. at £63m. countries for plant and em an increasing number of trad-last year, compared with ment from Korea, some ing nations.

exports to the U.K. at £136m., which has to be supplied?

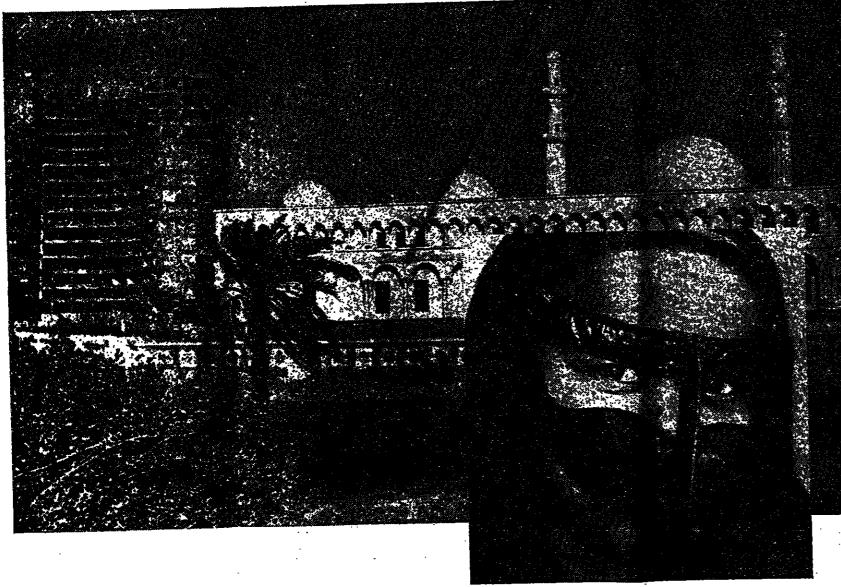
In 1973 U.K. exports to an increase of 82 per cent. Even sub-contractors, could Singapore amounted to £101m., more alarming has been the opportunities which increased by 1975 to increase in imports in the first companies.

AFTER JAPAN, Hong Kong is bought goods and services from eroded from 7.8 per cent. to just electrical machinery, followed same period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. to just electrical machinery, followed same period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. to just electrical machinery, followed same period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. to just electrical machinery, followed same period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. to just electrical machinery, followed same period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period is the period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong Kong is bought goods and services from eroded from 7.8 per cent. The period last year. Hong is bought goods and every machinery and every machinery are period last year. Hong is bought goods are perio

Although Indonesia takes visit the U.K. in the auto Bank report, even greater com-

Lorne Batin

A JCB excavator loader involved in ditch digging near Alice Springs in Australia. Last year JCB exported nearly 60 per cent. of its production to over 100 countries. The true cost of flying building materials gave her a complex.



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China: better prospects

BRITISH TRADERS are hoping same period last year, which and will be publishing a 19 last year, both he and other which is now almost Chinese officials have con-pleted. So far there is nothing while U.S. export figures in tinually stressed the importance to replace them and British than halved. Although of the economy and the role in exports will chug along at a Germany's sales total for it that trade should play.

when the "Gang of Four," as delegation from the Sino a sign that even that four Chairman Mao's widow and her China is the council is to visit commerce had been affected three colleagues from Shanghai are called, dominated policy, reducing exports of Chinese Handicapped war materials and cutting down imports of foreign technology.

Although China has been somewhat handicapped in dealshort of foreign exchange, a ing with Peking as the Chinese delegation from the Bank of insist on fixed price contracts, China is at present touring not popular in the U.K. because Europe (it is due in London in of rapid inflation. Furthermore the second week of June) talk- British ing to hankers. It seems more Chinese eyes are unreliable on While in the long run the than likely that the financing delivery dates. Thus Britain has of future trade deals is the sub-fallen further behind its Euroject under discussion.

troubles caused by the political visit to China next September, pete in these and other field difficulties of last year. Sir John a sub-committee is at present Keswick, vice-chairman of the studying the problem of exports Sino-British Trade Council, visited China last month and commented on his return to Hong Kong that he did not think, as he had believed earlier, that the Chinese were immediately about to buy more industrial equipment from the West. He thought that any renewed purchasing would be deferred until the end of this

Revising

This was the message also put across to businessmen who visited the Exports Commodi ties Fair during the spring. The Chinese conveyed the impres sion that they are now revising their 10-year plan, which was supposed to start in January last year but was rudely inter rupted by the political troubles that followed the death of Premier Chou-En-Lai, and later of Chairman Mao himself.

Last year the very mention of conomic planning was enough to make Chinese officials a likely target for criticism. This year the new leadership is working on its plans to make up for los time. Dozens of economic conferences have already been held, and the most recent was accompanied by a People's Daily article which put forward a surprisingly liberal point of view, that China should import from foreign countries whatever was good in every sphere. British exports have some leeway to make up. Figures for sales to China in the first

four months of this year at-

under £22m, were only about two-thirds of those for the

that better prospects now await reached nearly £30m. Even the in June. that petter prospects now ever £22m. figure was unusually Britain is not alone them in China man they have £22m. seen for some time. Since boosted by sales of aircraft China trade problems. In chairman Hua/Kuo-Feng set up under the old contract for chairman Hua/Kuo-Feng set up under the old contract for a new leadership in October Tridents with Hawker Siddeley, had a 27 per cent fill

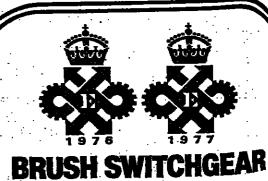
very low level until a new year rose enormously, a los policies of the past three years begins. However, a 16-member towards the end of the

British manufacturers in

pean competitors. But the new trade policy has 'The Sino-British Trade Coun-likely that they will impu not really got going yet. The cil is making a big effort to put order to save time. Britain Chinese are still sorting out the that right. Beside the group tainly ought to be able to troubles caused by the political

or Siddeley, had a 27 per cent fall of Chinese buying the figures shows a rapid When the Chinese have

pleted the revision of their year plan it is hoped that & will begin to fill the gaps equipment that their own in try cannot supply from the Two obvious areas are exploration and devel equipment and agric machinery, both of which have indicated they will probably be able to manufi these things for themsel the short term it seems

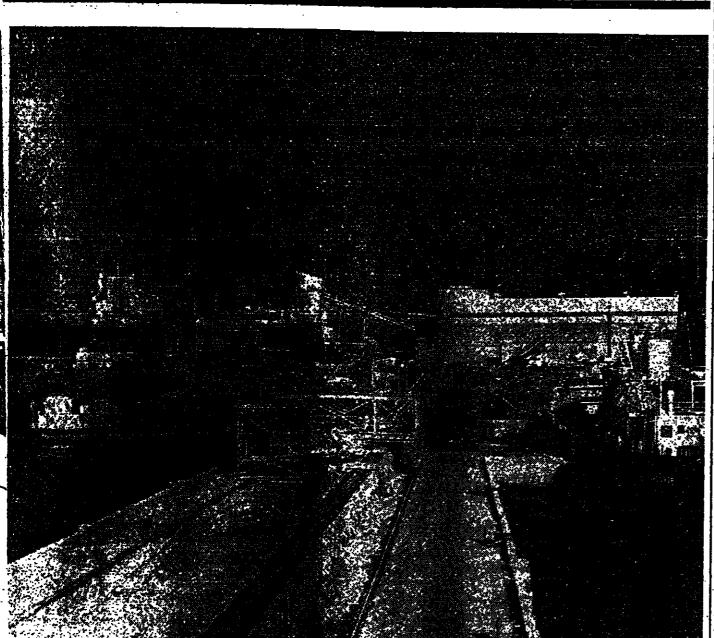


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Japan: problems of distribution

ween the two countries.

Buoyancy

r, a rise of 57 per cent. In grave consequencies for the 5, British exports to Japan stability of world trade. s, British exports to Japan strong or word to the sort of language is of lim, but Japanese imports significance more in political it has also been claimed that The British exhibits

n are rising almost daily, place has been taken by a price.

RITAIN'S EXPORT trade with But it is equally clear that if system of local practices that pan rose by 36 per cent. to trade between to the two coun-though difficult to define and hostility towards imports, Japa aund £149.5m. in the first tries is to progress on an equit-accuse of outright protectionism is clearly an important wor! ir months of this year. The able basis a fairly radical shift—have the effect of making it neral upturn in world trade in Japanese importing pro-hard for foreign businessmen to partly responsible for this cedure will have to be made. break into the Japanese market—and one that industring the country can successful.

first four months of this this ratio upwards might have livery time.

de organisations, has been ing of foreign and Japanese goods and products, notably seas Trade Board has assesse king in order to boost trade journalists that Britain wanted foodshifts. These are strictly the time needed as five year to see the "final abandonement laid down but also discretionary for a successful market sharp by Japan of the idea that im- and liable to sudden change. This to be built up from scratch in ports were somehow slightly makes exporting to Japan the Japan: unpatriotic." Mr. Dell argued sort of headache that the ct despite the relative buoy- that Japan has an unnaturally businessman with extended y of this country's export low ratio of manufactured goods communications can well do campaign for increasing U.R. le, the Japanese business to its total imports from the without—which is frequently exports to Japan takes three amunity continues to outsell U.K. (around a fifth compared what he does, preferring to con-U.K. on a mammoth scale, with roughly half for export centrate on Europe or the U.S., to world trade in general with ancse imports into the U.K. trade generally with Europe). where trade is both freer and the Board sending out trade nunted to £344.5m. during He warned that failure to adjust less extended in terms of de missions—22 are earmarked for

eating a trade imbalance for commerce. But the U.K. authorisystem can result in some pro-exhibits directly at Japanese country of no less less than tles are plainly proint the dust being result in some pro-exhibits. country of no less less than ties are plainly urging the ducts being sold at as much as trade fairs—there were ten Japanese to take a less restric- five times their retailing price instances last year-while in nderstandably the U.K. tive line with imports. Until the in the U.K.: in contrast London it has its own Japanese orities are concerned at this late 1960s Japan was heavily Britain's distribution system unit. This gives advice to potention, and as a result the protected by import quotas and allows Japanese goods to reach tial and existing exporters as sures within the U.K. for general tariffs. These have the consumer in this country well as co-ordinating the Governorm at a much more cost competitive ment's attempts to boost trade

provement but so are the inIn a recent speech in Tokyo,
Sive efforts that industry, Mr. Edmund Dell the Secretary great, many admission regula, prepared to devote the time
ether with the various J.E. of State for Trace, told a meettions, applying to a variety of and energy. The British Over

However, despite its apparer

1977. But the other two arms of the campaign are confined to attempts to lift U.K.Japanese

The Board (through the

Africa: some fast-growing markets

tion that applies to South machinery and spares. no less than to the Black

h Africa, partly for politisons, is keen to diversify order for Boeing air. market.

point was re-emphasised or 4.7 per cent. of total British from Nigeria totalled £317m.

greater share of the im- the import surcharge imposed Japanese also showing signs of the EEC and Black Africa, has narket of Britain's Com- in the last Budget are having greater interest in this market, opened up new opportunities calls partners. At the effects on the current volume Nigeria's succession of in- for British exporters in Franco-time there are consider of trade. Britain, which has an digenisation decrees, placing a phone Africa, notably in the propertunities for my propertunities for my propertunities for my propertunities for my propertunities.

Fierce

With South Africa manufact ment delays. port sources as much as turing many of its own con-

nd then West Germany. Since Nigeria's oil boom, com- permanent berths at Apapa, the Overseas Trade Board has writhas acquired a better petuion there has been equally port for Lagos, with an average ten to 100 British companies ion than Britain for fierce and Britain's share of the turnround of four to five days, which operate in France, asking

TRIA HAS taken over from and Australia, so that the relamarkets, Ghana, Kenya and its outlet to the Atlantic, during a Africa as Britain's largest tive importance of all three Zambia, And with North Sea the Angola civil war. In partner on the African countries has diminished over oil coming on stream, the trade Nigeria apart, Kenya is nent and is now one of the the past ten years. South Africa, balance with Nigeria is heavily regarded as the most promising it growing—if not the which ranked fourth among in Britain's favour. Last year market for British exporters in it—among British export Britain's export markets in the U.K. sold goods worth Black Africa during the next ets anywhere in the world. 1966, taking £247m. of goods £774m. there, while imports few years. Ghana, which im-

last month by Dr. David exports, now lies in 13th place. British officials expect last year, is in economic diffi-, the Foreign Secretary, importing £645m, worth of Nigerla's imports will increase culties which look like persist idded: "For Britain, as a goods last year, 2.5 per cent. of at an average rate of 20 per ing, even though the Govern-trading nation, Black total exports.

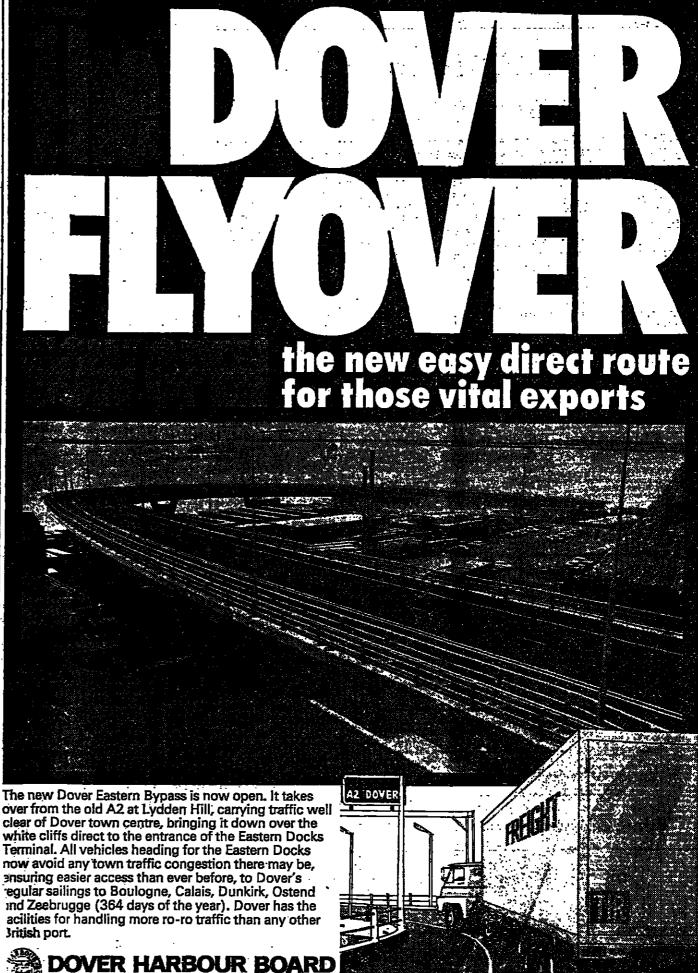
Cent. per annum over the next ment, encouraged by high is an area of rapidly. But this is still a high per- five years and feel that the vol- cocoa prices, has amounced an ng importance." But it is centage and South Africa re- ume of U.K. trade will keep increased level of import spendn area of rapidly growing mains one of this country's most pace with this, despite the challing for this year. tition, with the U.S., West imporant export markets, even lenges posed by the U.S., West Meantime, the Lomé Conven-iny and France fighting though the recession there and Germany and France, with the tion, governing trade between

pportunities for enterpris- 18 to 20 per cent, share in the greater shareholding in expatri- Ivory Coast, one of the conhe more prosperous of one distinct advantage over us not expected to alter the pat-mies, and in oil-producing ancophone African coun-competitors in that U.K. com- tern of trade, although it could Gabon. There are problems in panies are the largest foreign make it more difficult for com- making inroads here—business iss the continent the old investors in South Africa and panies to find good local agents, practices are somewhat different trading patterns are there is therefore a steady And a good agent is an important there is the language bar-'lly growing more blurred, demand for British components, tant asset in Africa, where com- rier-but none of the difficulties munications can be frustratingly is that great. difficult, appointments are often Most attention is being difficult to make and incorrect focused on the Ivory Coast.

then Britain for serce and Britain's share of the turnibula of four in two days, which operate in France, asking the to supply the market import market has dropped Zambia, to which Britain whether they would be inwhen needed, during the past seven years exported £66m, of goods last terested in expanding in the n's accession to the from 31 to 32 per cent, to around year, has faced transport difficulties of the difficulties also meant 25 per cent. But this is still culties ever since the closure of these companies, with their nemphasis among U.K. considerably above the 15 to its border with Rhodesia, a French experience, would find towards Europe and 20 per cent share Britain holds situation exacerbated by the it easier to break into the

ported £82m. of British goods

documentation can produce pay- Mr. Michael Meacher, the Under-Secretary of State for An additional problem is Trade, has paid a visit there, as e, a fact that helps to ex- sumer goods, there is not the transport, getting goods into the did Prince Charles in March. A why Britain last year export potential in this sector, various countries. Nigeria, for British trade fair is being only third among the there used to be, but inter-example, has its port congestion, mounted in Abidian next ic's main suppliers, be national competition remains although British exporters have February, at which some of the U.S., which obtained herce in the heavy capital goods an advantage here in that the Britain's largest companies in-U.K. conference lines have two tend to exhibit. And the British



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BRITISH EXPORTS XX

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BRITAIN is nowadays very helped the British tourist boom much in the major league when last year, but also the relative it comes to international tour- strength against the dollar in ism. At one stage this par particular of some other Euroticular section of the export pean currencies business was invisible by both If the British

If the British economy were nature and name when balanced to revive to such an extent that against the spending by Britons sterling was forfed up in value, abroad Last year, however, the while at the same time rival net surplus in our favour currencies felt (as the topped £500m, and gross guese escute, and far cecipts, including fares paid dollar have already to British carriers, were more recently and to the Star This week the British recently. than £2bn. This year the British pesets ; Tourist Authority is looking to election year-end totals which will show tough time for thurism. If any Finding the root cause of look at Swi Britain's success in the tourist Austrian tourism in recent business is not easy. True, in years. Pressure on the Swiss

tourist terms we have a good has been such that some product and, via the BTA and hoteliers are boasting about the British Airways particularly, it fact that they have not raised is well marketed abroad. There their prices for three years. Gerseems, however, to be some many keeps a very low tourist other secret ingredient which profile these days thanks to the has turned the possible into the fact that most of the countries actual. Tracking the ingredient which might supply the tourists. down is important after all, have somewin we might let it slip away with cies than the Dmark and out ever knowing what it was. tourists do not the feeling poor There is considerable argu-during their vi

ment that much of the tourist
boom is due to the rapid fall in
the value of sterling against the
circumstances are striking. In currencies of the tourist Britain the task is of tourist generating nations — notably taxes in order to squeeze a Western Europe and the U.S. little more from the visitors. In But this is not entirely some parts of Enrope they are supported by the available evid-ence. Much of the strength of ment-subsidised advantageous Britain's tourist boom has been tourist exchange rate so that in areas which are not noticeably the visitor can afford to stay price-sensitive. The hardest The other problem with pressure on accommodation recently has been on the jet-set strip of London's Park Lane, an area where prices are not noticeably different from big city

£7m. a day.

where and the Jaeger clothing account. Munich or Miami.

and the bright lights of the West service End are not very far from the tourism Georgian splendour of Eath, the sised for mysteries of Loch Ness or the rolling scenery of Wales. Howthis element, like the others, is simply part of the secret formula. The question bothering the tourist industry within the U.K. is whether the totality can be retained.

Oddly enough the greatest danger to this particular export pro-tourist. activity may well be the very prosperity to which it contri- Example Although tourism may not be as price-sensitive as many arrivals, but substantial change

prosperity is that it encourages residents to venture abroad more. Much of the fibn. tourism surplus for which the U.K. is heading at the moment between the is accounted for by a fall in the ties involved. tariffs in the rest of the world.

ment can only stimulate areas tion. alarming conflict of interest tourist industry and some others

Oxford Street decorated for Jubilee year. Local traders are expecting record sales.

between the numerous authori- is that it has very little control

Shopping spring abroad for their holidays the development? The Department of the economy were healthier ment of Trade—which is in recent years that Government then the revenue of the air theory the British Ministry of actually attempted an intervention of shopping. Britain's lines and tour operators would the Tourism? Or perhaps the tion in the product as such—shops are still rather more sophisticated than many elsewhere and the Jaeger glothing. It is for these reasons that the communications in the had misfired. In fact, of course, and Doubton china that seems Britain has to be extremely area? Then there are the water it was a spectacular success and to the locals to be at the careful to preserve what is at authorities, the county council without it many of those milimp-market and of the shopping the moment a healthy industry, and the other local authorities, lions of toursets now flocking list are surprising inexpensive but in order to do that the which would all insist on their to the U.K. would have nowhere when compared with the prices Government is faced with some rights in certain issues. Inter- to rest their heads charged for such goodles in the dilemment of the compared with the prices of the pric fine dilemmas. These are both departmental relationships in practical and political. Politi-Whitehall alone have a bad sation of the BTA (once the Another important factor is cally governments are not par enough image. If something on British Travel Association and that Britain is a small country, ticularly keen to encourage the scale of the French Acquinow the British Tourist Authority by the bright lights of the West

people assume, it is certainly of fourism on a minor scale. In The future of tourism in the a year on selling. Such a budget price-aware. Marginal move Britain, unlike many other U.K. is therefore likely to be for the BTA would rightly be ments in costs do not seem to countries, it cannot manage one of reaction rather than considered ridiculously high, have a serious impact on tourist tourism. A simple example of action and of compromise But to watch the tourist net this might be the Norfolk rather than decision. This is not being cast wider and wider, can affect traffic, particularly Broads. There are various areas necessarily a bad thing, and it without keeping an eye on the when those changes are marked of the Broads which might be has certainly served the sales investment for future in their contrast with rival or opened up and used for tourist tourist industry as a whole well growth would be commercially adjacent destinations. Thus it purposes. Any attempt to do in recent years, The essential naive, may not only be the rapid fait this, however, would lead to an difference between the British

Arthur Sandles

number: of British residents Who would be in control of haps in the most marginal of

ticularly keen to encourage the scale of the French Acquinow the British Tourist Authorized industries, which tains project were attempted in ority), and the setting up of tourism is—a contraint empha. Britain it would surely founder, regional tourist boards, moves sised for Britain when that ser. This may be the price we have been largely exercises in vice industry is heavily based pay for democracy, but it is also marketing, and successful on London and the South, something that has to be borne though they are they are only Tourism has very little voting in mind by protagonists for a peripherally involved in power. It is not particularly Minister of Tourism who might tourism management. It might propagate the same of course that even unionised in spite of Sir simply find himself a Minister be arrued of course, that even Charles Forte's current difficul- for the Promotion of Tourism the expenditure on this marketties and the effects of tourism quite incapable of carrying out ing is over-modest. The larger are such that much local voting the role of Minister for the international hotel groups pressure is anti-rather than Management of Tourism. A spend between 3 and 7 per cent. Government which cannot con- of revenue on marketing in its trol the price of Coca Cola in various forms. If this is trans-Hyde Park is hardly equipped lated into tourism in GB Ltd. In practical terms Govern to engineer a tourism revoluthen we should be spending

Arthur Sandles

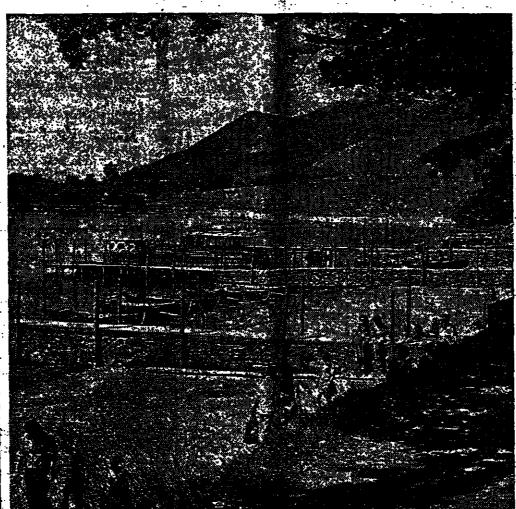


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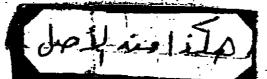
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Enter stage left: more National problems

BY ANTONY THORNCROFT

should have involved the employing a con dings. First there were the ings and the inevitable intectural criticisms of the emergencies in running such a n. structure, with its three complex continues the tree, its river terraces unions are unlikely so take as here and recomposite. rs, bars and restaurants, kindly to any streamlining.

1 came the delays in coming it during a period of the first fine of the trace of the companies of the companies of the companies of the life opening the companies of the life opening that the insistence of the life opening that the companies of the life opening that the companies of the life opening of the life opening that the companies of the life opening o

IS WEEK'S unofficial strike stage moves it is because of suggested a shortfall between presenting fewer productions— operating the theatres more per cent, espacity audiences, as task of Michael Birkett, who string of successes with Wild

ring upon calmer waters, When the first theatre comcommercially and artistic pleted, the Lyttelton, opened for business in March, 1976 is appropriate that the disthere was a good case for k of a plumber since most over 600, including 100 or so he National Theatre's probactors, because of the have centred around its unfinished state of the build-

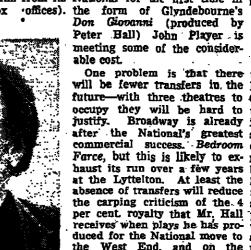
ions while it was still un. £600,000 in box office, catering hed. Both these factors and book shop receipts and precipitated a vertex of were the biggest factor in the s which are mobile not threatened deficit of film in the first year. The rest of the loss could be attributed to a subsidy shortfall of £300,000, and a further £100,000 to the problems of working an incom-

members of the National behind the scenes manual income and expenditure of the Olivier mounting five new efficiently.

ociation of Television power—often operating at overaround £750,000 the National plays a year and one revival By such hand to mouth exaround £750,000 the National plays a year and one revival By such hand to mouth exaround £750,000 the National plays a year and one revival By such hand to mouth exaround £750,000 the National plays a year and one revival By such hand to mouth exaround £750,000 the National plays a year and two, and pedients the National is plott its productions and to seek economy cut. Already Eucas Now that the National has a

ch closed the National This delay alone is costing gramme of economies. The basic the Lyttelton cutting back from attempting to balance the books industrial sponsorship. are and lost it £28,000 in the National an extra £30,000 facts are that it costs around four new productions to three but any unexpected event, like Perhaps its main achieve pounds to help the recent visit criticised for taking the easy could not have a year on the wages bill. But £6.6m. to operate the complex while keeping two revivals, the unofficial strike, can throw ment has been collecting of its local Birmingham reper way out by mounting a comarred at a worse time. For when the teething troubles are while earned income for this Since one production can cost the enterprise off-course. And £700,000 in box office receipts tory theatre, and in August, mercial money-spinner when it reasons finally sorted out, will the year is estimated at £3m. The almost £60,000 to mount while, on a year-to-year basis, from West End transfers (as when opera is presented at the should be putting on the major ts new South Bank home the management dare dispense Sap is mainly, but not quite, (although this was the excepting on international classics.

Theatre seemed to be with any surplus stage hands? bridged by subsidy—the Arts tional Tamburlaine), well over roughly balanced, no provision South Bank box offices). the form of Glyndebourne's



Mr. Hall towers above his It has obviously failed in some Miller and Mr. Michael Blake- economies have

has contributed a few thousand hit with Bedroom Farce, it is

Strong line

Its status as a national insti-One problem is that there tution is both an asset and a will be fewer transfers in the liability—it virtually ensures future—with three theatres to Government financial support occupy they will be hard to through the Arts Council but justify. Broadway is already it enables the unions to take a after the National's greatest strong line with some conscommercial success. Bedroom dence. After 18 months in its Farce, but this is likely to ex- new home it has probably done haust its run over a few years better commercially than might at the Lyttelton. At least the have been anticipated while still absence of transfers will reduce failing to develop a consistent the carping criticism of the 4 artistically successful theatrical per cent royalty that Mr. Hall policy. It maintains the good receives when plays he has pro- will of actors—Sir John Gielgud duced for the National move to and Paul Scofield are prepared the West End, and on the to perform there for £500 a deficit side of the National week—a modest reward for Theatre account must be placed them—and audiences like the the acrimony aroused by its productions more than the

associate producers, and poten- of its aims. It has not enlivened tial rivals, like Mr. Jonathan the South Bank at night, and more, have left the National shortening in the hours when after well-publicised disagree it is open during the day. Its ments. As a consequence, the new experimental auditorium, tenance work. Ideally, accord No Mans Land, Equus and The productions mounted over the the Cottesloe, is too large to past year sometimes seem to work successfully as a "fringe

critics,



Pickets (left) at the entrance to the National Theatre. Mr. Peter Hall (right) has carried the bulk of the company with him during a difficult period for the National.

state.

plete theatre.

Council offering £2.5m. this £100,000 could be saved in this is being made for future main-Admittedly the plays involved, this week's industrial. In the event, the week's industrial. In the event, the week's industrial in the event, the week's industrial. The accord- No Mans Land, Equus and The tenance work. Ideally, accord- No Mans Land, Equus and The related saving was the ing to Mr. Peter Stevens, the Comedians, were old Vic successions by the well-tenance work. A related saving was the ing to Mr. Peter Stevens, the Comedians, were Old Vic suc-TKE in preparation for a because the Acts Council, recalled the entire company to toire changeovers to three a pushtile to come. For some luctant to see its most heavily gether and suggested changes week at the Olivier and to one for renovation. So the financial problems of the National profit from the West End alone, with more coming from Broadway.

Official to £200,000, mainly in March Mr. Peter Hall decision to reduce the reperought to be set aside each year helping the balance sheet. For some luctant to see its most heavily gether and suggested changes week at the Olivier and to one for renovation. So the financial profit from the West End alone, with more coming from Broadway, were disliked by the company. Force of Habit and Counting the under-employed actors in the way, and No Mans Lond is contributing £65,000 so far. There are plans to film No Mans Lond is now taking the offensive than evels converters. Wational itself- and hetter than subscription and selling adver- almost £50,000. Originally it against its critics. It justifies suscles by the militants in deficit to £200,000, mainly in March Mr. Peter Hall decision to reduce the reper- general administrator, £750,000 cesses but they are certainly reflect one man's taste. While theatre," although it has the

the cyclo-converters, National itself, and better than subscription and selling adver almost £50,000. Originally it against its critics. It justifies There are plans to film are programmed by a expected business, saved another tising on the list; others were was hoped to cut the payroll by getting half its income from Land early next year ter to feed impulses to £300,000. More far-reaching and in fact, about 60; but in the event, the subsidy by pointing to other will add a little more. more far-reaching and, in fact, about 60; but in the event, the subsidy by pointing to other and commercial success. While connected and awareness of motors controlling the This pear it has fewer ex-changed the whole theatrical National avoided a row with national theatres in Europe Exploiting film and tele the National was falling to excite what can be done with the site wing stage, are causing cuses, and when the first than- policy of the National the unions over this proposal in which receive much more help, vision rights, and finding with its output, its rival, the could still enable the National ultics. Every time the cial forecasts for 1977-78. The changes mainly involved return for their co-operation in It has managed to attract 90 industrial sponsors, is the new Royal Shakespeare, managed a Theatre to confound its critics.

Land early next year, which National managed both critical industrial front, the greater

Eetters to the Editor

references in the report to the problem of those seeking employment to-day who lack the basic skills of reading written. plantern of those seeking em. Imperial College of Science and ployment to-day who lack the Technology, basic skills of reading, writing university of London, S.W.7. and arithmetic, and whose general attitude to work in From Dr. R. Cutler.

Sir,—The F.T. is fortunate in satisfactory. In the national its contributors and not least debate on education a great deal in Dr. David Carrick whose subject matter and style matches schools and the teachers for this that seen in other pages of the that seen in other pages of the paper. His recent (May 30) concider that the reasons for this tribution on obesity—the illustrations are almost activated to page tacables.

pronoution against selves were considerably smaller holding shares in client than those normally encountered in industry.

Written and spoken on the report (May 25, Page 33)

The report

I learn most are the seven ORT schools in France, a country where unemployment among school-leavers is high. These schools teach a wide range of technical skills and provide many types of vocational training, and the pupils qualifying from them rapidly find employment. Their academic studies, which accountry and later of the commonwealth of the

trations are always delightful— to poor teaching, but due to unsuppose the state of the poor teaching, but due to unsuppose the state of the poor teaching and the to unsuppose the state of the poor teaching and the to unsuppose the state of the poor teaching and the to unsuppose the state of the poor teaching and the to unsuppose the state of the poor teaching and the teaching are the poor teaching and the teaching are always delightful—to poor teaching, but due to unsuppose the teaching are always delightful—to poor teaching, but due to unsuppose the teaching are always to knock nationalised industries. The teaching are always to knock nationalised industries, sometimes, we feel, quite unjustifiably so. We wonder the fittee that the teaching are always to knock nationalised industries, sometimes, we feel, quite unjustifiably so. We wonder the fittee that the teaching are always to knock nationalised industries.

that if he had had the patience to the value of his materials and the management for refention in Perhaps Mr. Young (June 1) to read through to the last para-his wage costs were £3,766. We the business and as added value can explain this miracle which

Prime Minister, speaks at Royal Football Associated Commonwealth Society lunch.

Commonwealth Society lunch.

Paris Air Show, Le Bourget

company MEETINGS

airfield (until June 12).

Mr. Peter Drucker, a U.S. Portland Cement, Cardiff, 12,30, 7,45 p.m.

2.54

Tecord

I record

Professor Educard Stamp.—It took courage for Mr. is provided in the second of the executive for the ex ting profession to produce took in the hope that the busing audit standards without ness community at least will delay. There is in fact follow sult.

at difficulty libeut not receive sult.

Such a set of standards. Richard Bradshaw. With Ploor. Friers House.

30 years and the Took of the Proof Street, E.C.2.

In less serious crisis than to the British profession. Glass fibre to produce a set of the produce as a set of the produce a set of the produce as set of the produce a set of the produce of the produce

In September 1989.

Six—It is apparently clear that the problems associated with the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the could produce their own the size and structure of the common should be restricted to acquit glass fibres of a series of the social structure of the social structure of the social structure of the social structure of the problems of unemployment to pears to industry or constituting the social structure of the size and structure of the social structure of the size and structure of the size

mandarins in White-The merits of added value and efficiency done enough damage od it will be a sad day from the President of the

country's economy

nal Centre For in Accounting.

of Lancaster.

ancaster.

definition of added value. It is Leyland employee has taken out the currency of the day, whatever the sum of wage costs including social service and pension wage costs and consequently has Finally, in reply to the letter birds achievement of inventing social service and pension wage costs and consequently has Finally, in reply to the letter birds achievement of inventing social service and pension wage costs and consequently has Finally, in reply to the letter british achievement of inventing social service and pension wage costs and consequently has Finally, in reply to the letter british achievement of inventing social service and pension wage costs and consequently has Finally, in reply to the letter british achievement of inventing charges, report of equipment, interest on borrowed capital, local rates paid ation costs let alone costs of say that although there would be extra sorting delaying and stormore the tradition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the definition of added value the benefit of employees, share the first and depreciation charges. This is belance has been obtained—to tained profits accruing from wage first class mail.

Let us not forget, too, that before the war, ordinary mail, often fr

separately it is easy to reconcile net better off per annum than the

a service if he used shready using the added value there is in question that some over \$400m. a year or more than concept as a management tool. workers work more efficiently enough to cover the net cost of matter delaying tactics, also bear in mind that, respect at least, his stand in that he is almost reports will show that the average in the public high it is his duty as uphold.

The letter you published on than others as the added value higher education, including presented than others as the added value higher education, including presented that others as the added value higher education, including presented that others as the added value higher education, including presented than others as the added value higher education, including presented than others as the added value higher education, including presented than others as the added value higher education, including presented than others as the added value higher education, including presented than others as the added value higher education, including presented than others as the added value higher education, including presented to be sumably Mr. Rutherford's salary.

SCIVICES

Services

Solvices

From Mr. A. Scott.

Sir.—It would appear to be coming now to historic cost impossible for the Post Office to of what we intended and this is fighted that while his wage costs and inflation we would like to segregate and retard second definitely not so. To clear some materials while his wage costs make the point that added value ligher education, including presumably Mr. Rutherford's salary.

Scivices

Scivices

Scivices

Scivices

Sir.—It would appear to be of his materials and inflation we would like to segregate and retard second definitely not so. To clear some materials while his wage costs make the point that added value ligher education, including presumable, a study of the annual it would need about four British From Mr. A. Scott.

Sir.—It would appear to be sumably Mr. Rutherford's salary.

Sir.—It would appear to be sumable of the Post Office to an ono graph of our letter he would believe this to be due to the fact is calculated in the currency of he claims by inference though have seen that we gave an exact that over the years the British the day each recipient is paid in not explicit statement. definition of added value. It is Leyland employee has taken out the currency of the day, whatever The Post Office must take con-

and it will be a said day should association and Mr. J. Curry.

Association and Mr. J. Curry.

Sir.—The letter which you published on April 27 from Mr. J. and the independence is in the independence is control imposed upon this is it; inevitable lished on April 27 from Mr. J. and the gave rise to a negs of Mr. Davison. great deal of correspondence is efficiency is control interest Mr. Rutherford to know interest Mr. Rutherford the 125.000 ICI employees to the a service if he used already using the added value there is may question that some over \$400m. a year or more than workers work more efficiently enough to cover the net cost of

Phone call charges

From the General Manager,

alone concentrate on their proper job of selling. One side-effect is, with our same day despatch principle, that orders which could be processed regu-larly during the day are still being processed in the late after-

noon and early evening.
Why is it that small businesses, which are trying hard to establish a reputation for quality and reliable service, have to suffer because of the incompresensible way that the P.O. forces subscribers to cram their daily quota of calls into half the avail-

Colin J. Green. West Bay Road. Southampton.

Post office

"Amost rewarding year"

3.63

for future expansion.

Liquidity

Alex	G. Cameron,	Chairman
Salient figures — £,000	1976	1975
● Turnover	24,522	20,839
Profit before taxation	1,906	1,206
Profit after taxation	952	581
Earnings per share	11.77p	7.51p
■ Net assets per share	73.16p	62.70p

Record results

Turnover increased by 18% to an all time high of £24.5 million. The strong emphasis on exports produced an increase of 46% to £10.9 million. Profits before tax reached new heights at £1.9 million showing an increase of 58%, and have doubled over the five

Dividend cover

year period.

A final dividend of 1.77p per share is recommended making a total of 3.24p per share for the year, the maximum permitted under current legislation.

Camrex Limited had another record year for profits and exports and is confident of further expansion. The

Engineers has been completed and an

increase to group profits will result.

rationalisation of Camrex Corrosion

The future

The group's resources are being employed to the maximum advantage and return on assets is now a satisfactory 33.9%. I look forward to further progress and with our wide spread of operations and the knowledge, expertise and experience contained within the group, I am sure we can take full advantage of any opportunities that present themselves.

1976 has been a year to benefit from

improved financial control. Whilst sales

advanced by £3.7 million the net liquid

funds needed were reduced by £2.5

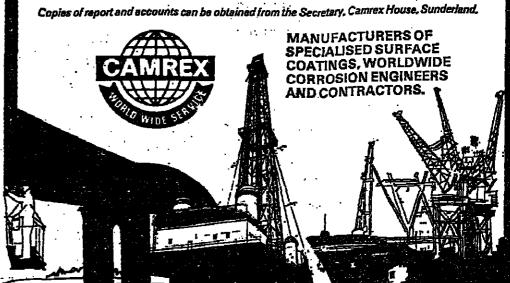
million. This represents a most signifi-

cant improvement. Considerable un-

used banking facilities are still available

Addressing the Annual General Meeting, held in Sunderland on the 2nd June, the Chairman said:

"Profits for the first four months of 1977 continue at a satisfactory level and in accordance with expectations. I am very pleased to announce the appointments of Mr. S. J. Robson and Mr. A. W. R. Cameron as directors of the company. This is in line with our policy of strengthening the Board to continue our expansion."



COMPANY NEWS + COMMENT

Morgan Crucible up to £3.1m. first quarter

Announcing first quarter 1977 pre-tax profit up from £1.3m. to £3.12m., Mr. I. W. Smith, chairman of Morgan Crucible Co., reports that markets remain good in the U.S. and South East Asia. strengthening in the LIV Asia, strengthening in the U.K. and Japan, but still weak in Continental Europe, Australia and

The company continues to find new opportunities for its pro-ducts in most geographical and technological areas, particularly energy conservation, he adds.

Third party sales for the period advanced from £17.29m. to 122.35m. Earnings are shown to be 3.6p (1.5p). Both sales and profits include worldwide sales of the products of each division.

Profits are reported on the Hall Brothers and work in progress includes Hay's Wharf

the corresponding period last year and 59 per cent, for the year 1976.

For the full year 1976 pre-tax profe was 19,98m, and turnover 178,95m. Stated carnings were 11.5p per share.

	17.4	14.0
	5887	
Sales	25,545	
1,41,701	574	6.974
Therinic	9	
Acorn	5.384	2.637
Other products	773	796
Traditiz profit	3 340	
Chrhon	1 8	3.4
Therein	17"1	877
scomi .	የቤ ዩ	
Other products loss	h	176
Holding commany	47	206
Emance charges	4.74	477
Profit before tax	3,122	1,099
Tagairen	2.69	776
Net profit	11	740
Atmorphies and prof	45	SI
Arrehmable Ordinary	1.475	ST.
Kanzordinary d'hits	9	_
Profit. Less grants	lor.	cans.d
expendinge. Comprises U.S.	COLOR	oration
142 title of pr tell-t for a	Marker 12	S ISTIM
COM (ERES), HETTERN SHE	e F223	1007
loss grants for camial		nditaro
applicable to the deprecia	tion at	neisinu
	COUL BY	47.3(IIII
169 (274)		

race away in the current year, with first quarter profits more than doubled pre-lax on a 30 per cent, gain in sales. The group now appears to be benefing from a combination of cost saving resulting from the large saving resulting from the large seems are large large

INDEX TO COMPANY HIGHLIGHTS

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Pleasurama better at

• comment share. Last year payments, totalling 1.515p, were paid from Morgan Crucible continues to profit of 10.97m.

		37.27	ነ የ2
i	1976-77	1917-75	137
	FGGO	EDIAG	Σίκ
Turnover .	3.45	2.47	5,8
Trading profit .	14	199	Sï
Share associate .	12	34	96 51
Pre-lax profit	348	233	76
	151	118	- 51
Ne) profit	167	315	43
Alinorities	1	2	
Antributable	166	. 113	41
interior dividend .	40	£	.11
As afteady l	inown	a fa	avout
able judgment	was g	iven i	in re
spect of the	comp		lega

The Chairman, The Hon. Jacob Rothschild,

million and the net profit attributable to the

company had increased from £1.683 million to £2.083 million. The volume of premium

income handled had increased from £151

million to £217 million.

and Ireland the year had

consolidation.Overseas,

heen a period of

Leslie & Godwin

International Ltd.,

operating through 70

The Chairman

countries had achieved a

very satisfactory increase in

earnings and profitability.

In the United Kingdom

reported that group profits for 1976 had increased from £3.835 million to £4.938....

The present squeeze on consumer spending has apparently not yet hit the provincial casino business, and Pleasurama's interim profits bear this out with a 49 per centrise in the pre-tax level. Gamina Board statistics show that attendances at provincial casinos during the business of the Board statistics show that attendances at provincial casinos during 1975 rose by 16 per cent, and Pleasurama reckons that it did even better than this in its real growth excluding inflation.

REFLECTING both an improvement in the level of business and a gradual more away from dependence on seasonal activities. Pleasurama reports taxable profits up by 60.12m. to 60.35m. in the half year ended March 31, as the majority of the control of 1975. Turnover was up from 1977. Turnover

Upsurge for J.O.

underlying strength on service and technical expertise is more than enough

to assure continued expansion and

business."

1976

£000

4,938

4,070

1,861

2,083

4.065p 3.695p

9.416p 8.478p

Group Profit

Taxation

Less: Abnormal

Profit before Tax

Less: Minority Interests

less taxation

Dividends per

Earnings per

Ordinary Share

Ordinary Share

Extraordinary items

Profit attributable

£000

3,835

3,456

1,677

1,683

consequent profitability in its international

introducing new management techniques and further improving our service to

"Considerable effort is being applied to

clients.We are taking

markets and post as

opportunities and

new business

importantly-seeking

a new look at traditional:

markets. With our strong financial position we are

well placed to take a lead

in what we believe is a

changing climate for the

insurance broking

industry."

Leslie & Godwin take a new

look at traditional

markets and actively pursue new business opportunities

ing for lax of £346,411 against £185,650, the net balance emerges at £325,289 compared with £160,070, giving earnings per 25p share of 40.7p (20.0p).
The dividend lotal is raised by

maximum permitted-from 3.201p to 3.451p net with a final of 2.476p.
The group's business mainly comprises importation, merchant-ing and distribution of timber, plywood, hardboard and waltboard, and the operation of saw mills and plaining mills.

AFTER RISING from £855,000 to fine first ball, pre-tax profits before tax outlook is bright. In the current to five comparative by £136,000. The corresponding adjustments to the comparative figures for 1976 are £56,000 for the three months and £438,000 for the year.

Sales to third parties overseas are 57 per cent. for the corresponding are 58 per cent. for the corresponding are 59 per cent. for the corresponding are 59 per cent. for the corresponding are 50 per cent. for the corre

	4 14 1	19.6-77	
		1962	280
÷	Turnoser tail	8603	65.1
·ł	B-01 below	2.448	1.3
٠.	Taxation	1.295	1.0
•	Ner profit	1.145	9
s	Preference dividend	27	
t.	Minority interests		
	Inletim Ordinary	1.52	1
Ξ -	Proposed flual	. 245	1. 3
t-	Estatued	6 23	
2	The increase in or		ici i

products. The overall gain of 30 per cent, includes a strong element of stock profits and the annual report will show a large dose of deferred tay. Most of the 24 per cent, sales gain was made on price increases, for volume gains were of the order of 5 per

ISSUE NEWS AND COMMENT

TKM £2.6m. rights: reducing gearing

Tozer Kemsley and Millbourne increasing pressure is likely to (Holdings) is proposing to raise be put on it overseas to reduce \$2.6m, by a rights issue and is putting forward new terms to ments in non-banking companies entice the convertible stock-bolders to swop into the Ordinary stances BBI leels that the pressure is offered to Ordinary 20p shares is offered to Ordinary and convertible holders in the proportion of one-for-five at \$5p\$ or \$2.769 shares for every \$100 nominal of loan stock.

It is intended to raise the divisional pressure is likely to the town it overseas to reduce a ments in non-banking companies stances BBI leels that the present proposals provide an occasion for it to reduce its proportionare holding in TKM by the proportion of one-for-five at \$5p\$ or \$2.769 shares for every \$100 nominal of loan stock.

It is intended to raise the divisional pressure is likely to help the put on it overseas to reduce its proposals provide an occasion for it to reduce its proportionate holding in TKM by the proposals provide an occasion for it to reduce its proposals provide an occasion for it to reduce its proportionate holding in TKM by the proposals provide and pro

and the operation of saw mills
and plaining milits.

Sangers

Sangers

Sangers

Sangers

List intended to raise the dividence of the comment of the comment

Martin raises £1.25m.

Martia The Newsagent is aim-ings. The prospective ex-rights ing to raise £125m, by a one-yield at 1580 is 6.6 per cant-for-five rights issue at 122p per highest in the sector. share. The directors are also forecasting a 51 per cent, increase in the dividend for the current year, and are releasing interim figures showing a 39 per cent, rise

in pre-tax profits.

and sold if giving a net increase in view of the trading outlook of its outlets. During the rest for the group in the foreseeable of the year it expects to purchase future and the need to conserve six, open three and sell five. The following the directors do not expect to recommend a dividend for expansion particularly by the outless of existing shops.

On current trading sales for the following year.

The proposals are conditional to per cent increase on last year. holders (other than Akzo) to an intends to pay dividends with and to the arrangements for the the gross contrally and to the arrangements for the sixty of the new Ordinary shares the gross equivalent of 10p per issue of the share, a 51 per cent, increase, to Akzo. Treasury consent has been

Dealings start June 8. Brokers are W. Greenwell.

comment

Ocomment

It is supprising on the face of it that Martin is going for a rights issue to finance new store purchases. Last year cash flow amounted to £14m. and even assuming that remains static in 1977, the addition of a £4m term loan will cover the forecast £2m expenditure. There are no obvious borrowing strains, the net interest charge in the first six months was only £20.001. But liartin wants to accelerate its expansion and its reluctance to increase borrowings is understandable. Last October loans were only £20.000 against shareholders' funds of £3.8m. but this is before deducting £3.1m. of trade value (goodwill), and there is a large element of gearing in its asset set-up, with leasehold properties amounting to £1.7m. against freehold properties of interest is that its development now seems to be concentrating on ustablished secondary sites rather U.S.\$10,554.10

Whiteley
Following a rally at half year from a depressed pre-tax profit of £8.757 to £100 with £283.484. compared with £283.484. compared with £283.484. compared with £1.57m. at £6.08m.

Earnings per 25p share were 2.302p (0.034p) and the dividend is 0.5p (same).

The directors say that the basis of valuing stocks has been changed to conform with a new statement of standard accounting practice with the result that the restated comparative figures show an improvement of £83.286.

Brasilvest S.A.

Net asset value as of 31st May 1977 per Cr\$ Share: Cr\$16.010 per Depositary Share:

U.S.\$10,554.10

seems to be concentrating on established secondary sites rather than the large High Street shops that it has favoured in recent years. This reflects the lack of new shopping development areas, and it will mean loss of a dreg

Enkalon seeks £2.5m.

issue of the new Ordinary shares

B. S. & W.

U.S.\$10,5\$4.10

per Depositary Share (Second Series): U.S.**39.910.9**5

HALF YEAR PRE TAX PROFITS UP 33%

Unaudited results of the Group for the six months ended 31st March 1977

	31.3.77	31.3.76
-	2'00f3	2 0003
Типони	12,135	8,413
Profit before texation	803	602
Taxation at 52%	(417)	(313)
Profit after taxation	385	289
Profesence dividends	(1)	(1)
Available to Ordinary shareholders	385	288
Amount absorbed by interior dividend of 0.48p per share (1876 — 8.44p)	{2	- 50
Less amount waived by a Director and the Chairman's family	23 (42)	18 (32)
Retained profit	343	256

The interim dividend of 0.48p per 5p ordinary share will be paid on the 6th July 1877 to shareholders on the register at close of

Heath Town Works, Wolverhampton WV10 00D

DIVIDENDS ANNOUNCED

			_		
		Date -	Corre	Total	•
	Current	of s	gniboog	101	
	payment	payment	dir. T	year	
	0.41		2.12	3 19	
Atkins Bros	2,41		6,7	1.63	
		(11)- 1	6,0	1.00	_
		july 1	P.13	$\overline{\cdot}$	٦
Culter Guard Bridge		·	NII	I	3
			0.36	0.72	-
Dartmouth Invs	0.88	-	0.78	1.65	
Doranakande Rbr	A.1		Nn	-	
Dri Lagaria de la compansiona della compansiona	. •	Oct. 24	1.4	-	
			1.73	_	•
TI-11 Deschore		July 29	1.29	_	
Trans Wheet		בב עושה	3.3		
Hickson and Welchint	0.44	Aug. 31		-	
Langhton and Sons			2	140	
Minster Assets	1.73	July 13	1.43	3.25	
Pleasurable	0.73	Oct. 1	0.67		
Pleasuratua	0.75	July 🕿	0.68	1.24	
Plysti		Oct. 7	1.0		
Cantally and Saalcas in	_ =	Oct 3	3.68	5.8	
Sangers Group		Aug. 19		28	
C	. 10.	June 27			
T C	. V.24	. 340c er	9.7	- -‡	-
ITTE Trahaminte	7 7:24		v.,,		
		Aug. 28	3.28	S.45	
B. S. & W. Whiteley	. 9.0	_	Nil	0.5	
D. D. G. N. IVELLE	1.491	_ `	1.59	2.59	

Turnover Operating profit Interest payable Livesument ch. Associated companies Profit before taxalian	2,2 4,7; 2,2 2,2 2,7;
Operating profit Interest payable investment ctr. Associated companies Profit before invation Taxation Net profit Affinities	2
Interest payable Intere	2
investment cu. Associated companies Profit before taxadian Taxadion Net profit Minorities	2
investment cu. Associated companies Profit before taxadian Taxadion Net profit Minorities	
Profit before taxation Taxation Net profit Alimorities	
Taration Net profit	_ :
Taration	Ļ2
Net profit	. 4
Minorities	-,4
Shirt was dividend	
	2,4
Ordinary dryldend	
To reserves	

in pre-tax profits.

The rights issue, which is underwritten by Henry Schroder Wage, is also offered to convertible holders on the basis of 34-312 shares for every Ellow how minal of stock.

The new Ordinary shares will not carry the right to the interim dividend now declared of 2189p. Interim pre-tax profits are up from £1.13m. to £1.8m. on a sales asive social site. Following the alloyment of 18 per cent. So find £1.23m. Net profit after tax is increased from £32.000 and earnings per share are 14-by (18-by).

During the last financial year the househer of being the longer's present trading where the number of branches increased in the Cordinary shares are the find £1.00. Or dinary shares are the number of branches increased from £32.000 and earnings per share are 14-by (18-by).

The medium term loan was used to shareholders funds of £1.38m and 22.00 to shareholders funds of £1.38m and redevelopment and a £1m. medium term loan was usequiated with Martin's bankers to assist in financing this expans of the sear on new openings and redevelopment and a £1m. medium term loan was usequiated with Martin's bankers to assist in financing this expans of the sear on new openings and redevelopment and a £1m. medium term loan was usequiated with Martin's bankers to assist in financing this expans of the sear on new openings and redevelopment and search of the search term to shareholders funds of £13.28m the emplied in the reduction of short-ferm borrows and sold 11 giving a net increase of the reduction of short-ferm borrows and sold 11 giving a net increase of the reduction of short-ferm borrows for the reduction of short-ferm borrows for the reduction of short-ferm borrows for the reactification of the reduction of short-ferm borrows for the reactification of the reduction of short-ferm borrows for the reduction of short-ferm borrows for the reactification of the reduction of short-ferm borrows for the

5, 1977, at Carr's Miling Indias tries came to £11.79m. compared with £7.46m. for the first 26 week of 1975-76 while profits (a slightly from £385,000 to £378,00 before tax of £195,000 (£00,000) The directors state that, eve all the picture for the second in is encouraging. The major seem of the business are trading see

After last year's 70 per cent. pro-

Guard Bridge Holdings Ltd A YEAR OF

SUBSTANTIAL RECOVERY

LLEHIMMELA VESAMS IRI. THE ICUL.	eiman 3121	MOTER' 12
	1977 £'000	1976 £'000
Turnover	19,116	12,85
Profit (loss) before tax	603	(1.4)
Dividend per share	1.0p.	(ni)
Earnings (loss) per share	3.90p.	(8.89
The Papert and Bernary of the C		. anblis

on 6th July, 1977. Copies can be obtained from the Sea Culter Guard Bridge Holdings Limited, Guardbridge

GREEN'S ECONOMISER GROUP LIMITED

Extracts from the Report and Accounts for 1976 and Mr. S. L. Green's Statement to shareholders

ANNUAL ACCOUNTS: Turnover of the Group rose by 18.75 to £13,435,651 and pre-tax profits increased by 20.85 to £2,194,425.

DIVIDENDS: The Directors recommended a final divident 2.1205p per 25p share which together with the interior 2.12p per 25p share paid on 36th November, 1976 totals 4.50 per 25p share and is the maximum permitted by Goseron legislation. This compares with total dividends of 3.550 25p share in 1975.

NEW DEVELOPMENTS AND FUTURE PROSPECTS Directors have approved the expenditure by E. Green Limited of £400,000 for the building and equipping of new factory premises on the Wakefield site to bouse suissines manufacturing plant for a new type of heat surface. This vill not only extend our range of pro existing markets, but will enable us to enter entirely new Negotiations are now well advanced with our French asso. Air Industrie, a subsidiary of the Saint-Gobain Pontago Group to form a jointly owned company in the U.S.A. Our liquid position after the rights issue in late 1975 to strong even after the substantial investment programme we therefore, continue to plan future developments with fidence. When the U.K. economy does eventually pick

e are very well pla	ced to take	immediate	and foll
	1976	1975	Green Econo
ssued Capital	2,078,877	1,615,283	
roup Net Assets	8.886,186	7.640,999	
rofit before tax	2,194,425	1:S19.655	· •
rofit after tax	1,092.976	- 861.195	
"دمياس 60 د ــ دليك	· 4940E-	9 0000	

concluded: "The company's وكتر ونالالل

INTERNATIONAL INSURANCE AND RE-INSURANCE BROKERS

The full Report and Accounts and Chairman's Statement for 1976 can be obtained from the Secretary, Dunster House, Mark Lane, London EC3P 3AD.

Forties boosts BP to £606m. in first quarter

ARGELY REFLECTING the coninuing build up of oil production
room the Forties field and an
estimated £25m. In respect of The incorps companies bere notified
tock appreciation first-quarter dies of fearly meetings to the Stock
we tax profits of British
re-tax profits of British
etroleum accelerated from
371.9m. to £66.5m. In the first
arginals whether dividents are not
arginals whether dividents concerned
arginals whether dividents arginals whether dividents concerned
alarter of 1977.

To-DAY
TO-DAY eld averaged \$78,000 barrels per ay in the first quarter; while in se second three months producon had to be cut back while a seer was replaced on one of the latforms. As a result production

this second period is expected total 400,000 barrels per day. Thereafter production is exected to rise in the third and burth quarters to reach the field aximum of 500,000 barrels per ay by the end of the current The appreciation of stock lues follows the rise in the cost

This appreciation of stock the product of the control of the contr

TO-DAY

intertum—Northmann Erick,
finale—Bront Valler, Charce
finale—Bront Valler, Charce
finale—Bront Valler, Charce
finale—Bront Valler, Coorne
Borthopich Investment,
George
finaling Gibern, & Labout (Fobdi),
dun and Associated Investment
Gel, Sunt Heatl (Harrogate), Polity
Convincial Leaundries, Western
Witzanitz Walter and Aikinson,
FUTURE BAYES
Interiors—

im cubic metres per day. country claiming capital gains tax trading profit of £1,685,000 for the year 1976 group pre-because of a fear of prejudicing income totalled £1,78bn, and its case. (£1,579,714) and profit on sale of income before extraordinary. The spakesman sale increased ms £179.8m. The results of the first quarter products sales, Statement Page 11

administrative expenses fell E77.15m. for the half year to comence from the weakness of sightly from the fourth quarter blarch \$1.

The fourth quarter critical reduced shipments of provided no new burdens are critical reduced.

First quarter placed on the group by political coverseas achieved particularly or other external forces, Mr. Maximum feels on the chairman feels.

Sales proceeds 3518.4 2.7818 sure that the progress made since back by major increases in sell-Depreciation, etc.
Interest and financing
Income before tax

Overseas fax includes 155,8m in lerred taxation filter, less relief 125m

Grand Met. 30% ahead midway

including chemicals reflect ON EXTERNAL sales up from charges (including exchange differences) by about 11m.

increased U.K. business and a f571.38m. to 1759.63m., pre-tax fewerces) by about 11m.

selective upturn in Europe. profits of Grand Metropolitan Mr. Joseph reports that hotels Distribution, selling and advanced by 30 per cent, to and exports of whisky have administrative expenses fell £37.18m. for the half year to benefited from the weakness of slightly from the fourth quarter March 21.

In order to reduce the disparity with the final the interim divi-Minimities

2.8 L3 dend is increased to 1.6p per 50p

Met income 190.5

2.2 Share (1.4p). Assuming Parlia
**Comprises corporation tax at 30 per ment approves the reduction in

sent. (includes 182,6m in respect of de
Pered taxation filling, loss overseas tax

**Comprises taxation filling, loss overseas taxa

brawing and distribution. After tax of £117,000 (£129,000) hianaged public houses remain and an extraordinary debit of under catering. The comparative £290,000 (nil) the loss is £372,000 figures have been adjusted to (£109,000 profit). The Board states that the analysis.

The tax charge finduces over profit hefers tay but because of

and deferred tax.

betterowings there will be a loss

It is estimated that profits on after tax. For all 1975-78 there
sales of properties and other was a pre-tax profit of £279,937
extraordinary credits for the half and a single dividend of 0.5p net
year will exceed extraordinary per 25p share.

well Joseph, the chairman feels on the other hand have been held the sure that the progress made since back by major increases in sell-last, and the national economy, the prospect of further progress in the capital investment professes of the exceptional last of the capital investment professes of the exceptional last of sterling devaluation on effect of sterling devaluation on interest paid in foreign currency.

Laughton climbs to

\$\frac{\text{4.85m.}}{\text{6.127m.}}\$ and ACT \$\frac{\text{CIIIIUS LO}}{\text{52.39m.}}\$ (£2.27m.).

On the basis of current profit estimates the directors would expect to recommend a final dividend providing the maximum increase in the year's total is permitted. Last year's total was able profit for Laughton and Sons 3.8027p and pre-tax profits were affected to a record £1.042,435 against £538.254 for 1976. Sales \$1.800 mm and \$1.900 mm and \$1.

compacts, handbag accessories, dest aids, men's jewellery, dome-stic plastics and ladies hair care products.

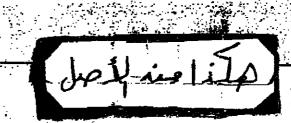
Loss by Imry

After taking into account profits external sales and trading profit of £55,000 in the half year to has been amended to include September 30, 1976, compared tenanted public houses under with profits of £248,000.

brewing and distribution. After tax of £117,000 (£139,000)

The tax charge includes over-profit before tax but because of seas taxation of £988,909 (£1.2m.) the unrelieved tax on overseas and deserred tax.

betrowings there will be a loss



"Non bisogna imbarcarsi senza bussola"

(Don't put to sea without a compass)

What is good advice for the matiner is equally sound for any organization embarking on international trade or money transactions. In these, the guidance needed is that of a financial institution with both the worldwide experience and depth of resources which are essential for success.

Credito Italiano is highly qualified for this role. It can bring to your business the special skills, the experience and the resources which make it one of Europe's top banks, and place it high on the world

All Credito Italiano's comprehensive services are readily available to you, simply by calling our London



17 Moorgate, London EC2R 6HX Telephone: 01-606 9011 Teléx: 883456 Iralcredit Head Office: Milan Branches and representative offices: London, New York, Buenos Aires, Caracas, Chicago, Frankfurt, Moscow, Paris, Sao Paulo, Tokyo and Zürich.

Hay's Wharf over £1m. so far

the improvement in trading, the improvement in traing, d at the end of last year, has much into the current year. to the shortage of raw rials for freezing part of the rry at Bourne had to be d flown during time winter has but the results should,

d down during class which with the resolute should, wer, improve in the second alone the new vegetable grows as he is considered that when the new vegetable grows he is considered that when the new vegetable grows he is considered that when the new vegetable grows he is considered that when the new vegetable grows he is considered that when the new vegetable grows he is considered that when the increased or the increased or the neural above. Lear year's was 4.43p paid from profits and support market exact the necessary above the paid the mean that the form the mean that the form the same of the same of the resolution of the financial year a useful profit was alleged a materially to the very substantial used to Edam. There was a further reduction of the profit was about 1.3 seres of development about 1.3 seres of development about 1.3 seres of development of the financial year in the same of the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent results from substantial that the profit was alleged as and excellent tresults from substantial that the profit was alleged as and excellent tresults from substantial that the profit was alleged as and excellent tresults from substantial that the profit was alleged as a substantial that the profit was alleged as and excellent tresults from substantial that the profit was alleged as a substantial tha

company should benefit in ure from a lower level of t charges arising from dis-

elefentein Gold Mining Company Limited

conein Gold Mindly Company Linesed ...

Clydestalle (Told Collierses Limited

Grequalizad Exploration & Finance

s-Nata: Osef Corporation Limited

third Marga Limits

confident

MR. W. TENCH, chairman

LOA NEW

NOTICE IS MERCELY GIVEN that directors have been declared by the underspicion compenies, payally shareholders, payally of the clear of instincts on the dates given buts. The instincts of the companies will be cleared from 14th June 10 in July 1970 both data includers with the cleared from 14th June 10 in July 1970 both data includers with the cleared from 14th June 10 in July 1970 inclusive. No instinctions reviewed at extente of the office of payallers will be recycled director from the director of the Expublic of South Africa. Including from the Contractor of the Expublic of South Africa, Include from the director of the South Africa. Include the indemnention of the third will be understood at the index of the companies indexes of the probabile transfer exceptances.

All commandes indexical at approach in the Republic of South Africa.

Dividence of the transfer exceptances.

All commandes indexical probability transfer in the Republic of South Africa.

Dividence of the transfer exceptances.

DIVIDENDS

WHITE COME SECT.

By Great of the Baurie

GENERAL MINIST AND FIVENCE CORPORATION LIMITED

LONGO: SECT. MICH

Share Share Septs

4.2 77

38.2 77

12.2.77

15.5.77

GENERAL MINING & FINANCE

CORPORATION-GROUP OF COMPANIES

DIVIDEND DECLARATIONS

TURNOVER increased by 37 of current interest rate, the excluding group pensions, taken cent. from £19.20. to £28.4m., directors safe. As the decisions out during the first quarter of prictors of Hay's Wharf of the company, apart from the 1977, the first time that such the six months to March 31, tributing to be improved profits. These show that new annual ressed £15.2m. compared with a and the proximme of planned premiums amounted to £101m. These show that have a compared to £101m. These show that have a compared to £101m. These show that have a compared to £101m. The first quarter of prictors at the first quarter of prictors. The first time that such that such the support of the first quarter of prictors at the first quarter of prictors. The first time that such that such the support of the first quarter of the first quarter of prictors. The first time that such that such the support of the first quarter of figures have been released.

These show that new annual premiums amounted to £101m and single premiums totalled that increased losses were making good progress. It directors that increased losses were making good progress. It directors that increased losses were making good progress. It directors that increased losses were making good progress. It directors that increased losses were making good progress. It directors that increased losses were making good progress. It directors that increased losses were making good progress. It directors that the first quarter of the fi

business accounted for £18.7m, of the annual premium figure and £51.1m. of single premiums. Immediate annuities accounted for £28.5m, of single premiums. The intention of the life associations in producing these figures is to provide more frequent and up-to-date information conferming new life, business. At present it is not in a position to preside comparable figures.

funds statement shows that nel liquid funds increased by 10.96m (10.65m.).

Company should benefit in ure from a lower level of the Life Office Association has Company 5.71 per cent: and from the lower level vidual life assurance business. W.C. June 23, noon.

Dee-

Finaj

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Pinal

Figur

Intertor

Transfer Setretaries: Charter Canadidated Lamited, P.O. Box 192,

130

13

38.7 17

39.2.22

\$3.77

41.7

\$8.77

Barclays Bank International Limited and its subsidiaries

Interim results for the half-year Balance sheets at ended 31st March 1977

The Directors of Barclays Bank International Limited anizounce that the unaudited group profit for the six months ended 31st March 1977 and the comparative profit for the corresponding period last year is as follows:

· ·	1911	1910
	2000	. €000
Operating Profit	52,217	41,527
Interest on loan capital .	5,016	2,700
Share of profits less losses of associated companies	47,201	38,827
	8.402	2,886
Profit before taxation and extraordinary items	55,603	41,713
Taxation	26,969	19,855
Profit after taxation	28,634	21,858
Profit attributable to outside shareholders of subsidiaries	4,705	6.269
Profit before extraordinary items	23,929	15,589
Extraordinary items	. · · —	(1,022)
Profit attributable to the members of the Bank	23,929	14,567
Dividend		600
Profit retained	23,929	13,967

The Bank is a a holly owned subsidiary of Earclays Bank Limited but has its own. quoted unsecured loan capital.

Until 30th September 1976 the Bank he'd 51.67 per cent of the issued share capital of Barcla; s Bar k of Nigeria Limited (BBN), On that date the Federal Government of Nigeria acquired from the Bank 11.67 per cent of the issued capital of BBN, giving them a controlling interest and reducing the Bank's Shareholding to 40 per cent. In the six months ended 31st March 1977 the group's 40 per cent share of the profit of BBN is included in share of profits less tosses of associated companies. In the comparative figures BBN is included on the basis of the company being a 51.67 per cent subsidiary.

1978 The charge for taxation comprises: 1977 £000 5000 United Kingdom Corporation Tax at 5259 14,856 7,696 Less: Relief for overseas tax 8,845 6,450 1,246 17,885 6,011 17,570 19,131 23,6B1 Associated companies 3.288 724 19,855 26,969

Surpluses and deficits on realignment of exphange fales arising from the revaluation at 31st March 1977 of het assets held overseas on 18FOctober 1976 and on any foreign currency porrountigs used for acquisition and expansion have been taken directly to receives as being outside the group's normal trading activities. These amounted to a net deticit of £6 849 000 (1976 het surplus of £7,854,000). In the 1976 interim statement the net surplus was included in extraordinary items. The comparative figures have been amended to reflect the change of treatment which thas adopted in the 1976 attrust accounts. All other exchange profits and losses which arise from normal trading activities have been deart with in armiving at the operating profit.

Head Office: 54 Lombard St. London EC3P3AH

31st March 1977

No	ole			
	ADDETER		The group £ million	The Bank
•	ASSETS	·		
1.	Cash and short term tends		2,086	7,133
2	Investments		828	123
3	Advances and other accounts		7,735	4,892
	Investments in associated companies and trac	de investments	10,649 67	6,148 42
	Investments in subsidiaries Premises and equipment		 171	131 65
		<u> </u>	10,887	6,388
4	CAPITAL Ordinary stock Reserves		130 226	130 124
	Stockholders' funds Outside interests in subsidiaries Loan capital	· -	358 66 115	254 113
	Capital resources		537	367
	LIABILITIES			•
1	Current, deposit and other accounts		10,350	6,019
		-	10,887	6,386
				· · · · · · · · · · · · · · · · · · ·
NO	TES			
ا.	Cash and short term funds include: British and other government treasury bills		217	90

118

125

216

Bilis available for rediscount with central banks investments include securities of or guaranteed by the United Kingdom and other governments 3 Advances and other accounts include trade bills Capital authorised: 130,000,000 ordinary shares of £1 each. All the ordinary shares have been issued as fully paid and

have been converted into stock. 5 Acceptances, guarantees, indemnities and credits for account of customers for which there are counter liabilities of customers amount for the group to £1,679 million and for

the Bank to £785 million. J. F. O. GIBSON. Chief Accountant, London, 26th May 1977

Barclays Bank International



£0.87m. minorities hit Minster Assets to pass £100m.

The property of the property o

And the proving a surround for Culter Guard Bridge of the first law of the previous and the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for Culter Guard Bridge of the first law of the proving a surround for the proving sur Underwriting:

Motor, fire, etc.

Barclays Intl. expects Selincourt set

for jump

additional factory buildings, now over is a reflection of the progress in the course of construction or that the market in general has planned, will have been completed, made since 1975, but a significant

REPORTS TO MEETINGS

Profit of Bowthorpe Roldings expectations.

Bowthorpe sees higher profit

obligations associated therewith downturn comes. No one doubts that the market in general has en completed, made since 1975, but a significant seen completed, made since 1975, but a significant seen a dramatic change in the chairman, the chairman, the chairman, the chairman, says the past 12 months have seen a dramatic change in the stock market will take some convincing that the volatility is over a dramatic change in the group's performance, but future and the shares standing at about improvement in profitability will at third of net worth reflect the again depend as much on the scepticism. It is a pity that the group's own positive action as on CPP accounts have been dropped situation, "I am confident that the credibility gap. At 23p the the new investments in manufacturing plant will speed our progress to full recovery." he adde

SUPERMARKETS LIMITE

Increased sales, profits and dividendgrowth continues in current year

The 37th Annual General Meeting was held on June 21 Bradford, Mr. K. D. Morrison (Chairman and Managing Dire presiding. The following are extracts from his circulated states

Your company increased both sales and profits in the year 31st January 1977. The sales increase of 35.17% to £65.997,8 particularly gratifying in a year in which a deterioration in standards, due to the economic climate, has means that the hous has had less money to spend. Frading profits have increased by 32 to: £1,941,351 and net profit before taxation by 16.13% to £1.91. The Directors are reco ommending a dividend of 2.02p per share a he hoped would contribute to is the maximum permissible under current legislation.

should show a further improve. Hoveringham Group—Profits improved productivity, especially ment over last year's record were marginally ahead, reported in the second half.

E5.45m. said Mr. Jack Bowthorpe. Mr. Chistopher Needler. Taking Matthews Wrightson Holdings—the chairman at the annual into account the continuing diffi-Group first quarter figures enmeeting yesterday.

Cult trading climate, it was couraged directors to look for Order books were strong at anticipated that the small another year of further overall home and over-sea and trading improvement would be maintained progress, said Mr. J. B. Eldridge, results for the first four months for the first half of the year. TRADING DEVELOPMENTS During 1976 new stores were open aslet. Rothwell, Horsforth and at Mayo Avenue, Bradford, res in the company's selling space being increased by 35% to 433,784 The old store at Mayo Avenue, Bradford, which became vacant

result, has now been let and will contribute to rental income.

The tobacco, wines and spirits section was re-located in a order nooks were strong at anterpated that home and overseas and trading improvement would be maintained results for the first four months for the first half of the year.

Were on target, improvement said group was still awaiting signs cassettes subsidiary, which had of a real uplift in trade although encouraging, irrespective of curreturned to profitability.

Several other annual meetings was ahead of last year. "Meanwere held yesterday, and the folwhile we shall continue with our efforts to improve our export the chairmen's speeches.

Camera (Huldings)—Mr. Alex

Camera (Huldings)—Mr. Alex

Beattles—Profits were a little course and the folwhile was altered of a real uplift in trade although which encouraging, irrespective of currency gain considerations. The tobacco, wines and spirits section was re-located in a central warehouse and deliveries from suppliers have been re-sche to the chair operation, in conjunction was absent of last year. "Meanswere held yesterday and the folwhile we shall continue with our efforts to improve our export the chairmen's speeches.

Camera (Huldings)—Mr. Alex

Beattles—Profits were a little although well down on 1976, would four months continued satisfaction and in accordance with jects were being developed which torily and in accordance with jects were being developed which torily and in accordance with jects were being developed which to profits.

Galbraith Wrightson started the company's largest store to date.

well despite the stagnation in the shipping markets. Assuming there THE FUTURE Trading during the first twelve weeks of the company's largest store to use. shipping markets. Assuming there was no further deterioration in ship values, it was not expected that it would be necessary to make any additional provision against the anticipated loss on disposal of a large bulk carrier.

James Neill Holdings—Prospects for 1977 were bright, said Mr. Hugh Neill. Sales of U.K. companies in the first four months were substantially higher and (will justified the increased level of output now being achieved and which should lead to a significant

Year at a glance

Sales - ·

Dividends

Profit before tax

Retained earnings

Earnings per share

. Dividend per share

Asset value per share

Times covered

Profit after tax

Results Year ended 31st January

1977 15 £000's £00

14,129 10,1

1,971

190

743

18,80p 13.1

3.83p

4.91

117p

BANKOFAMERICA

NATIONAL TRUST AND SAVINGS ASSOCIATION

World Value of the Dollar

The table below gives the latest available rates of exchange for the U.S. dollar against various currencies as on Wednesday, June 1. These exchange rates have been compiled by Bank of America NT & SA's world-wide network of branches from various sources. Exchange rates listed are middle rates between buying and selling rates as quoted between banks. Where a multiple exchange rate system is in operation (m), the rate quoted is the commercial rate unless otherwise indicated All currencies are quoted in foreign currency

Rank of America Eurodollar Libor as of June 2 at 11.00 a.m. 6 months 618 3 months 612

to be used as a hasis for, particular transactions. By quoting the following exchange rates. Bank of America NT & SA does not undertake to trade in all listed foreign currencies and does not assume any responsibility for any errors in

Units per one U.S. dollar except for U.K.

sterling (and those currencies at par with sterling) which is quoted in dollars per sterling unit. These rates are asterisked.

All rates quoted are for indication purposes only and are not based on, and are not intended

Cottatry	Currency	DLR	Cenatry	Currency	DLR	Censtra	Currency	DLR
					1.99	Peru	Sol	75.64
Afars & Issas	Chicocal Franc	162. 651	Guam	Oustani	1.00	Philippines	Ph Pees	7,4509
Af hamstan	vicinary (c)		· Guatemala · Guatea Rep	Catalogue		Pitcaira Is	77. PER	0.24
Afbanda	COF (01)	ā. 145	Colors Ken	nu D-re		Poland		ا ترووو
Algeria	Dinar (a)		Gunea Bissau	CHARDAGE S	37.03	Portugal	Port Verudo	-1.63
Andorra	rr. crapr	4.9410	Cuyana	uu, anexe a	1	Port. Tieler	Timor Ferrida	: n.a
	Sp. Pereta	69.01	1 4 - 1 - 1	Counts	5.64	Principe Isle	Per Factor	55.45
Ango!a	Awanza	п.а. 2.70	Haiti Rep.	Luttores	2.69	Puerto Rico	: 5 3	. 00
Asticua	E. Carronean s	571.70	Hong Konz	ii W C	4,6830	1. 401.0		. •••
Argentina	Ar. Figu	Ja L. Tri	. Hungary	Forin' (Cl)		Qa.ar	Oatar Ryal	2 93::
Australia	Saintina	14.73	. F. U. (E. A.)	1.01311 - 100		4414	44.2	; I
Austria	One Femile	59,63	icelaad	1. Krona	123,37	Remies	· :	: 1
Attica	CALC CWGGG	40.04	India		8.7000	lie de la	French Franc	4.3410
Sahames	2 2	1.05	Indonesia	Runiat	415 00	Rhodesia		0.617
Bahrau	Edmar	D 00-0	fran	R-al	71.16	Воглапиа	Leu	: 4.97
Balestic Is	So. Presets	69.01	iraq irish Rep	ir 40 Dinar	0.2589		Ry anda Pratic	90.74
Rangladesh	Taka	15.3418	trish Ren	Irish £*	1.7192	[
Barbados	Barbados S	2,0036	licrael	istach E	9.44	St. Christopher	E. Caribbean 3	: 270 l
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For further information please contact your local branch of the Bank of America.

CARR'S MILLING INDUSTRIES LTD

Interim Statement

	27 weeks to 5th March 1977 £	26 weeks to 28th Feb. 1976 £	52 weeks to 28th Aug. 1976 £
ales	13.031.000	8.481.000	18.163.000
ess inter company sales of products for reprocessing	1,244,000	1.026.000	2.111.000
ales to external customers	11,787,000	7.455.000	16,052.000
Profit before taxation istimated taxation	376,000 195,000	385.000 200.000	737,000 399,000
rolit after taxation	181,000	185.000	338,000
Not profit attributable to he Group	181,000	185.000	338.500

The figure: for the 27 weeks to the 5th March, 1977 (and for the comparable period of the previous year) are unaudited. Our subsidiaries engaged in flour milling and the manufacture of animal feeding stuffs continued to make progress in the 27 weeks ended 5th March. 1977 and the profit that they earned together with the contribution made by associated companies exceeded the figure achieved in the comparable period of last year. Group results were affected by research and product development costs incurred at our new frozen food factory. Seeing Fare Ltd. the company concerned may be a

food factory. Society Fare Ltd., the company concerned, now has a factory that satisfies the highest EEC standards and with their ability to meet the keen demand for their products we can look forward to substantial contribution to Group profits in the future. encouraging. The major sectors of our business are trading satisfactorily and your Board considers that the Group profit before tax for the 53 weeks ending 3rd September, 1977 should comfortably exceed that achieved last year. Overall the picture for the second half of the financial year

On the assumption that the present control of Dividends will be maintained under the counter-inflation legislation the Dividends will be maintained under the counter-inflation legislation the Dividend of the Ordinary Share Capital of the Company for the 53 weeks ending 3rd September, 1977 of 0.88p per share (Interim Dividend 1976. 0.80p per share). The Dividend declared will absorb £44.000 of the profit and will be paid on the 1st July, 1977 to those registered as shareholders on the 23rd June, 1977.

The talks with West Cumberland Farmers Ltd. to which I referred my letter of the 24th February. 1977 have now been concluded. It has been decided that the agreement under which Carr's manufacture B O.C.M. Silcock compounds shall be replaced by an expanded contractural arrangement under which Carr's will manufacture both B.O.C.M. Silcock compounds and bulk feed to be sold under West Cumberland Farmers own label.

The increase in connage to be manufactured under this arrangement from September of this year will be of benefit to the Group

lan C. Carr (Chairman)

which should lead to a significant improvement in profitability.

Farnell Electronics Increase in dividend for

current year following 1 for 4 Rights Iss

Extracts from Chairman's circulated statement;

The 62% increase in net profit has been realised in spite of substantial increases in operating costs. it has been felt desirable to promote a

1-for-4 Rights Issue in order to raise £990,000 for permanent funds to finance building extensions and to purchase equipment required to service the forecasted volume growth in business, The dividend for this year has been increased to 3.8318p net per share, the maximum allowed. Under the terms of the Rights Issue the Treasury have consented

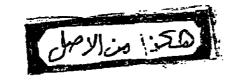
to an increase in dividends to 6.5p act per share for the year ending 31 st January 1978, a substantial increase on the present

661 have every confidence that we as a Group can

maintain our past record of continuing growth, both in turnover and profitability.99

A. E. LONG, Chairman

Distributors and manufacturers of electronic ead electrical equipment and accessories Capies of the Report and Accounts one evaluate from The Secretary, Fernell House, \$1 Kirkstall Read, Loads LSS THR. MACH



European Ferries sells £15m. portfolio

European Ferries yesterday Yesterday Fodens' shares were contract to purchase for approxished in on its acquisition of standing 4p higher at 46p on mately £120,000 certain fixed uglish and Caledonian lovest hopes of an increased offer. The assets and stocks of refrigeration ent; which was declared uncon-Rolls-Royce share exchange offer equipment from Gordon Sales and tional on Monday, by liquidating values, each Fodens share at Service and its subsidiary commost all of the trust's portfolio around 394p.

Page 120 - 1 orth about flam.

Ahead of the announcement of tropean Ferries offer a month e break-up value of the trust's

Charriagtons Ladwarfal Holduivalent to European Ferries
using money at 60p a share.

Charriagtons Ladwarfal HoldShare and loan remiral at Line
Share and loan remiral at Line
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Loan stock of Sanleward
Share and loan remiral at Line

Loan stock of Sanleward

Share and loan remiral at Line

Loan stock of Sanleward o, EF shares stood at 73p and

buying portolios wholesale, as denced by the ensuccessful for Standard Trust by British

FODEN TURNS OWN R-R

CHARRINGTONS

western Motor Holdings the loan stock of Saplewood.

Saplewood the portfolio has a value of the portfolio has an including the course of the offer, some Ellin, cash, including the repayment of intractional conditions is the portfolio has a national distribution of products ice yesterday of 70 p.

Western Motor Holdings the loan stock of Saplewood.

Saplewood the first spine Ellin, cash, including the repayment of intractional conditions in the storage around 69p against a market ice yesterday of 70 p.

Bell's business is the storage shingle Holdings film offer as throughout Great Britain unacceptable and totally intractional firms its last accounting period, adequate and says the offer was

spect of 499.225 Ordinary shares action.

[approximately 96.55 per bent, of Single yesterday announced the tish Amicable Life Assurance 17.718 Preference shares (ap with egect from March 31, 1977, Society has increased its hold-proximately 88.58 per cent, under and W. Brown (Woodville) with ing by 7,300 Ordinary shares to its offers to acquire Walter James effect from December 31, 1976.

Consideration for Osbornes was Guiddial Property Company—Consideration for Osbornes was the holders

distribution product. Great Aritam.

Mr. Keith Wickenden, Chairman throughouf. Great Aritam.

Mr. In its last accounting period.

Mr. In its last accounting period.

Mr. Martin and distribution products and says the offer was made without and prior consult.

Mr. D. M. Slocock. who is a increased his beneficial too with the Board of Purbeck.

Mr. D. M. Slocock. who is a increased his beneficial too with the Board of Purbeck.

Mr. D. M. Slocock. who is a increased his beneficial too with the Board of Purbeck.

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Mr. D. M. Slocock. who is a increased his beneficial too, this merest in the company to 11.149.

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Mr. C. Carveright reasonned his rights issue.

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Mr. C. Carveright reasonned his rights issue.

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Mr. C. Carveright reasonned his period of the proposed offer.

Mr. C. Carveright reasonned his rights issue.

Mr. C. Carveright reasonned his rights is taking no a first too of the proposed

ments, a wholly owned subsidiary per cent.).

of Lonrho, purchased 50,000 Ordpengkalen—Renong Tin Dredging of the Lonrho Group to (18.9 per cent.).

tor, has ceased to be interested in his capacity as a trustee in 4.914 "A" ordinary shares and interests of directors affected are
4.900 "B" ordinary shares.

Laird Group—Following are 349.515 (9.10 per cent) M Arbible changes in directors interests: Mr. D. N. Dow sold on May 31, 1977

1,250 Ordinary stock units; Mr. pany, North Lancashire Refrigers.
A. H. Sansome sold on May 39.
on July 4,
Mr. Frank Upton, an executive Gold Mining and Finance Company
director of Gordon Sales and Ser. bought 54,000 Ordinary shares at 14p on June 1, 1977. Brown Bros. Corpu.—Sir Monty richard, a director, has pur-

Prichard, a director chased 50,800 shares. Ibstock Jehusen-Mr. R. Borall, a director of a subsidiary company, ibstock Building Pro-ducts, has sold \$98 shares which held beneficially in Tostock

OOWN R-R.

It is offers to a caquire walker James effect from December 31, 1976.

Carner has, therefore, declared the diers of the offers for the offers for the Ordinary Preference shares are "complety unacceptable and not in mes."

REABROOK TRUST

Reabreok Investment Trust has been and status of the offers for the Ordinary Preference shares are "complety unacceptable and not in mes. In onsported in the status of the offers for the Ordinary Preference shares are "complety unacceptable and not in mes. In onsported further letter setting out their rise of 1,000 and preference shares are "complety unacceptable and not in mes. In onsported further letter setting out their rise of 1,000 and preference shares are advised to a not in mes. In onsported for soon will be sent to shareholders. The accounts of Brown at December 31,000 and prefer prefers are advised to a not form a setting of 1,000 and prefer prefers are advised to first the company should setain on that date changed substantial interests in the company's publication of the capital and subordinated on that date. Candon Properties, 2,400,000 shares. These holdings 2,400,000 shares. These holdings of 1,500 shares. The should be prefered by the offer should be remained and subordinated of the company should setain on that date. Cand and preference of 1,500 shares are shown in the company's publication in the company should setain on the company should setain of the capital and subordinated at Spate to employ a standing and subordinated and state of the company should setain of the company should

Scottish and Universal Invest- and Company is interested in ments—On May 27 ACGE Invest- 1,885,000 Ordinary shares (5.46

Kelsey Industries - Mrs. D. M. W. H. Smith and Son (Holdings) Arbib has divested herself of a

-Mr. Julian David Smith, a directional of 30,000 shares, 10,000 each to three settlements for the benefit of her grandchildren. Share revised 25 follows: P. B. Arbib 349,615 (9.10 per cent.), M. Arbib 360,483 (9.39 per cent.), G. F. Arbib 366,543 (9.35 per cent.).

> Ordinary shares. Law Land Co.—Under the share from mining operations, both as uranium deposit will be dispersion of result of improved production covered within the present holdings are different with subscribe for a total of 76,900 of gold and silver and higher boundaries given adequate time Saskatchewa Mining holding are can't and lighter boundaries given adequate time saskatchewa Mining holding are can't and lighter boundaries given adequate time saskatchewa Mining holding saskatchewa Mini Ordinary shares at a price of 48p per share have been granted to six executives. This makes a subscribe for 749,800 shares under

Raybeck-Mr. Alfred Simons, a director, sold 50,000 Ordinary shares on May 31. His remaining beneficial holding is 1,008,618.

Dover Engineering Group
Lord Aylestone, a director, bought on May 30, 1977 1,000 Ordinary shares at 18p per share.

RER_Following the recent recent tial for substantial new silver denced by the sasuccessful GARNER SCOTBLAIR

The Board of Purbeck and its Wolseley-Rughes — Prudential BSR—Following the recent for Standard Trust by British

By June 1. Gerner Scotblair financial advisers strongly recom. Assurance Company has now less rights issue, directory holdings slightly following the recent spect of 499.225 Ordinary shares action.

Share capital.

100,000 Ordinary shares.

Shares at 18p per share.

Scot Purbeck and its Wolseley-Rughes — Prudential BSR—Following the recent issue, directory holdings are now as follows:—G. R. Woolship to the purket.

Share capital.

sults. Last year payments total-ling 5.36p were paid from profit exploration of 555,239. Kasmere La

MINING NEWS

Agnico-Eagle expects a better year

BY KENNETH MARSTON, MINING EDITOR

prices for those two precious metals."

He points out that the current total of options outstanding to discount on the Canadian dollar against that of the U.S. dollar means that Canada's gold producers receive an extra \$C7.50 per ounce at a bullion price of \$U.S.150. The average price of per ounce at a bullion price of The Cornish Camper of Sames \$U.S.150. The average price of is trying to persuade the Govern-Plans for Conzine Riotinto of gold received by the company in ment to resume the payment, at Australia to build up a presence 1878 was \$C123.55 while costs least in part, of Regional Develop- in the Western Australian beach equalled \$C92.27 per ounce.

Brooke Bond Liebig—Mr. L. G. Green, a director, has taken up an operating loss on silver pro10.848 shares alloted under the rights issue.

James Cropper and Co.—Peter Charlton now holds 2,100 Ordinary shares.

Marks and Spencer—Director

J. E. Sleff, as a trustee, has acMr. Penns describes the recent high grade silver values and covery, the mineral processing since of mining in the grade silver values and mining is becoming in the series and covery and covery and covery and covery and covery and covery the mineral processing side of mining is becoming in the series of mining side of mining is becoming in the series of mining side of mining is becoming in the series of mining side of mining is becoming in the series of mining side of mining side of mining in the series of mining side of mining

high grade silver values encountered at the Beaverproduction in what must be regarded as a likely major geological break-through."

drings 6,237. G. Gater 15,126, E. E. geological break-intrologic.

Perks 29,402, N. Lane 16,550. He adds that the company's

M. I. A. Fraser 300, T. B. Shaw
previously projected output of
L300, and R. E. Allen 1,200, all
being beenficial. J. N. Ferguson
now more likely to be realised
has 88,000 beneficial and 13,365 this year. Gold operations this year. Gold operations resulted in a production of 14,553 ounces in the first quarter of this year and a further 5,591 ounces were produced in April. Shares of Agnico-Eagle, which has yet to reach the dividend-paying stage, are around \$C5\$ in Toronto.

Camilo Mines

Another Canadian gold producer, Camfle Mines says that its earnings outlook has improved considerably thanks to higher bullion prices and sharply increased revenue from natural gas. Net income in the first quarter rose to \$Clm. (£554,323) from \$C600,000 in the same noticed \$C600,000 in the same period of last year. The gold mine at Malartic in

north-western Quebec operated in the first quarter at a cost per ounce of \$C54.18 compared with No interim dividend is to be paid (1.75p net per £1 share) and the directors say that payment of a final will be considered in the light of the full-time results. Last year payments total.

The subsidiary of Inexco Oil of the full-time results. Last year payments total.

The subsidiary of Inexco Oil of the full-time form the figure stemmed from the figure stemmed from the figure stemmed from Texas.

The subsidiary of Inexco Oil of the full-time form the figure stemmed from the figure stemmed from Texas.

Should Mr. Justice Bayda's accounts—due fairly shortly—benefing improved by about £800,000.

The subsidiary of Inexco Oil of the full-time form the figure stemmed from an average of SC61 in 1976 but the lower figure stemmed from

AFTER HAVING suffered a net years. Cambo and United Siscoe reported "the apparent dis-AFTER HAVING suffered a net years. Camilo and timited Siscoe reported "the apparent dis-189,615 (9.16 per cent.), M. Arbib 1880,482 (9.29 per cent.), M. Arbib 1880,483 (9.39 per cent.), G. F. 189,615 (9.35 per cent.). 189,615 (9.35 per cent.). 189,616 356,543 (9.35 per cent.). 189,616 365,543 (9.35 per cent.). 189,617 (9.36 per cent.). 189,618 365,643 (9.35 per cent.). 189,618

George Smith says that we done the deposit very high hopes than an economic the deposit.

For this venture the share and financial support."

CORNISH SEEK GRANTS AID

The Cornish Chamber of Mines

was in no way depressed and was conclassined ore reserves at anxious to see other enterprises Jennings Encabbs deposits were established in the area. It has put in 1975 at 17m tonnes of been helped by the higher price ilmanite, 7m, tonnes of zircon of tin which gives the opportunity and 3m, tonnes of rutile with an to seek the technical means for a average grade of 9 per cent, heavy more profitable mining of lower mineral.

SASKATCHEWAN'S URANIUM PROBE

Taking, no doubt, its cue from Australia where Mr. Justice Fox has been enquiring into possible Lake uranium denosits.

to development, production could Japan's Nippon Mining hopes start in 1982-83, or round about to at least maintain its net prothe time Australian uranium fit for the year to March 31 last Camflo's most interesting the time Australian uranium fit for the year to March 31 last exploration venture is the could theoretically be coming on at 4bn. year (£8.3 m.), but will Kasmere Lake uranium prospect to the world markets. The report hold the dividend at 5 year (0.01p) is the world markets. The report has according to the man-

per cent and Uranerz and Inexco

CRA BREAKS OFF JENNINGS TALKS

Mile Marsters Grosp—Mr. C. J. 1976 was \$C123.55 while costs least in part, or regional Development description of the mining in sands industry have been ment Grants to the mining in sands industry have been ment Grants to the mining in sands industry have been ment Grants to the mining in sands industry have been ment Grants to the mining in sands industry have been the gold division made a net dustry. The grants were stopped restricted by the group's group's announcement that it will not be profit of \$C1.84m. while there was in March.

meeting at the Camborne School of Mines.

"With the continual search to improve the rate of metal resisted of mining is becoming increasingly complex and it seems instifiable to regard it as a separate process from the extraction of ore. The Department of Industry appears sympathetic to this view and I am still hopeful that some aid may be forth coming," said Mr. Gowan.

The decision about Jennings that talks were taking place with Allied Minerals.

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The decision about Jennings that talks with allied Minerals.

The decision about Jennings that talks with allied Minerals.

He stressed that the industry concept."
was in no way depressed and was Unclassified ore reserves at wineral. The company has some 8.000 hectares of land in the area and is thought to have spent about \$AJ2m. (£7.7m.) on the project. All production is now forward sold.

ROUND-UP

Helped by new mining methods uranium developments in the Selection Trust's 34 per cent. Northern Territory, the Saskatchewan Government in Canada producer in Western Australia has initiated an enquiry, under has made an operating profit of has initiated an enquiry, under has made an operating profit of the charge of Mr. Justice Bayda, \$1.99m. (£1.28m.) in the year to into the development of the Key March 21 compared with an operating loss of \$520,838 in the The deposits are owned by the previous year. After State royal-state-controlled Saskatchewan ties, interest, depreciation and ties, interest, depreciation and mine amortisation there is a net Mining Development Corporation, mine amortisation there is a net the German company Uranera loss of \$536,831 compared with and Inexco Mining, the exploration subsidiary of Inexco Oil of duced loss should result in Selection Subsidiary of Inexco Oil of Trust's consolidated

Exploration venture to the world markets. The report bold the dividend at 5 year to try, in northern Manitoba where there is due at the baginning of Novemper share, according to the managing director. Nippon has 482m. is to be minimum spending of ber.

slm. annually for the next two Meanwhile, the consortium has shares of 30 yen in issue.

onale dell' Agricol

Little change at Buliner and Lumb

to \$24.27m

MONEY MARKET

Interest rates easier

774

97.10 111:111:

to 1975/77.

r. G. M. Warry, chaliffun of Az reported on May 12 pre-tax. Mr. Warry is to retire as chairmer and Lumb (Holdings), profit for the 53 weeks ended man at the end of 1977 to be sucted spinners, says in his April 3, 1977, was a record \$1.44m, ecceded by Mr. J. H. Numeriey, compared with £0.65m. The divisions are still favourable, dend is lifted from 2.35m to \$176,365 (£557,670). If the divisions are busy and r. books are satisfactory, a la Mr. Warry says, the intercord in the content of any change from trading conditions were under the content of the current year to be similed throughout the four with ford. Torks. June 24 at noon.

Statement Page 8

Amalgamated Power optimistic

In his annual statement Mr. of 555,289.

In his annual statement Mr. of 555,289.

A. Whittall, the chairman of For the six months there was malgamated Power Engineering, an extraordinary debit of £26,000 malgamated Power Engineering, (nil). Amalgamated Power Engineerings says it is too early to make a forecast for 1977 but the order book position together with trading results for the first quark give grounds for optimism.

As reported on May 13, turn-over expanded from £39.37m. to 546.23m. in 1978 and pre-tax profits more than doubled from 11.38m. to a record 53.38m. Earnings rose from 8.64p to 22.5p per 25p share and the dividend is the maximum permitted 3.656145p

A £2.3m. rights issue has also been announced and a £3m unk of England Ministers cent. Discount house buying rates culation after large rises earlier directors have forecast dividends

ading Rate 8 per cent. for three-month Treasury bills in the week.

(since Eay 12, 1977) were down at 7½-7½ per cent.

can period interest rates compared with 7½-7½ per cent.

generally ensier in the There appeared to be a large balances were taken at 6½-7 per in net liquid funds of £331,000 decreases. ion money market yesterday, credit surplus at the opening, but cent.

the one-month starling tertities evaporated during the day. In the interbank market over end capital commitments stood at yield falling to 7%-7% per There was a fairly large Treasury night loans opened at 7-% per from 7%-7% per cent, while bill take up but on the plus side cent, and eased to %-6 per (10.22m.) contracted for, one-year yield eased to 9%-there were slight net disperse- cent, before rising to 7-67 where was a fairly large treasury night loans opened at 7-% per (10.22m.) contracted for, one-year yield eased to 9%-there were slight net disperse- cent, before rising to 7-67 where was fairly large treasury night loans opened at 7-% per (10.22m.) contracted for, or the U.K., 22.75m. (£19.75m.) er cent, from 9%-9% per ments and a fall in the note cir-- the rate stayed to the close.

Of turnover £19.57m. (£19.73m.)
was for the U.K., £2.75m. (£4m.)
Europe, £7.85m. (£4.42m.) Africz,
£3.53m. (£3.64m.) Americas,
£5.96m. (£3.17m.) Asiz, and £1.88m.
(£2.41m.) Australada. Mr. Whittall reports that the problems reported in 1974 and

1975 on fixed price contracts have at last been overcome and vir-tually all the low margin fixed price contracts have now been worked out. worked out.

The forward load at the Manchester division has shown a considerable improvement and it has
an adequate order book for the
remainder of 1977.

The gearing division at Pershore
is avneriencing lack of orders due all authorities and finance houses aeven days' names, others seven days' fixed. "Linguisterm local authority morticine minutal's three sears 12-121 per cent.; four years 13-121 per cent.; five years 23-23-per cent. 6 Ruck bill rates in the higher rates for prime paper. Buying rates for four-mouth bank bills 23-36-8-per cent.; four-mouth trade bills or cent.

**Rates for a selling rate for one-mouth bank bills 7-36-72 per cent.; two-mouth 35 per cent.; and three-mouth 13-22 m. Approximate selling rate for one-mouth bank bills 7-36-72 per cent.; two-mouth 37 per cent.; and three-mouth per cent.; one-mouth trade bills RI per cent.; two-mouth 31 per cent.; and also direct mouth 52 per cent.

**Rates for small nums at seven days' solice 4 per cent. Alegaing, Rank East Radiator banking 9 per cent. Treasury tender rates of discount 7 CST bar cent.

is experiencing lack of orders due to the sharp recession in world shipbuilding, and although action has been taken in alternative markets, the directors do not anticipate this division being back to its previous performance much before 1979 or 1980 before 1979 or 1980. Meeting, Bedford, on June 30 at

Statement Page 9

Dartmouth falls slightly to £255,643

Heating engineers. Dartmouth Investments reports a slight fall Investments reports a slight fall in pre-tax profits for the year ended March 31, 1977, from 1285,022 to \$235,643, after \$48,000 against \$41,000 at halfway.

The directors state that the substantial costs involved in the company's reorganisation had been absorbed within the results.

Turnover for the year year Turnover for the year was 14.09m. (13.36m.) and the directors say that external sales turn-over for 1977-78 is currently run-ning at 17.5m. to 55.5m. and there should be a very substantial improvement in profits for the

Earnings per up share are shown as 172p (169a) and the dividend is lifted to 0.7226; (0.6569p) the maximum permitted. ur forecast, with a final of 0.3726p net.

corrent year.

Steamship Including a full year's expendifure on repairs and surveys. Bar Brothers Steamship Company showed a pre-fax hos of EES,953 against a profit of E22,607. for the six months in Ichtrary 28, 1977. Turnover was marginally

Hall Bros.

All these securities having been sold, this announcement appears as a matter of record only.



Andelsbanken A/S Copenhagen

U.S. \$30,000,000 Floating Rate Capital Notes Due 1984

S. G. Warburg & Co. Ltd. **\Bangue Bruxelles Lambert S.A.**

Chase Manhattan Limited First Chicago Limited

Algemene Bank Nedecland N.V.

Arricold and S. Bleichroeder, htt.

Bangus Fédérative du Crédit Mutuel

Rerliner Handels- und Frankfarter Bank

Rance Nazionale del Lavoro

Bank Letter le-Erreel Group

Banque Populaire Sume SA

Caisse des Dépôts et Consign

Compagnie de Resque et d'Inve

Crédit Commercial de France

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London & Continental Bankers Limited Banque de Paris et des Pays-Bas

Commerchank Aktiengesellschaft

Manufacturers Hangver Limited lerdem-Rotterders Bank N.V. A. E. Aznes & Co.

lank Gutsviller, Kurz, Burgs

aise de Dépôts et de Tître: Banque Mationale de Paris Baring Brothers & Co. Berliner Benk

Crédit Agricole (C.N.C.A.) Compagnie Monégasque de Banque County Bank

Credit Spisse White Weld Crédit de Nord Den Danske Bank er 1871 Almesteler Richard Dans & Co. DG BYAX

Yamaichi international (Nederland) N.V.

Effectenbank-Warburg Dresdaer Burk Drenel Burnham Lamber an Banking Company EuroPartners Se Robert Fleming & Co. First Boston (Europe)

Faciliarites for Danmarks Specious Fair Editated Beason Hill Samuél & Co. mio San Paoio di Torino habank AG E. F. Huston & Co. N.V. Bij inde Lezard Frères et Cie Kohn, Loeb & Co. httm Landesbank Schleswig-Holstein Lazard Brotheis & Co.,

. Brown Harriman & Internal

Crédit Industriel et Commercial

White, Weld & Co.

Credito haliano

Lloyde Bank International Samuel Montegn & Co. London Multinational Rank Merrill Lynch international Bank Noshita The Morgan Gressell & Co. Morgan Straley International OFObenk The Nike (Lenebourg: S.A. Sal. Opperheim jr. & Cie. Pierson, Heloring & Pierson L.V. Postpeni:h Scandinavian Bank Sciomon Broffiers Inter-<u>∔3d Benk</u> AG

K.V. Slavenburgs Bank J. Henry Schroder Wagg & Co. Société Générale de Banque S.A. Smith Barney, Barris Upham & Co. Strauss, Tumbull & Co. Societé Privée de Gestion Fi Swiss East Corpora Vergent und Weather's Warburg Paribes Penher Inc.

West, I.

amalgamated power engineering limited

714 654

Ξ

MANUFACTURERS OF STEAM TURBINES, DIESEL ENGINES, COMPRESSORS, GEARS, PUMPS & VALVES

Record Profits and Rights Issue

n 1976, carnings per share improved to 22.5p £179,000 in 1974.

Mare with pre-tax profits at £3,388,000 on a With one exce ver of £46,328,000. he manufacturing turnover of the U.K. innies has increased to £38,684,600 which in as resulted in a profit increase to £2,362,000. he improvement in profit from overseas.

unies has continued in 1976 and these

i, compared with £612,000 in 1975 and

mics have contributed £1,026,000 to Group

With one exception all manufacturing

divisions in the U.K. have a satisfactory order book which gives grounds for optimism.

Looking beyond 1977—the board is confident that our products will continue to be required in world markets which we shall continue to foster, not only as a market for our products but also as

a base for their manufacture. £2.3 million being raised by Rights Issue.

	<u> </u>			_
Financial Summary	Year to 31st December	€000	1975 £000	
Profit before taxation	And the same of the second second section is a little deposite from the second section in the second section is a second section in the section in the second section is a section in the section in the section in the section is a section in the section in the section in the section is a section in the section in the section in the section is a section in the section in the section in the section is a section in the section in the section in the section in the section is a section in the section i	46,328 3,388 1,071	39,371 1,583 694	
Taxation Profit after texation		2,317 377	889 342	
Dividends Earnings per share	المحال المحالفات والمطرف في المحالف و المحالفات المحالف	22,51p	8.64p	

of the Report and Accounts containing the I_{i} -Halamant by the Chairman, Mr. H. A. Whittalf, may be obtained Secretary, Amalgameted Power Engineering ... mad. Colmore Centre, 115 Colmore Row, Birmingham 83 35A.

1977. Turnover was mart naily down from 1037m. to 5038m. Belliss & Morcom Ltd Crossley-Premier Engines Ltd Allen Sons & Company Ltd

Brokers in bid to quash SEC

Industry "names" are missing from the lobby. Both Merrill Lyuch Pierce Fenner and Smith and Dean Witter and Company have said that if off the floor trading is allowed they would consider making their own market in certain

At the same time as they publicised their opposition to the SEC proposal, which could come into effect from next January 1, the 19 firms have produced three proposals to in-crease competition among the New York Stock Exchange's floor market makers.

They have sugested that the Exchange's rules be changed to permit one-man specialist firms. (Currently a market making three specialists). In addition the lobby proposed that specialists' minimum capital requirements should be cut

GERMAN TAX REFORM

Foreign holders bear the brunt

BY GUY HAWTIN IN FRANKFURT

BY JAMES SCOTT

share compared with \$16.1m. or ment is not permitting the Power Corporation to rely on

Revenue increased to \$381.9m. high enough to adequately Hydro to supply its customers in from \$312.8m.

The improved profit resulted sions are being held with the suited in a loss for Great Lakes.

The Republic of Nicaragua

US \$40,000,000

Medium Term Loan

The Royal Bank of Canada

Atlantic International Bank Limited Euro-Latinamerican Bank Limited

Banco de Santander

Orion Bank Limited

Investitions- und Handels- Bank A.G.

-EULABANK-

Security Pacific Bank

European Brazilian Bank Limited

Republic National Bank of New York

Libra Bank Limited

The Royal Bank of Canada

The Thai Farmers Bank Limited

Lloyds Bank International Limited

Brascan profit doubles to \$33m.

BRASCAN, the Toronto based mainly from the operations of Government for further rate in- Brascan said it is changing

investment management company whose principal subsidiary Light Services de creases. Electricidade the Brazilian electricity in Brazil, and which also has major investments in a number of Canadian companies a year earlier. This resulted into the red of \$1.7m. larone engaged in the petroleum, brewfrom the fact that the Brazilian from the Canadian natural resulting and mining industries utility was granted an average source investments showed a profit for the three rate in crease of 36 per cent, in considerable improvement but months ended March 31 of January. In spite of this in-lack of rainfall forced the \$33.2m. (U.S. dollars) or 1.24 a crease Brascan says the Govern-Canadian utility Great Lakes share compared with \$15.1m. or ment is not permitting the Power Canadian utility Great Lakes

porting a dramatic reduction in higher profit for the six months ended Gross

porting a dramatic reduction in profit for the six months ended April 30 to \$U.S.5.2m. or 1c. a share, from \$53.8m. or 2.81c. a share in the corresponding period a year earlier. Revenue totalled \$1.15bn. doflars compared with \$1.21bn.

In addition to the work stoppages in Eugland and France production was disrupted at many of its plants in North America and Europe because of the introduction of new products. Cutbacks were also necessary at its Brazilian plant to reduce the backlog of farm machinery caused by a temporary constraint on farm credit in that country.

Boeing 747 aircraft.

Another major item was \$\$14m. for arrears due from the increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul of the Boeing 747.

Increase in the cost of provisions for overhaul cost revenue to \$\$5867m. against a has increased by almost 100 per slower expansion of 18 per cent. to \$\$1,000 per aircraft hour. There was also net finance the introduction of new products. Cutbacks were also necessary at its Brazilian plant to reduce the backlog of farm surplus and the after tax level, bet \$\$526m. 4 per \$\$520m. more than the previous profit amounted to \$\$520m. nearly \$\$50m. more than the previous profit amounted to \$\$520m. a per \$\$520m.

Still hooyant at SIA

Massey profit

LIVING up bits reputation as took up \$17m. a major item
Asia's most successfus airline, was increased depreciation
STRIKES at its plants in Eng.
Singapore Airlines (SIA) has charges of \$28m. as a result of
land and France resulted in again reported another buoyant the company's decision to
Massey-Ferguson of Toronto re- year with profits significantly accelerate depreciation on its

Japan's shipyards will 'do badly' this year

GUASAN SEC

Proposal

by how you,

XX WORK, Jun 2.

A ROLL CHIRRY will be played by the proposal back of the propo

be identical to those on the interest around that at this level. EEC's recent offering which was A further attraction is that the quoted in the secondary market sinking fund will start in the yesterday at 971/81, unchanged first year and will retire \$4m in

from Wednesday. The initial reaction in the The Jusco issue has been market yesterday to the ten-year priced at par on a 6 per cent. tranche was that the terms coupon giving a premium of looked attractive. There is 7.623 per cent over the June 1 mething directly commarable closing arrive of the shares of nething directly comparable closing price of the shares of among recent issues, but Bell Y1220. Unofficial quotations yes-Canada's \$100m. 71 pericent teu-terday were in the 96171 range, year bullet issue was quoted yes. The exchange rate has been set terday at 100/1001 per cent and at Y277.40 per dollar for the pur-Ontario Hydro's \$125m. 8 per poses of the issue.

SINGAPORE, June 2.

Boeing 747 aircraft.

colony's biggest ever me between Hutchison is national and Hong Kong Whampea Dock. About I Hutchison shares chands on the day before any company comments.

announcement The controversy are deal will almost certain used to support the a those advocating the in tion of legislation is insider trading illegal. Commission is known in the attitude that ignoring

encedurages further also Bill Wyllie, Chief Exo of Hutchison, chairma Hong Kong and Whamps a director of China Provi one of the dock comp main subsidiaries stressed because of the operation the Group's own rules be sure no Board member been trading. He welco

inquiry.

firms involved in the talks were suspe dealings in China Pror Properties, continued Three days ago, China deut told the Hong Kong Exchange that it was company source points yesterday that it had sel involved in the merger For several days below merger announcem Hutchison was plant

rationalisation of its quantities in Hong Realit had done in Australia



Canadian \$20,000,000

9½ per cent. Guaranteed Notes due 1982 Issue Price #00 per cent.

RANK OVERSEAS HOLDINGS LIMITED

Unconditionally and irrevocably guaranteed as to payment of principal and interest by THE RANK ORGANISATION LIMITED

The following are the Managing Underwriters of the above Issue:

N.M. Rothschild & Sons Limited

Banca Commerciale Italiana Banque de Paris et des Pays-Bo A. E. Ames & Co. Limited

Deutsche Bank Dominion Securities Limited **Aktiengesellschaft**

Union Bank of Switzerland (Securities) Limited

Wood Gundy Limited

The Notes have been admitted to the Official List of The Stock Exchange in London.

Particulars of the Issuer and of the Notes are available in the Edel Statistical Service and may be obtained during normal business hours on any weekday (Saturdays and Public holidays excepted) up to and including 17th June, 1977 from the Brokers to the Issue:

Cazenove & Co., 12 Tokenhouse Yard. London EC2R 7AN

Joseph Sebag & Co., 3 Queen Victoria Street, London EC4N 8DX

3rd June, 1977.

Shawmut Bank of Boston N.A. Security Pacific Bank وكترا فنالاهر

Libra Bank Limited

Atlantic International Bank Limited

Euro-Latinamerican Bank Limited

Lloyds Bank International Limited

The Riggs National Bank of Washington D.C.

Republic National Bank of New York

The Royal Bank of Canada

UROCURRENCY BORROWING

fourth institution suggested

BY MARY CAMPBELL EUROMARKETS EDITOR

ESTABLISHMENT of a mested parties might establish indunesta. Columbia. India, words, the view stines through irth institution within the single bank or constellation trid Bank group to channel of banks to serve specific groups are divided into two growers, and "ambient processing the veloped countries (LIOEs) is conswrition bank as a model. Resided in a 450 page study of Shareholders might include the meaning of the OECD There the meaning the process of the OECD through the manufacturency borrowing, multitaril institutions, governor it is of the OECD through the manufacturency of the oeca of the OECD through the study in the output of the oeca of

NEW ISSUE

(1) THE EDIUM TERM LOANS deal Panama loans raise \$100m.

BY FRANCIS GHILLES

Gold Tranche 52.2 Credit Tranches SDR Affection 24.6 Oil Facility 18.0 Compensatory Financing Facility

the Republic's develop Provisional figures of GPP is sector show a decline in griplan.

E REPUBLIC of Panama has developed countries, fine decraised its biggest ever pressed prices of some of its its worldwide the price of sugar itum term loan; \$100m. In export commodities, particularly does not recover.

Income from the Panama canal tolls stood at \$134m. last cent, the other for five years rying a spread of 2 per cent, activity: that growth its GDP proceeds are entmarked for declined from 6.5 per cent in 1977 portion of invasiments 1973 to 0.6 per cent, in 1975.

BORROWING POSITION WITH THE IMF

Total

Available

Total

Available

Gold Tranche

Republic will find itself in if worldwide the price of sugar does not recover.

Income from the Panama Canal tolls stood at \$134m. last year, one-third up on 1972 figures, but it goes to the U.S. which only pays an annual \$2.328m. for its use to Panama. Negotiations are in progress to work out a new Canal Treaty but are unlikely to be concluded this year. The difficult situation Panama finds itself in is reflected by other figures: GDP has only increased marginally in the past two years to \$2m, in 1976. Manutwo years to \$2m. in 1976. Manufacturing production has steadily fallen, from \$184.6m. in 1973 to \$172m, last year.
The balance of payments has

also been steadily deteriorating and the country's external funded debt doubled to \$882.6m. between 1973 and 1976. Panama's position with the IMF has also taken turn for the worse, the

ivate investment has been cultural sector output from taken turn for the worse, the ng in the country since 1973 \$183.6m. in 1975 to \$182.6m. in country having drawn over half it reached \$300.4m. In 1976. Sugar is a major cultural what it has entitled to (SDR it was down to \$278.8m. in In response to higher world it was down to \$278.8m. in In response to higher world following year to \$224.8m. The corporation saw its export earning the corporation saw its export earning the corporation saw its export earning the prints no paper currency. In 1972 levels of \$218.8m. The ings climb from \$5.9m. in 1971. U.S. paper currency and U.S. and ernment and its appricas climb from \$5.9m. in 1971. U.S. paper currency and U.S. and ernment and its appricas climb from \$5.9m. in 1971. U.S. paper currency and U.S. and ernment and its appricas climb from \$5.9m. in 1971. U.S. paper currency and U.S. and ernment and its appricas climb from \$5.9m. in 1971. U.S. paper currency in circulation. Governce and pushed up their invest as prices fell. Four mills are due ment policy is to maintain parity in come say. In 1972 to its come into operation by the between the Balboa and the U.S. increase sugar export capacities money supply is directly related number of suveres factors. These figures underline the to its ability to borrow as the recession in serious financial straits the externally.

'ISS BANKING

"good-repute" agreement

· JOHN WICKS IN ZURICH

ied to maintain Switzer If the client acts through a requirements are to be fulfilled person, bound by law to observe professional secrecy, or through a trustee the bank will call for a trustee the bank will all for a trustee the bank undertake not transactions are involved. This, however, has be dispensed with the bank undertake not that these pre-conditions are fully and abet, in any actual way to the investment of sums abroad the investment of sums abroad only, as well as to normal accounts and deposits.

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MID-DAY INDICATIONS

D-HARK BONDS

Property moves in Holland

BRITISH estate agent Richard Ellis stated in London yesterday that its Amsterdam office had acted for a consortium of local private investors in acquiring a major property portfolio from the Government savings bank of the Netherlands, the Rijkspostspaarbank. Value of the portfolio was put at around £40m. (Fis.169m.). This would rank as one of

the largest property portfolio sales in Europe during the past three years. The properties concerned in-clude a 6,000 square metre

office building in Amersfoort, a shopping centre in Breda, and a residential content totalling 550 houses and 1,250 apart ments spread throughout the country. The Dutch property market has shown relative stability

during the last year, with continuing interest from institu-tions in buying prime invest-ments. But the size of this transaction is exceptional, as is the presence of a British agent in concluding a deal between two Dutch parties.

Profits up at MAIBL

MIDLAND AND international Banks (MAIRL) report net profits after tax and transfers to inner reserves up from \$2.37m. to \$2.89m. for the year to end March 1977.

The Bank, which is the oldest of the London consortium banks, is also increasing its share capital from £10m. to £15m. by a scrip issue to the banks that are its shareholders. MAIBL is transferring 22m from its luner and undisclosed eserves to published reserves.

It is then capitalising 55m. of its reserves by issuing shares on a one-for-two basis to the shareholders. These are Midland Bank with 45 per cent., Toronto Dominion Bank (26 per cent.) (26 per cent.), Standard Chartered Bank (19 per cent.) and Commercial Bank of Australia (10 per cent.).

Lord Armstrong, the chairman, reports that the Bank's assets reached £395m. compared with £799m. in the previous year of which £494m. was used in terms of lending. He reports that profits so far last time and looks forward to another satisfactory result.

American Airlines

AMERICAN AIRLINES has reported net earnings of \$7.2m., or 22 cents a share in April, its highest-ever April earnings. In the same month last year, it has not earnings of \$5.2m.,

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1st Jugo, 1977

NIPPON MINING COMPANY, I

U.S. \$15,000,000

(Incorporated with limited liability in Japan)

7½ per cent. Guaranteed Notes due 1st June, 1982



Unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Industrial Bank of Japan, Limited

(Kabushiki Kaisha Nippon Kogyo Ginko) (Incorporated with limited liability in Japan)

Credit Suisse White Weld Limited

Yamaichi International (Europe) Limited

IBJ International Limited.

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> All these securities having been sold, this am ment appears as a matter of record only,



U.S. \$25,000,000

Sundstrand Finance International N.V.

83% Guaranteed Sinking Fund Bonds Due 1987

pelly guaranteed as to payment of principal, premium, if any, and interest by

Sundstrand Corporation

S. G. Warburg & Co. Idd.

Banque de Paris et des Pays-Bas

Homblower, Weeks, Noyes & Trask

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N. M. Rothschild & Sons dng & Masson N.V. Société Général

BRAZILIAN ESTMENTS S.A. et Asset Value per

positary Share as of 315t May, 1977 U.S.\$89.66

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J. C. Penney 49:e 1887

Ploater 48:e 1899

Raymond 58:e 1887

Revine 49:e 1887

Revine 49:e 1887

Texas 49:e 1982

Union Carbide 49:e 1892

Warner Lambert 49:e 1887

Marner Lambert 49:e 1888

Marner Sandard 49:e 1888

971 991

WALL STREET + OVERSEAS MARKETS

Index dips 3.4 on lack of support

BY OUR WALL STREET CORRESPONDENT

		C	na ng
	Stocks	Closing	on.
	traded		day
Dow Chemical	109,600	341	- 1
Twentieth CentFox	195,000	124	+ :
l nuon Carbide	250,300	301	1
Smythkline	169,260	32	- £
Carsars World	167.300	91	- i
Del. E. Webb	147,390	10	+ 4
Texas Utilities	146,900	282	+ 1
Continental Oil	130.000	321	-11
Diamond Shamrock	127,500	545	- 1
Amer. Rome Produs		364	+ 1

NEW YORK-DOW JONES

Indices

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9).81 9).63 91.44 91.41 91.47 91.47 (3/1)
255.98 235.75 255.85 258.92 240.50 240.89 246.54 (18/5)
111.80 170.56 175.17 170.77 170.77 170.40 (18/5)

18,629 18,526 17,680 15,768 18,629 29,710

4.51

10.01

Basis of index charged from July L

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STANDARD AND POORS

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279.88 (7/2468) 166.32 (30/4/65)

Low

.(25/2) 104.97 (25/2)

May 27 | May 20 | May 13 | Year ago (approx.)

4.87 4.69 4.70

June June May May May May High Low High

4,50

2,99

7.68

"Industrials 105.85 105.91 105.97 105.11 107.01 108.76 118.92 105.97 134.64 55.2 15.15 (51.65) (L1/1.75) (306.625) 11 (Composite 98.74 95.95, 96.12 95.27 97.01 98.77 107.00 95.12 125.25 4.40 (51.65) (11/1.75) (11/6.63)

May May High | Low

TORONTO Composite | 881.2 | 982.7 | 981.2 | 980.5 |

June May

May 30

Hìch

N Y S. E. ALL COMMON

MONTREAL

FURTHER RARLY firmness lacked follow through support on Wall mere Department reported that Utilities and Papers all posted Street Coday, and the Slock Rental Sales in the latest week Market resumed its downward week unclass from the Cheld market Carles.

After occuring a further 2.30 in the Cheld market Carles again were not according to the Cheld market Carles.

After occuring a further 2.30 in the Average reacted to 50.45. The 7578 All international part of the Cheld market Carles.

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After occuring a further 2.30 in the Average reacted to 50.45. The 7578 All international part of the Cheld market Carles.

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After occuring a further 2.30 in the Average reacted to 50.45. The 7578 All international and the Forders of the Forders of

dull and generally at previous Industrials were steady in Rises and Falls featureless trading. Issues Traded - 1,875 Down-696 day's highs, with Uraniums New Rights 30

Low

frong. Peko-Wallsend rose 14 cents t \$A5.98, while Pancontinental gained 70 cents to 11.20.
BHP put on 2 cents to 6.72, CSR 5 cents to 3.60 and ICI Anstralia 3 cents to 1.88.

AUSTRALIA-Pirmer but below

NEW YORK, June 2.

GERMANY +

Pound steady

The exchange market was quiet any Fund auction, the results of yesterday with no heavy volume, which slightly disappointed some anywhere. Sterling was steady, operators. The metal fell \$2½ to although it slipped back for technical technical accounts of the steady of t nical reasons ahead of the Jubilee Holiday week-end. There was no. pressure and no Bank of England support was evident.

The pound opened at \$1.7198-SPAIN—Market was weak, with index falling over one point to a new 1977 low of 87.47. Selling average index on the basis of the affected all sectors, especially Banks.

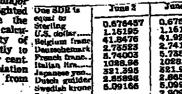
OSLO — Banks, Insurance, Shippings and Industrials were all quiet.

1.7197 and quickly suppen osca in 1.7175-1.7180 before closing at 31.7175-1.7180 before closin 1.7197 and quickly slipped back to

There was a little activity in forward sterling and discounts against the dollar continued to narrow. The three-month pound finished at 2.00 cents discount for Bullet Chips and popular issues in dull trading in the absence of new factors. Volume 140m.

6.92<u>1</u>. The U.S. dollar showed little RIGHTS RATES change against most major currencies, and its trade-weighted everage depreciation since the Washington Agreement, as calcu-New York, weakened slightly to Demochement The Swiss Franc's appreciation improved to 44.43 per cent. from Duck guide translation improved to 44.43 per cent. from Duck guides 44.65 per cent.

Gold fell to the lowest rate



Since early March following 5DR as calculated
Wednesday's International Monet- Monetary Fund in



e 2	Frankfurt	New York	Paris	Brussels	London	A reterdant	Zorich
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_	EURO-CURRENCY INTEREST RATES						
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AUSTRALIA



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Vol. Cr. 30.7m. Shares Source: Rio de Japein

BRAZIL

j+8.01 |

OVERSEAS SHARE INFORMATION

June 1 | May 26 | May 18 | Year ago improx.)

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Santa Fe Infla
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Wester Rancorp
Wester N. Amer 1754
Wester One 1806
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Japag Lloyd Lutthanss

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S 121₂ 121₂ 13.25 53:4 81₆ 65:6 22:2 18:1₄ 18:1₄ 18:1₈ 48:4 48:4 8:86 93 2278 1624 2458 546 130 2912 17 144 36 1652 12454 28 ... 10% 14% 14% 3.25 20 21% 52% 11% 51% 10% 1.41 · June 2

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TOKYOT

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7.7 June 2 Price | Cot | Div. | Yiel. | Ratiow | CNA | In | CNA | June 2

20 5.4 June 2

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Bectroni

MARKE Brazil soya export tax

y Sue Branford SAO PAULO, June 2. STANDSTILL in Brazil's abean exports is greatly con-ing traders. Sr. Shaultions are to bring an acciden-uselli, the Governor of Rio ande do Sul, the leading soya-further blow for egg producers in losing 8-10p on each dozen sold, to cull many of their older head-the formal solds. The leading soya-further blow for egg producers in losing 8-10p on each dozen sold, to cull many of their older head-the formal solds.

attacked

price of Brazilian beans up day will place even more strain on the system than usual and very weak, there is no opportant or concern is very great recent in anticipation of a significant side, have been sold. And are no more shippings used for June. We just have around 41p a dozen, this really very little time."

The Goldenlay egg marketing more strain with other world egg markets weather greatly improved." the bureau said, "the supply of vegetables should be much been forced to announce price glut, she said. Mr. Dean said he bureau said, "the supply of vegetables should be much better than in recent months and prices can be expected to difficulties and continue to go out of business as production costs around 41p a dozen, the lowest increased.

The Goldenlay egg marketing with other world egg markets weather greatly improved." the bureau said, "the supply of vegetables should be much better than in recent months and prices can be expected to difficulties and continue to go out of business as production costs around 41p a dozen, the lowest increased.

In the long term, this will increased in down again. Prices last month evitable. ch is really very little time." ort agency, is gradually torising again exports of oil. Manufacturers must ride it with complete in-

nation on stocks, volume of is crushed, exports and estic sales before authorisawill be granted. As yet out of about 100 exporters,

ugar pact alks failure vas tragic'

Our Own Correspondent GEORGETOWN, May 31. FRANK NOEL, who led ma's delegation during the two weeks of International ir Conference, has blamed big countries for the failure te meeting to produce a new 'national sugar agreement.

Jubilee holiday brings egg price cut

BY OUR COMMODITIES STAFF

nder do Sul, the leading soyain producing state, has unexitate form of a 3p a dozen price it said.

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The form a dozen the resulting cut in and once the resulting cut in the final policy in and once the resulting cut in and once the resulting cut in the final policy in and once the resulting cut in and once the resulting cut in and once the resulting cut in the final policy in and once the resulting cut in and once the resulting cut in the final policy in and once the resulting cut in the final policy in and once the resulting cut in and once the resulting cut in the final and once the resulting cut in and once the resulting cut in the final policy in and once the resulting cut in the final policy in and once the resulting cut in the final policy in and once the resulting cut in the final policy in and once the resulting cut in and once the resulting cut in the final policy in

around 41p a dozen, the lowest increased.

price since before Christmas. "In the long term, this will inis down again. Prices last month
The Goldenlay egg marketing evitably lead to much higher were 20 per cent above prices
consortium noted that this was prices around the latter part of a year earlier. In April the comthe second major reduction in this year, when eggs will be parable figure was 30 per cent.

Silkin certain pig aid on way

BY CHRISTOPHER PARKES

next week the Common Market
Commission will announce a scheme to help British pig left in the lurch," Mr. Silkin farmers.

It will at least match the national subsidy of 50p a score national subsidy of 50p a score no June 11 by order of the European Court of Justice, the Minister said at Shepton Mallet, Somerset, yesterday.

Speaking at the Royal Bath and West Agricultural Show, the Mr. Silkin had expected to be Most observers had expected an announcement from the EEC moducers have beadquarters in Brussels on Wednesday. Preparation of the Minister's speech had been held up in anticipation of action in Belgium.

Mr. Silkin said that he thought be stopped sparked a series of British pig industry deserved special treatment. Some people had suggested that a devaluation

Soviet grain hopes high

BY DAVID SATTER

Noel said, in a statement SPRING SOWING in the Soviet however, are yet to be planted d here, that while the big Union is virtually complete and and the sowing of vegetables and t importers and exporters U.S. agricultural experts believe potatoes which are planted to agree on vital aspects that the Societs have good prospectively on 1.21m. hectares is proposed new agreement, y seemed to be at one in harvest.

been granted export

lces, as only they have prod data considered adequate
Agriculture, is confident that certain that such a scheme the show, but his visit started
Cacex.

Cacex.

Cacex.

Cur pip farmers will not be

had suggested that a devaluation of the green pound (a special agricultural exchange rate for sterling against the EEC's unit of account) would help. But the rise in feed costs would more than offset any benefits, he said.

Taking as an example a 7 per cent, green pound devaluation the Minister noted that this y seemed to be at one in rating the aspirations of the ler developing countries rely heavily on sugar exportings."

Solution of the that it was "tragic" developing nations had had some the cares were divided with bread one of the sure source of the cares were divided with bread on the communist parts of the same time import subsidies on feed grains would drough the monetary compensatory amount import subsidies on Danish bacon by £56 a tonne. Official statistics show that by the harvest of this year's on Danish bacon by £56 a tonne. At the same time import subsidies on feed grains would drough the monetary compensatory amount import subsidies on Danish bacon by £56 a tonne. At the same time import subsidies on feed grains would grains on the Caucasus. American agriculations are predicting a countries of this area, 94m. The Communist Party news.

The Communist Party news. would reduce the monetary com-

TV ads for coffee

By John Edwards Commodities Editor

THE FRENCH Government suspended coffee advertising on television for three months from Wednesday because of the damage done by coffee imports to the country's balance of payments.

It was noted in March that coffee imports at Fr.700m. equalled 60 per cent, of the country's trade deficit for

Meanwhile, in the U.S. it was reported that coffee stocks at the end of April had risen to 3.8m. bags-about four months' supply.

This follows an estimated 25 per cent. fall in U.S. roastings so far this year. General Foods confirmed yesterday it was laying off some workers at its coffee processing plants for the summer shutdown, but denied it was closing the plants for a longer period.
On the London futures mar-

ket yesterday, prices rose sharply in early dealings, but the gains were virtually wiped out in later tradings. The September position closed £4.5 higher at £2,991.5 a tonne after climbing to £3,095 earlier in the

day. The market rose initially on buying interest believed to be mainly covering of sales in case of Brazilian frost damage over the long holiday week-But once this buying ended

the market was vulnerable to selling encouraged by a con-tinued lack of physical demand, which also brought a limit-down move in the New York

Japanese buying slows copper slide

By Our Commodities Staff

French halt W.K. AGRICULTURE

Spring a little later this year

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

BEING RIGHT is one of life's in the soil. On retentive soils This is a worrying time for a

barley is struggling to cover the ground and in many fields I can see the soil beneath. Grass is growing very slowly, although there was quite a spurt on some well-fertilised fields early on. But now the sheep are eating it faster than it covers.

I am hopeful that enough

There are also weeds to be Spring barley has a good deal killed and just as you leap out of progress to make and should of bed to drive your staff into not be weather man comes ear in the first week of June. On to say that it will be too the grain crops are in ear windy. He has said it so often mers disregard his advice and not waiting for calm must have it faster than it grows.

winter wheat and barley which, crops on. An encouraging sign

The poor growth has been barley.

aused by low temperatures as The caused by low temperatures as much as drought, although the been universal. On may way lit's probably more necessary, top soil is drying up fast after north. I drove up the A1 and but very wearing. I remember the strong east wind of the past few weeks.

Comparison with last year is Verkshire told me they had have were described to the probably more necessary.

most satisfying experiences. In last winter's heavy rainfall must grain farmer. Every morning the this column on March 25 I fore-have made for better root BBC farming news contains cast that because the wind was development than after the official warnings about crop exceptionally on the 21st, it would be exceptionally dry winter last diseases and the growth stages at which they should be treated.

Growth on my farm and in much of southern England has been delayed and, according to the experts, it is at least a fort night late. The spring-sown barley is struggling to cover the ground and in this must mean that the even a mixture of the lot. This ears should arrive about the means it is either a disease, a normal date of June 12 which fungus, a deficiency or the would give me a much more weather or even "scorch" from the farmer's own spraying harley has a good deal billed and interest to be

after looking miserable until crops on. An encouraging sign This is a very real problem. very recently, suddenly picked up and looks well.

The analysis of the end of last week which cerdepend on a constant pattern of taiply made a difference to the treatment of the treatment of the constant pattern of the treatment of the trea

be until June 21 and the implication was that we would have ear on May 30 when I started barley and wheat show discoloured leaves. They can either the started leaves and wheat show discoloured leaves. They can either the started leaves are started barley and wheat show discoloured leaves. They can either the started leaves are started barley and wheat show discoloured leaves. time I couldn't find a single one be yellow, brown or black or

t faster than it grows.

I am hopeful that enough not waiting for calm must have
The only bright spot is the warmth and rain in the next medicated most of the district
rinter wheat and barley which
rinter wheat and barley which

tainly made a difference to the treatment as and when required to get the right results. Timing

looked splendid. A farmer in ago when none of these probComparison with last year is to brious, but even if we should two weeks of hot weather which were present and sometimes suffer a similar drought the had turned a late spring into a caused great losses, but because auguries are rather better. On most promising one. It has been we had no remedies they were my farm winter and spring-sown no consolation to me to see that accepted philosophically as incereals are thicker and root the plain of York and even the escapable acts of God. We just systems appear to be much isle of Arran looked a lot more planted the field, shut the gate better developed, probably promising than my part of and waited for harvest and we reaching down to the moisture Hampshire did early this week always survived.

Lower output on Scottish farms

BY OUR COMMODITIES STAFF

SCOTLAND produced £646m feil, and the wheat plantings at the previous campaign, worth of agricultural produce 26,000 hectares were the lowest. There was also 1 per cent. during the 1975-76 season— ever. The potato crop rose 11 fewer sheep. The total flock

during the 1975-76 season— ever. The potato crop rose II fewer sheep. The total flock £162m more than in the previous per cent to 34,000 hectares—the fell to 7,478,000 head. But the year. But the rise was almost highest since 1973.

pig herd, in step with the pig

developing nations had had been unable to a precent conferences. The Communist Party news some delay with paper, Pravda, which reported the sowing figures, said that there are for outline planning for outline planning for outline planning still build a film, for outline planning still build a film, for outline planning for outline planning still build a film, for outline planning still build a film been dealy with freed in full been of fairy cows in full build b



PREFERENCE DIVIDEND

Dended No. 96 of three per cent for the an months souling Jone 30 1977, has been contained sandies to begins of the an months souling Jone 30 1977, has been contained sandies to begins of the temporary of the two sets of the temporary of the two sets of business of the temporary of the tops of business of the temporary of the tops of business of the temporary of the tempora

3LIC NOTICES

Cit. Dean year Law on W.1 StriftEdge BLOOMSHOW GREAT BETTON STRIP Widnight bing 1. Am. Mondayon Clored Saturdays 81-437 8433

IBITIONS

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WALCH CITY COUNCIL

/ another | 294.5p | -1.2

Eperionne 161.08.74.0 + 2.5 170.00 171.08.77.0 - 2.0 121.00.77.00 162.04.65 - 0.70 187.9646.50 148.90 47.5 - 0.35 147.5446.60 Sales: 95 (194) lots of 190 toubes.

GRAINS

COTTON, Liverpool—Spot and shipment sales amounted to 224 tons bringing the total for the week so far to 329 tons. More interest was displayed in securing free supplies, but the marker as a whole remained soutewhat weak. Occasional transactions in Russian and Turksh qualities supplemented the eal for

GRIMSRY FISH—Supply fair, dentand sood. (Prices at this's side, unprocessed, per stone): Shoif cod D.00-24.00; codings 12.70-3.20; large haddock D.40, thredium D.50-12.40, small ff.76-12.00; large plaice f4.00, medium D.50-14.20, hex; small D.58-23.50; skinned dogsish thredium D.50-18.00; rockfish f1.80-12.40; reds f1.80-11.50; sauthe f1.80-12.40; reds

FINANCIAL TIMES June 2 June 1 (Month ago) Year ago

263.71 265.64 269.96 226.04 (Base: July 1, 1952=180) REUTER'S June 2 June 1 Month ago Year ago 1638.8 1643.1 1701.5 1488.8 DOW JONES

June June Month Year 2 1 ago ago 3905 418.05 418.38 423.54 542.71 Future: 585.79 584.19 397.18 352.84 age 1924-25-26=1401 MOODY'S June June Month Year 2 1 ago ago Spie Commty 912.2915.7930.9 ,834.2 (December 31, 1931=100)

U.S. Markets

Gold falls as sugar

holds steady ing. Soyabean eased on potential deliveries \$2.07-19 to be made to Chicago and light moisture

> Coffee—"C" Contract: July 263.59 (66.50), Spt. 263.27 asked (269.27), Dec. 253.51 asked, March 250.00 asked, May 269.25 asked, Sales: 796. 249.25 asked. Sales: 796.
> Copper—June 69.50 (60.20), July 60.89 (60.50), Aug. 61.20, Sept. 61.79, Dec. 63.80, Jan. 63.40, March 64.30, May 65.20, July 66.10. Sales: 2,546.
> Cotton—No. 2: July 65.50-65.70 (67.19), Dec. 65.25-65.55 (66.42), Dec. 64.40-64.89, Oct. 85.25-65.35 (66.42), Dec. 84.40-84.58, March 85.09, May 85.45.85.60, July 85.85-66.10, Oct. 64.50-85.90. Sales: 4.850. ocide—June 142.69 (144.19), July 143.00 (144.59), Aug. 143.50, Oct. 144.90, Dec. 144.40, Feb. 147.50, April 149.60, June 151.29, Aug. 152.90, Oct. 154.60. Sales: 1,952. 1,952
> †Lard—Chicago loose mayall. (21,50).
> New York prime steam 24.75 traded
> (25.00 traded).
> ††Malxe—July 2691-368 (2691). Sept.
> 1504-5502 (251). Dec. 2531-2583, March 2613,
> May 265, Jaly 2693.
> 157.00 (157.70). Jan. 160.00, April 161.00162.10, July 164.60-164.80, Oct. 168.48.
> Sales: 150.
> ††Silver—June 454.60 (458.20). July 456.80

Sales: 130.

††Silver—June 454.00 (458.20), July 456.00 (469.30), Aug. 458.60, Sept. 461.30, Dec. 469.39, Jan. 472.00, March 477.50, May 483.00, July 485.00, Sept. 494.10. Sales: 14.800. Handy and Harman spot 455.00 (457.50). Sayabeaus—July 344-844 asked (574), Aug. 333-834 (955). Sept. 822-823. Nov. 767-769), Jan. 770)-770, March 775, May 777, July 777. 650yabean Meal July 259.50-251.89 (286.00), Aug. 239.50 (285.70), Sept. 231.00 Oct. 208.00-208.50, Dec. 200.00-290.50, Jan. 209.00, March 202.00, May 203.00-203.50, July 205.00.

Segar—No. 11; Spot 8.25 (same), July 8.65 (8.59), Sept. 8.83.8.84 (8.79), Oct. 8.99-TIN-145,60-455,00 asked (449,00-456,06

**Wheat...July 244-243; (247;), Sept. 251;-251 (254;), Dec. 282-262; March 370;

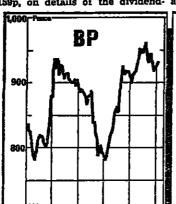
May 2754.

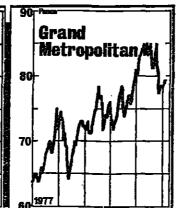
84.00 asked (34.00 asked), Dec. 82.00 nom. \$Barlers—July 94.96 (94.10), Oct. 98.50 asked (90.90 asked), Dec. 82.60 hid. (Flarssed — July 283.40 bid (291.50 asked), Oct. 283.40 asked (309.50 asked), Nov. 283.20 asked, Dec. 278.80 bid. Wheat—SCWRS 12.5 per cent. protein content cit St. Lawrence 3514 (3534).

All cents per pound ex-warehouse unless otherwise stated. "Cents per 60-lb bushel ex-warehouse. 6 % per troy ounce—190. ounce lots. †Chicago loose 3's per 100 lbs.—Dept. of Ag. prices previous day. Prime steam 1.0.b. NY bulk tanks care. It Cents per troy ounce ex-warehouse. 5 New "B" contract in 3's a short fon for bulk lots of 100 short tong delivered f.o.b. cars Chicago, Toledo, St. Louis and Alton, 7 3's per troy ounce for 30-ounce units of 19.3 per text, purity delivered NY. "Conts per 63-lb bushel store. †Cents per 56-lb bushel ex-warehouse. 5,000 bushel lots. Cents per 34-lb bushel, ex-warehouse. 1,900-bushel lots.

STOCK EXCHANGE REPORT

Small technical rally but no enthusiastic buying Share index up 6.0 at 454.6—British Funds harder





Share index up 6.0 at 454.6—British Funds harder

The proper has been designed as the proper harder of the proper

FINANCIAL TIMES STOCK INDICES 68,47 68.27 68.46 68.83 68.61 69.35 70.29 09.15 69.18 69.71 69.66 Plant Interest. 448.6 448.5 447.5 452.8 108.9 122.5 116.9 118.9 110.5 5.11 5.18 5.16 5.20 5.15 15.70 15.88 15.89 15.93 15.78 9.54 9.18 9.12 9.10 9.19 9.47 8.93 4.942 4.949 6.043 5.973 6.249 7.158 6.083 — 37,038 35.10 63.00 70.41 72.44 65.69 — 14,787 11,656 16,106 17,500 18,740 17,465

15 a.m. 462.6. 11 a.m. 462.5. Noon 454.1. 1 p.m. 454.6. 2 p.m. 454.0. 3 p.m. 454.4. Latest Index 41.246 3626.

1	up 5 to 42p in a restricted mar- ket on the announcement that		. !	HIGH	S ANI	D LO	NS	S.E.	ACTIV	YTIV	
ı	Charringtons Industrial Holdings	novment and increased first-half		1	977	Since Cu	en pliation			Γ	
ı	is buying the company's A. Bell subsidiary in a £1.1m. deal.		_	High	Low	High	Low-	∿. T	7 000 0	June L	
	Lookers edged up 2½ to 3½p, but Manchester shed 1½ to 17½p and H. and J. Quick eased 2 to 2½p. North Sea oil enthsiasm flared once more for Thomsen which improved 17 to 555p in Newspapers, where Daily Mail A were 5 to the good at 278p. Still awaiting further developments on the Evening Standard situation, Beaverbrook A edged forward a fraction to 42p, while comment on the record profits helped East Midland Allied Press A improve 2 more to 46p. In Paper/Printing, Culter Guard Bridge reflected the return to profitability with an improvement of a penny to 23p, after 23½p. Saatchi and Saatchi	coats Patons hardened 2 to 77p on the full report in Textiles where Courtailds and Jerome both finished 3 better at 131p and 46p respectively. Illingworth Morris were noteworthy for a rise of 4 to 28p, while other firm spots included Tootal, 11 harder at 424p, and Parkland A, 4 better at 48p. Caird (Dundee) were 2 firmer at 38p when, at the company's request, dealings were suspended pending a further announcement. Fresh moves by the antismoking lobby to impose fresh	Govt. Seca Fixed Int Ind. Ord Gold Mines Anglo Ameron balance in Lack of London-base pence off with Tinto-Zipeny to 229 The lower	(18,6) 71.19 (18,6) 71.19 (18,6) 477.4 (18,6) 137.4 (13,6) rican c at 245p, intern d Finn rith their	losed 5 after 2 est les excepe h hard 230p.	easier 62576 62576 ft the a few tion of lened a	50.53 (5/1/5) 49.4 (25/6/40) 43.5 (26, iu. il. premiu tralian ahead Melbou Uraniu a half- 5 to 5-	issues, whi in overnigh rne marke ms Pancont	112.5 167.2 209.0 55.5 128.2 prices ich hau ht Syd ets. inental , Peka- Indus	182.5 24.6 112.7 170.7 223.6 1 35.2 158.2 of A d mo ney In	

ACTIVE STOCKS

		140.				
	Denomina-	of	Closing	Change	1977	19
Stock	tion r	narks	price (p)	on day	high	los
ICT	£1	17	-395	+ 6	409	32.
Shell Transport		14	536	+ 6	556	45
Bowater 'New'		. i3 .	20pm	+ 3	3-jpm	1
BATs Defd		11	240	2	260	20
BP	£1	11	932	+10	966	77
Barclays Bank	£1.	10	250	_	285	22
Duniop 'New'	Nil/pd.	. 10	22pm	+ 2	29pm	1
Courtaulds	25p .	9.	131	+ 3	133	8.
Tilling (T.) 'Ne	ew' Nil/pd.	9	. 24pm	· - }	12pm	2
Coats Patons	25p	8	77	+ 2	· 82	5
Distillers	50p	8	.147	. + 1	159	12
Grand Met	50p	8	79 £	+ 1	S5	6
GKN	£1	8	349	+ 7	362	27
NatWest	£1	8	220	_	253	20
Thorn Elec. 'A'	25p	8	294	+ 2	298	20

NEW HIGHS AND LOWS FOR 1977

NEWSPAPERS (1) SHIPPING (1) TEXTILES (4) Parkland
TRUSTS (4)
Investment ognutin, Cap. Paren TEAS (1)

NEW LOWS (7) Tate & Lyle INDUSTRIALS (3)
TOOCHIU (R. E.C. Cases

E.C. Cases

Mines (2)

Northgate Exp

History Today

Edited by Peter Quennell and Alan Hodge

In the JUBILEE NUMBER June 1977

QUEEN VICTORIA'S JUBILEES Joanna Richardson

During the two Victorian Jubilees Britain enjoyed an imperial grandeur which was displayed in the Queen's celebrations.

ROYAL REVIEWS AT SPITHEAD Geoffrey Bennett

The deep-water channel that leads into Portsmouth Dockyard has been the scene of naval reviews by many monarchs since Henry VIII.

Other articles include:

്ട് വയിരുന്നു. വിവാധ വിവരം ക്ര

ROYAL FAVOURITES IN SPAIN, by Douglas Hilt; THE END OF THE JAPANESE FLEET, by Albert Vulliez, tr. Patrick Turnbull; THE DUCHESS OF KINGSTON IN RUSSIA, by Anthony Cross; CHARLES I's DWARF, by G. Northcote Parkinson; THE KING OF DENMARK'S MASQUERADE, 1768, by Aileen Ribeiro.

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õ						EQUITIES					
20000000000000000000000000000000000000	Isane Price p ⁺⁴⁸	Auround Pald Up	Renune. Date	19 Righ	n Low	Stock	Chaing Price	+	Div. P. or Amount	Covered	Yleka P.B.
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\$000 000 000	Price	Amount Pald up	Roning.	19 High	Low	Sto	ek		•	Closing	+ 6
000000000000000	£100 £100 \$100 \$100 £101 £101 £100 £100	F.P. F.P. F.P. £25 F.P. £50 F.P.	27:7	105 \$101 34 \$100; 531 ₂ \$100	100 103 104 104 104 231 ₂ 231 ₂ 231 ₂ 231 ₂	Agric. Mortgage 10 ³ 42 Agric. Mortgage 12 ³ 2 Bowater 91 ³ 2 Bds. 1892. Briatol Waterworks 85 ⁵ 6 Bast Anglia Water 92; 18 Bast Wores. Water 92; 18 EMI Finance BV 91 ³ 2 G Follestone & Dist. Wai Inti. Wismin's Ba. Flost Mid Sussex Water 13 ¹ 5 Reed Inti. 92 Bonds 18 Rickmansworth Water	Seo K Red F Pref. 19 Pref. 19 itd. Bd ter 12 ing Kat K Deb	. 198 , Deb. eCapl	1984 _ lotes 7	100 100 103 104 104 \$10 23 \$98 53	
ň	£99	£25	2/7	2534	2018	INCRUMENTALOUS MOTEL	m2 ne	0.196		. 40	7

000000000000000000000000000000000000000	£181, £101, \$100 £100 £100 £99 £100 £99 £100 £99 £100 £99 £100 £99	F.P. £25 F.P. £50 F.P. £25 P.P. £10 £10	_ 27/7	105 \$101 34 \$100; \$100; \$100 253; 983; 91; 101; 14 897; 1001; 103p 14	104 104 104 104 \$591 ₂ 231 ₂ \$981 ₄ \$881 ₄ 71 ₄ 8 131 ₂ \$965 ₄ 100p 131 ₂	Bast A Bast V EMI F Polker Inti-W Mid Si Reed I Rickm Stands Stands Stands Stands Stands Stands Worth Worth	Waterworks 83.5 Inglia Water 92. Priores. Water 92. Priores. Water 92. Priores. Water 93. Priores. Water 93. Priores. Water 184. Floatingser Water 184. Floatingser Water 184. Bind 1897. Answorth Water 18 Ind Chartered Floatort (Met. Borough Isun) 1243. Hed. 34 District Water 84 District Water 84 District Water 85 O Intl. N. 7.75 G Biscult (UK) 93. E (Bond) 125. Conv. am 2 H. Den. Water 84 District Water 85 O Intl. N. 7.85 G Biscult (UK) 93. E (Bond) 125. Conv. am 2 H. Den. Water 94 Den. Water 95 Den.	ef. 1982	104 104 104 2012 84 \$9812 53 \$100 8512 84 \$812 84 1312 85 19012 1037	
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	וום	r — I	_	38) no	28 mm	Berisford (8. &. W.)	29pm	
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	P.P.	3:6	15/7	62	4619	Brooks Bond	46	+ 12
	F.P.			14	1254	Burrell	13	+ 4
1	F.P.	18:5	15/6	47	51	Columese Group	43	
	P.P.	6:5	8/6	252	200	Delgety	225	+1
	lia			16000	1216 DEE	Derkend Stamping	10pm	ļ∔ iъ
	انھ	_ i		29 in	19um	Dunkep	22 m	i i g °
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	all			ilapm	быm	Greenfield Milletts	5 pm	
	F.P.	3/5		364	1202	GKN	348 I	+8
•	F.P.	17:5	30/6	681-	28	120 Worth Ceramic) 90M;	± 91e
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1	F.P.	13,5	10/6	L36	lec	Marshall's Universal	130	
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RISES AND FALLS

OPTIONS TRADED

For rate indications, see end of Share Information Service.

DEALING DATES

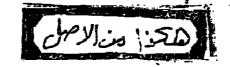
Pirst Last For Deal- Declara- Settlesings ings tion ment May 31 Jun. 20 Sep. 1 Sep. 13 Hay's Wharf, Grand Metropolity July 4 Sep. 15 Sep. 27 tan, Lennous, House of Fraser, Allied Polymer, Dufay Blumas- London and Northern, J. Warren, International, 600 Group, and Properties, Berkley Hambro, acted in Dufay Blumastic.

FT—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuar and the Faculty of Actuaries

		EQUITY GROUPS	Th	Thurs., June 2, 1977					May 31	May 30	May 27
_ + m		ROUPS & SUB-SECTIONS uros in parentheses show number of	Indez No.	Day's Change		Gress Div. Yield % (ACT	Est. P/E Ratio (Net.)	Index No.	Index No.	Index No.	Indez No.
—14 —13		stocks per section		*	Corp.	at 35%)	Corp. Drz 32%				
	ΙT	CAPITAL GOODS (176)	189,04	+1.2	17.67	5.85	8.31	177.95	178.36	176.52	151,16
	2	Building Materials (28)	149,29	+0.9	18.20	6.83	8.17	147.95	148.35	148.74	158.89
*****	3	Contracting, Construction (24)	254.62	+1.2	20,33	4.58	7.36	251.63°	252.56	25L99	255.64
*****	4	Electricals (16)	347.03	+1.5	16.34	4.67	9.07	341.89	342.59	345.45	351.46
	5	Engineering (Heavy) (11)	257.98	+1.8	20.06	5.24	6,74	252.60	253.20	250.73	253.45
****	6	Engineering (General)(67)	164,06	+1.2	17.47	6.37	8.43	162.17	162.34	161.91	164.41
	7	Machine and Other Tools (9)	89.11	+0.8	22.55	7.15	6.77	88.43	88.39	.88.56	99.18
+14	8	Miscellaneous (21)	152.25	+0.7	16.60	6.37	8.47	151.26	152.32	152.35	153.57
+4	•	CONSUMER GOODS			·	l		li			l
	Ц	(DURABLE) (52)	165.86	+0.8	17.29	5.09	8.64	164.61	164.76	165.18	167.85
B44444	12	Li Riectronics, Radio TV (15)	184.04	+0.5	16.21	4.01	9.26	183.07 162.49	182.73 162.62	183,39 163,56	186.67 364.96
	13	T00536800107-00008 (179)	162.77	+0.2	18.92	7.38	7.62		11L64		
415-	14	Motors and Distributors (25)	111.85	+1.2	18.12	6.00	· 8,17	110.52	3111.04 .	111.07	112.82
	21	CONSUMER GOODS	أحدينا		16.14	6.15	9.04	166.67	366.74	166.77	168.31
.	32	(NON-DURABLE) (171) Breweries (15)	168.37	+10	15.10	6.89	9.98	175.99	174.91	174.69	176.46
	23	Breweries (15)	177.12 192.73	+0.5	13.43	5.88	7.76 11.47	191.71	191.97	192.49	196.16
_	24	Entertainment, Catering (15)	212.38	+15	14.91	7.06	10.21	209.17	289.58	201.87	212.51
+ or	25	Food Manufacturing (21)	175.23	+6.8	21.74	5.69	6.79	173.99	173.92	173.55	174.59
- 1	26	Food Retailing (17)	171.39	+12	13.25	4.91	10.97	159.26	169.79	169.69	173.68
	32	Newspapers, Publishing (15)	295 34	+20	9.95	411	15.28	279.72	277.61	277.87	282.78
_ 1	23	Packaging and Paper (14)	119 27	+11	16.63	6.86	9.19	117.99	118.17	11R 59	120.40
+2 -1	34		144.99	+11	12.47	518	12.15	143.37	143.84	143.82	143.71
	35	Stores (36)	169.24	+22	18.32	7.45	7.66	165.57	165.42	167.06	16911
+8	36	Tobaccos (3)	219.78	+0.2	29.71	8.17	6.41	219.29	219.29	219.32	221.77
+12	37	Toys and Games (5)	97.03	+19	18.17	6.44	7.34	95.18	.94.78	94.45	96.02
`		OTHER GROUPS (97)	:- !			ľ. I					
+1.	42	Chemicals (27)	250.76	+13	14.95	4.76	9.43	247.56	247.94	248.27	249.76
+112 +2	14	Office Equip. (6)	182.57	+0.5	16.59	5.56	8.41	102.62	101.45	101.74	105.18
<u>-</u> 7	45		520.69	+0.3	14.94	5.32	8.97	518,88	513,33	516.45	525.80
	45_	Miscellaneous (54)	176.02	+0.7	16.30	7.40	9.04	174.76	175.81	175,96	178.82
+17"	49_		180.17	+1.0	16.38	5.87	8.87	178.33	178.55	171.71	180.81
1	51_	Oils (4)	982.33	+11	11.02	3.60	10,52	. 4%-以	493.94	496.20	498.7
+8 +212	<u>59</u>	500 SHARE INDEX	296.11	+3.0	15.42	5.46	9.13	203.97	203.96	204.25	206.€
	81		136.30	. +0.2		5.97	-	136.00	335.87	136.25	137.31
+11/2	52	Banks (6)	151.18	+0.2	27.62	6.36	5.54	.156.93	150.55	250.55	150.5£
-1 [63		163.43	-0.3		9.45		163.91	164.21	166.64	169.5.
+ 112	64 55	Hire Purchase (5)	126,58	+0.2	7.36	5.66 7.56	27.49	106.36	126,29 106,36	127,50	129.2
–₽	88	Insurance (Composite) (7)	107.89	+0.7 +0.1		6.76	· -	111.47	111.99	106.51 112.61	158.6 113.7
+ 15	67	Increase Renkow (16)	200 64	TU.1	13.12	4.59	11.44	289.74	289.56	294.27	296.5
ا مِد—	38	Merchant Banks (15)	30 14	-0.2		6.29		69.29	69.52	70.42	71.0
+112	59	Insurance Brokers (10) Merchant Banks (15) Property (31)	TRA 99	+0.7	4.04	3.63	:46.68	385.76	183.94	182 12	122.9
ļį ļ	70	Miscellaneous (6)	89.40	1	15.80	9.65	9.83	89.42	88.59	90.50	92.9
-112	71	Miscellaneous (6)	171.22	+0.4	3.26	4.86	30.68	179.58	171.89	172.83	175.2
	81	Mining Finance (4)	95.80	-0.3	15.96	5.49	7.51	96.13	94.86	94.26	93.2
icine .	91	Investment Trusts (50) Mining Finance (4) Overseas Traders (18)	279.65	+0.1	16.17	6.26	- 8.58	279.30	279.66	279.78	282.7
1 01	59	ALL-SHARE INDEX (672)	187.94	+0.8		5.53		186.37		126.69	188.5
iking						FIX	ED IN	EREST	1	hurs	Weds

. '	FIARU INI	CATEST !	PRICE-A	WDICES			Br. Govt. Av. Gross Re	d.,_	June . 2	June 1
Brit	ish Government	Thurs.	Day's change	zd adj. To dav	zd edi. 1977 to date	1 2 3	Low 5 rears Coupons 15 years 25 years		7.63 11.06 12.17	7.63 11:09 12.21
1	Under 5 years	107.00 114.34	+0.18	-	3.75 2.95	4 5 6	Medium 5 years Coupons 15 years 25 years		9.99 11.85 12.59	10.04 11.87 12.61
٠	Over 15 years Irredeemables All stocks	115.38 218.69	+9.22	, <u> </u>	4.69 6.30 4.05	7 8 9	High 5 years Coupons 15 years 25 years Irredeemables	·	10.85 13.03 13.25	19.56 13.66 13.21
		111.64	+0.27				kerist sauti in		13.26	13.3
		<u>.</u>		index ()		Ma. De	Pubelay Monday Friday May May May 31 30 27	Thom May 25		Tor Ma 24
15	20-yr. Red. Deb.	& Loan	is (15)	56.04) I	3.24 56	00.	55.29 56.15 56.17	56.0	65.60	58
 	investment Tru	st Pren	s. (15)	51.30 1	3.79 51	27	61.28 51.27 51.65	-61.G	51. <u>9</u> 7	51
17	Comi. and indi	L Prefs	(20)	70.88 L	3.20 70	.80	70.51 70.48 70.65	71.74	71.51	71



JCN | 150 Unit Tal. Migra. Ltd. (a)(g). Brown Shipley & Co. Ltd. V 1004 3041 Monte; Francisco Ct. EC2

icher Unit Mgest. Co. Ltd.

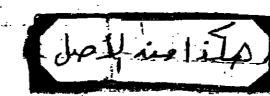
By Unit Tat. Mgs. Ltd. V (S)(c)

; Brothers & Co. Ltd. 7 (a)(x)

ish Life Office Late (a)

tente Progressivo Mgari, Ca. V G.T. Unit Hanagurs Ltd. V sprts, E.C.2. October 15, Finsbury Green 18, 2017 10 - May 17 - Late 18, 184 1 345 G.T. Cap Sec. 72, 2

nthy Fund 1199.0 149 of Chartenhouse Japher



UNIT TRUSTS

45 Breech St. BC2P2LX (b) British Treet . 1951 (c) Lat? Treet . 1941 (g) Dollar Treet

Intel.♥ (a)(g)

75 + 01 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 15

Canada Life Unit Tot. Magre. Ltd.y

Carital Unit FA Mgrs. Ltd. (4)(c)

Discretionary Unit Fund Managers

Gibbs (Autony) Unit Tet. Mgs. Lift.

SO Grandam St., BCMP 21%.

BASE LENDING RATES

Chieftain Trust Managers Ltd. V(s)(g) Kleinwort Be

| Coginali Ava, London SCRIII | Capitali Ava, London SCRIII | Capi

Leonine Administration Ltd.

Guardian Royal Ex. Unit Mgrs. Ltd. Practical Invest. Co. Ltd. V (vic) | Royal Everhange, ECSP-RDN. | 01-628-8011 | 44, Blooms lury Sq. WCLA 2R4 | 01-622-8062 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 1891 | 189 Provincial Life Inv. Co. Ltd. V Reliance Unit Mars, Ltd. Hill Samuel Unit Tet. Mars. † (a)

Ridgefield Management Ltd. PO Box 419, Bank Hoe., Manchetz. 061 226 8521 Ridgefield Int. UT. 195.0 102.0[-3.0[3.24

RR Unit Fd. inc. 1729 753 479 Royal Tst. Can. Fd. Mgrs. Ltd. 54, Jernsyn Street, S.W.1. 01-629 2052 Capital Fund. 66.6 70.21 3.76 Income Fund. 67.5 71.2 724 Prices at May 31. Next dualingg June 15. Confederation Funds Higt, Ltd.♥ (a) L & C Unit Trust Management Ltd.♥

4, Grest St. Heisens, London ECSP 3EP 66-73 Queen St. Edinburgh EH2 4VX Dealings to: 01-851 8860 or 031-225 7351. Save & Prosper Securities Ltd. International Funds
Capital Units 122.7
ITU 28.7
Univ. Growth (Acc. 161.6 High Income Pends High Return 53.5 Income 57.6 Oversees Funds Europe 6th Fd. Japan 6th Fd. U.S. 6th Fd. Appendix Secs. Les Val(g)

61 Hisborants, EC3

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Equity & Law Us. Tr. M.P (a)(b)(c)

Asserting Rd. High Wycombe | 04043377

Gottling, West Sinsers. | 04043377

Worthing, West Sinsers. | 040431878

From Hisborants | 04043377

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Scothits Securities Ltd. 9 F. & C. Mgmt. Ltd. Inv. Advisers Schlesinger Trust Mngrs. Ltd. (a)(g)

Transatiantic and Gen. Secs. Co.y

For Merica Pupels see Reman Unit Trust Hingt. Ltd.

TSE Unit Trusts (v)

Ulster Banky (a)

Piccadilly Unit T. Mgrs. Lid. (a)(b)

Piccadilly Unit T. Mgrs. Lid. (a)(b)

First live Fund. 1219

Friedrich From St. London Wall UC. 633001

Friedrich From St. London Wall UC. 633001

Friedrich From St. London Wall UC. 63300

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| Pearl Unit Tel. | 192 | 172 | 442 | 185 Unit Trusts (y) |
| Pearl Unit Tel. | 192 | 172 | 421 | 21, Casstry Kay, Andorer State | 193 | 421 | 21, Casstry Kay, Andorer State | 193 | 422 | 423 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424 | 424

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Norwich Union Insurance Group (b)

Pearl Trust Managers Ltd. (a)(g)(2)

| President | Pres

| Second | S

DD PRICE MOVEMENTS Page 2 Week ago Month ago

h cheddar rindless prod Standard ... 2.50-2.90 3.00-3.30 3.70-3.85
Large 3.45-3.80 3.70-3.90 4.20-4.30
June 2 Week ago Month ago
per pound per pound per pound

5-FMs 48.0-50.0 50.0-54.0 30.0-62.0 41.0-43.0 41.5-12.0 chickens 21.0—34.0 31.0—36.0 32.0—34.0 n Egg Exchange price per 120 eggs. † Delivered. Ty June 4-11. OFFSHORE AND OVERSEAS FUNDS

Arbuthnet Securities (C.I.) Limited Fidelity Mgmt. & Res. (Bda.) Ltd. Arbuinner Seculation (C.1.) Limited P.D. Box 284, St. Heiler, Jorsey. 6824 72177 Cap. Tel. (Jorsey: __103 0 106 0 d. ______ 1.75 . Next dealing date June 21. Fast Zeinil/Tst.tcl., 197.0 177.0; _______ Next sub. day June 9. Australian Selection Fund NV F.I.R.S.T. Managers Ltd. Banque Bruxelies Lambert . 2. Rose do is Regence B 1000 Brusselp First Sterling Commodity Trusts
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PO Box 98, St. Belier, Jersey (Enq 01-605 7070)

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"Hope St. Fd. 51523-75 -048 "Marray Fund "NAV May 31. Intimis Management Co. N.V., Curacao, NAV per share May 21 \$U\$29.46 +0.01. Tymiali Group HIGH-Samurel & Co. (Guermany) Ltd.

HOL-Samurel & Co. (Guermany) Ltd.

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INSURANCE, PROPERTY, BONDS

Abbey Life Assurance Co. Ltd. Equity & Law Life Ass. Soc. Life. New Court Property Fund Hoges, Lid. Solar Life Assurance Limited 01-2489711 Sun Alliance Fund Mangmt. Ltd. Scottish Equitable Fast. Mgrs. Lat. Vision Fd. Ser. 4. 112.6 112.4 by 11|1343 Bocks. Aylambary (1205)
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Tulip Invest. Fd. 177.5 102.6

Live Deut Fd. 77.5 102.6

Live Deut Fd. 78.8 103.6

Live Pes. Fd. Cop. 98.8 103.6

Live Pes. Fd. Acc. 103.2 Trident Life Assurance Co. Ltd. 9 Rendade House, Gloucester Minaced 710.5 Col Med 137.6 18. Canyage Road, Bristol.

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| Cornhill Resurance (c. 1.5d. | Merchant Investors | Merchant Investors | Merchant Investors | Merchant Investors | Merchant Interestors | Merchant Interestors

CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave., London EC3V 3LU. Tel: 01-283 1101
Index Guide as at 31st May, 1977 (Base 100 at 14.1.77)

> INSURANCE BASE RATES † Property Growth Cannon Assurance 54% + Address shown table: lasurance and Property Bond Table

CORAL INDEX: Close 452-457

AB . **DRIVERS JONAS** Chartered Surveyors

SHARE INFORMATION **SERVICE**

RE INFORMATION SERVICE | Prince | P BUILDING INDUSTRY—Continued CANADIANS | 199
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Mirks Oils Brit Petro A selection of Options traded is given on the London Stock Emphange Report page

FINANCIALTIMES

Friday June 3 1977



Rhodesia pulls army out of Mozambique

BY OUR FOREIGN STAFF

Office and Mr. Steven Low, the tribal areas U.S. Ambassador to Zambia, who Rhodesia.

Editorial Comment, Page 14

Post Office £220m. order cuts backed by report

The report says that the Post jobs. Office's new method of calculate 2—Bringing forward the Mr. Eric Varley, the Industry ing the capacity of its exchange present "step by step" pro-Secretary, has accepted the equipment is broadly correct. gramme of extending old-main conclusions of the Posner It was this new calculation fashioned electro-mechanical report and hopes it will take heat It was this new calculation fashioned

relationship between the Post The Post Office's reaction to Office and its suppliers in the the report was satisfaction that

cuts without consultation.

THE POST OFFICE has been past and suggests that ways Mr. Posner confirms it got its vindicated by a report published should be found for evening the sums right.

He is also critical of the rest of the industry. proposed reductionship between the Post The Post Office's reaction to tory closures.

yesterday on its decision to cut ordering pattern in the next The Post Office said it was not

yesterday on its decision to cut first partern in the next first partern in the next first partern its orders for telephone switchgear.

The report, by Mr. Michael Posner of Cambridge University, was ordered by the Government when 4,000 workers in factories owned by Plessey were declared redundant

In all 1,600 telecommunications workers will leave their rate from 10 per cent. Taked equipment should be modified from 10 per cent. Taked equipment should

years.
Mr. Eric Varley, the Industry

because of objections from the Varley urging him to freeze the proposed redundancies and fac-

Report details Page 6

Continued from Page 1

Jones opposes Phase 3

was also needed. Mr. Jones said gin and dividend controls with —especially to take more of the out a pay policy. low paid out of the tax net than The question is whether Mr. proposed in the March Budget. Jone's ideas would constitute a But that should not be part pay policy within the terms of of a deal. Like price controls, the it too would contribute to the

on pay settlements. it would settlements would in itself pro-allow groups — not least the vide sufficient grounds for imple-

U.K. TO-DAY

London, E. Anglia, Channel Islands, S.E., S.W. and Cent. S. England

Mainly dry, sunny intervals. Wind north easterly, moderate. Rather cool. Max. 17C (63F).

MAINLY DRY. Temperatures variable, light. Near normal near normal in most places. temperatures. Max. 17C (63F) but

Under this Act. the Govern- CBI leaders are to meet the Chan-

allow groups — not least the vide sufficient grounds for impleminers—to pick up extra earm menting the profit controls which ings before the anniversary of the TUC insisted were maintheir pay agreement.

If there are no guidelines on spring, but which are due to the size of the permissable wage expire in August next year. settlements after August 1, then Mr. Hattersley's plans for a Government might have to new system of selective investive its plans for a further year gations into proposed price informacy dividends.

company dividends. freeze prices, are designed to be Mr. Hattersley has already permanent and are not pegged stated that there will be no mar- to an agreement on wages.

E. and N.E. England

15C (59F) on coasts, Borders, Edinburgh and Dundee,

S.W. Scotland. Glasgow, N. Ireland

Dry with sunny spells becoming cloudy later. Wind variable light. Near normal temperatures.

southern parts at first.

HOLIDAY RESORTS

BI wants national pay forum

improvement of the climate.

Mr. Jones would not say profit and dividend controls as explicitly that self-financing productivity deals should be exempted in a document before creating a new National Economic productivity deals should be exempted in a document before creating a new National Economic productivity deals should be exempted in a document before creating a new National Economic productivity deals should be exempted in a document before creating a new National Economic production.

from the 12-month rule. But they should be examined carefully and there was something to be said for their early introduction.

If, as the Chancellor himself believes, productivity bargaining could be outside any guidelines limit on the frequency of wage on pay settlements. It would settlements would in itself protries to map out a plan for free bargaining without inflation.

The National Economic Forum would probably include representatives from both sides of indus-try, the Government, and other interests. But CBI leaders are sensitive about accusations that sensitive about accusations that this could lead to a form of "corporate state" economic management. "This is not tripartite corporatism but the creation of a climate of opinion to show that freedom really works" declared Mr. John Methven, CBl director general.

The document amounts to one of the most wide-ranging and decided this could lead to heave a recess over wait another round of talks in the Jubilee weekend and then, according to the State Department said a break-negotiations and return to The Department said a break-negotiations and return to The

Mr. Jack Jones, general sec-retary of the Transport and General Workers' Union, said he did not think much of it and suggested that many industrialists might consider that the CBI Continued from Page 1

Rather cool. Max. 17C (63r).

E. and W. Midlands, N. and S.
Wales, N.W. and Cent. N.
England, Lake District,
Isle of Man

Dry, sunny spells. Wind variable, light. Near normal temperatures. Max. 17C or 18C (63F or 64f).

Rather cool. Max. 17C (63r).

Aberdeen, Cent. Highlands, Moray Firth, N.E. and N.W.
Scotland Argyll. Orkney,
Shetland

Rather cloudy, occasional rain temperatures. Max. 17C or 18C (63F or 64f).

Shetland southwesterly in north later.

Group dismissed it as the "work of economic deliquents." It said that "instead of supporting cornorthwesteriy in north later. Near normal temperatures. Max. 12C to 14C (54F to 57F). or economic neuquents. It said that "instead of supporting corporate state ideas, the CBI should be pressing for massive reductions in the public sector."

In its proposals the CBI says the Government should play a key role in three areas—in controlling its own expenditure. Outlook: Cloudy at times with occasional rain or showers in places but also sunny periods. Rather cool but warm in some key tole in three areas—in controlling its own expenditure, in controlling wage rises in the public sector, and in its management of the money supply. Then private sector employers could follow the example set by the Government in public sector wage bargaining and operate restraint themselves.

wage pargaining and operate re-straint themselves.

Overall the CBI bases the credibility of its ideas on changing national attitudes and has been looking wistfully at the "concerted action" system in Germany.

Pay reforms urged Page 11 Editorial Comment, Page 14

Benn heads new anti-EEC move

Deficit

But it heavily emphasised the ment by amending the European set-backs and disadvantages Communities Act.

which, Mr. Benn claimed, bad

3—To persuade the British will contain an actual profits age of buyers in the first four On that basis net short-tell days' trading. At least half of horrowings could fall

Tax dispute could cost BP £57m.

the claim, in case negotiations of co-ordinating the main share should be prejudiced. BP said payments had been made to the country in respect of a claim for capital gains tax which had been levied as a result of groun.

The first quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors in equity issue is out of the quarter statement traditional investors.

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The first quarter statement traditional investors in equity issue is out of the quarter statement traditional investors.

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The first quarter statement traditional investors in equity issue is out of the quarter statement traditional investors. levied as a result of group reorganisation in the U.K. in

The outcome of discussions on in stock values.

the claim could lead to a maximum charge of £57m., after pected to increase to the field's allowing for existing provisions. maximum of 500.000 barrels a Any charge would be shown as day by the end of this year.

a day and to a net rise of £25m

U.S. could pull out of air traffic talks

BY DAYID BELL

WASHINGTON, June 2,

going on in London will decide air traffic between Britain and to-morrow whether to end its the U.S.

negotiations and return to The Department said a breakWashington, the State Departdown in the talks could lead to

The document amounts to one of the most wide-ranging and detailed policy documents prepared by the CBI and has been widely canvassed among its members.

Restraint

Mr. Jack Jones, general sected and the state Department was unwilling ment, continue the talks in Longuigh ment, continue the talks in Longuigh members.

But it now appears that the but said that an overall assess-negotiations have been going less ment of progress in the talks well than expected in the last would be completed tomorrow few days and the Administration and a decision taken then. Is weighing up whether there is the future.

The Department was unwilling ment, continue the talks in Longuigh ment,

THE U.S. delegation to the place the existing Bermuda Bermuda Agreement talks now Agreement which regulates civil

UK's reserves fall

the return of sterling used in the finance of third country trade following the official han on these transactions, bringing in a figure now esti-mated at up to \$1.7bn.

These inflows, however, were generally recognised to be of a once-for-all nature. It is now apparent that last month they had more or less ended, while other factors were becoming less favourable to the U.K. The recent bout of pressure

on sterling was attributed to a number of causes. These included movements of funds by multi-national coporations, uncertainty over the prospects for the pay policy and inflation rates in the U.K., and speculation about the attitudes of the IMF team then in London.
This underlines the volatile

nature of some of the inflows earlier this year.

The major influence, how-ever, is thought likely to have been the sharp drop in U.K.

been the sharp drop in U.K. interest rates compared with other centres, particularly as levels in the U.S. have begun to move up.

The May figures are struck after taking account of the drawing of the second tranche of the U.K.'s credit from the IMF; this totals £320m. special drawing rights, equivalent to drawing rights, equivalent to about \$360m. It was confirmed last week

that this drawing would be taken, though until now it has not been clear whether it would appear in the past month's figures.

The U.K. also had net accruals of 516m, through

foreign currency borrowing by the public sector under the exchange cover scheme. THE LEX COLUMN

BP helps to set the stage

RHODESIAN security forces bave just completed a tour of were returning home setereday substanting home s

policy or any partisan reference to the dispute over direct elections to the European Parlia.

Three other policies were now up, and although second quarter into the European Parlia.

1.—To press for a United States production averaging 400,000 ment. tions to the European Parlia.

I—To press for a United States of Europe with wider powers for Though the Common Market the Community over the U.K. Safeguards Committee registered its strong opposition to island province" of a Federal direct elections, Mr. Benn's European State governed from precisely-worded statement did not mention the issue,

I—To press for a United States production averaging 400,000 net worth—and under ED19 BP barrels a day will only be about will be taking over £100m, out of deferred tax reserves, involved mean that earnings will still be reflecting an earlier more buoyant trend. So it is nossible that overall net income one bank has described the

which, Mr. Benn claimed, bad resulted from Britain's EEC people to leave the EEC altomembership.

British taxpayers and constitutional right to do if sumers were paying dearly for the Common Agricultural Policy to to decide."

both in subsidies to European farmers and higher food prices. Cost of Membership: Labour The accumulated trade deficit Common Market Safeguards with the Six in the first four Committee, 72, Albert Street, years of membership amounted London, NWI: 50p.

will contain an actual profits age of buyers in the first four On that basis net short-tele forecast, but BP will certainly days' trading. At least half of borrowings could fall specific days' trading. At least half of borrowings could days' trading. At least half of borrowings could days' trading. At least half of borrowings could days' trading. At least half of bor not happen at once and in any sheer curiosity. But there also sheet) up to £122m, is likely case the benefit will not be felt seems to have been fairly strong be swapped into equity wi until the fourth quarter. As for demand from money market the convertible expires a Alaska, oil should start going sources. Currently, the floater year. So there is a good chain one end of the pipeline later is yielding a of a point more that the balance sheet rate this month and emerge from than Treasury bills and for will be transformed by the the other end 30 days later, but traditional investors in seven of 1977-78: meanwhile the processing the contract of 1977-78: meanwhile the processing traditional investors of 1977-78: mean it may be early next year before day money, local authority spective yield at 791p is of a substantial impact appears in deposits, certificates of deposit 8 per cent. BP's profit and loss account and the like it has obvious Meantime, the Forties produc attractions at the moment since

profit for the first quarter of day that preparations for the this year. Net income for Government's £600m. sale of a January-March leapt to £90.5m. 17 per cent. shareholding from from £20.2m. in the first quarter its 68 per cent. interest in BP of last year with the help of are very far advanced. The North Sea oil production.

A BP spokesman declined to announced on June 14.

A BP spokesman declined to announced on June 14.

Treasury can rack its brains and £50m. There has also been able to pay any dividend a loophold.

profit is attributed largely to the increase of output from the long-term claim should have Grand Metropolitan a day and to a net rise of 25m. report in March is not clear. Grand Metropolitan is heading looks eminently acceptable fito Still, it is just 2 per cent. of for a profits increase of as much the U.K. point of view.

net worth—and under ED19 BP 523m. in the first six months

2—To campaign for fundamental and democratic reforms in Britain's relations with the Common Market through Parlia
more buoyant trend. So it is Attnough the chairman of The betting side is improving one bank has described the after a tough start to the year in April-June may not fall back Government's experimental variand overall the group seems; and overall the group seems; were much. There is some doubt about uninteresting and unimagina pre-tax and fully diluted ear

It was this new calculation tashioned electro-mechanical report and hopes it will take heat traffic volumes that led the Post Office to announce its £20m. cut of the unions' resentment out of the unions' resent unions' resent unions' resentment o

per cent. in the year next September, and its his level of debt is being cut ba according to schedule. For t' first half of the year, profits a up from £20.8m. to £27.2m. pt tax, with the main impet coming from hotels, entertained ment and catering.

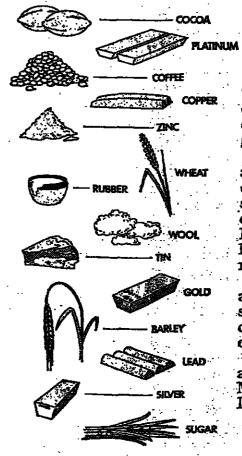
Hotels nowadays account f only 7 per cent. of operating profits: still, they have had very much better winter a the catering business 's a picking up, in comparison wi a poor period in 1975-76. brewing, the group claims to gaining market share in p; mium beers and lagers, a wines and spirits are also doi: much better in the U.K.

Interest easts have risen when average base rates we over 24 points up on the co parable period-but could e. Although the chairman of The betting side is improvi

British Enkalon

during 1976 reduced its assets to £12.6m., while its d^{u} is virtually all repayable with five years. Its shares stand the below par at 14p (giving a row which will increase its holde from 62 to 72 per cent in

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